



Transelectrica®
Societate Administrată în Sistem Dualist

The National Power Grid Company Transelectrica
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FOUNDATION NOTE
Of the Revenue and Expense Budget
Of the National Power Grid Company Transelectrica SA for the year 2023
And estimations for 2024 and 2025

CNTEE Transelectrica SA (the Company) established according to HG 627/2000, registered in the Trade Register under no. J40/8060/2000, CUI 13328043 has the main business to provide electricity transmission services and system services, being also balancing market operator, administrator of the bonus type support scheme, and other related activities.

The Company is structured into 8 Territorial Transmission Units (Bacau, Bucharest, Cluj, Constanta, Craiova, Pitesti, Sibiu, and Timisoara), one Operational Unit – National Power Dispatcher and 5 territorial dispatch centres (Bacau, Bucharest, Cluj, Craiova, and Timisoara).

The Company's foundation of the draft 2023 BVC and estimations for 2024-2025 utilised the 'prudence' and 'activity continuity' principles, under economic efficiency conditions when setting the financial resources necessary to finance all activities, in accordance with the applicable legal provisions.

The indicators in the draft 2023 BVC mainly took into account the following:

- ✓ State budget law 368 for 2023 of 19 December 2022;
- ✓ OG 26/2013 on enhancing financial discipline of economic operators where the state or administrative-territorial units are single or majority shareholders or they directly or indirectly hold majority participation, with later amendments and additions;
- ✓ OMFP no. 3818/2019 approving the format and structure of the revenue and expense budget, and of its foundation annexes;
- ✓ ANRE Order no. 124/2021 approving the average tariff of transmission services, the transmission tariff components for electricity injection into the grid and for electricity extraction from the grid; the system service tariff and the regulated price of reactive



power, practiced by the CNTEE "Transelectrica" - S.A., with subsequent amendments and additions;

- ✓ ANRE order no. 33/23 March 2022 amending Annex 1 to ANRE Order no. 124/2021, on the approval of the average tariff for the electricity transmission service, applicable starting from April 1, 2022;
- ✓ ANRE order no. 144/2022 amending Annex 2 to ANRE Order no. 124/2021, on the approval of the tariff for the purchase of system services, applicable starting January 1, 2023;
- ✓ Provisions of the Governmental Emergency Ordinance no. 27/March 18, 2022 on the measures applicable to final customers in the electricity and natural gas market during the period April 1, 2022-March 31, 2023, as well as for the amendment and completion of some normative acts in the field of energy, with subsequent amendments and additions;
- ✓ Law 187/June 22, 2022 on the amendment and completion of Law 165/2018 on the granting of value tickets, which provides for the increase in the value of the meal ticket starting from July 1, 2022;
- ✓ Law 94/2014 for the approval of the Government Emergency Ordinance no. 8/2009 on the granting of holiday vouchers, with subsequent amendments and additions;
- ✓ Governmental Emergency Ordinance 109/2011 on the corporate governance of public enterprises, with subsequent amendments and additions;
- ✓ ANRE Order 171/2019 approving the Methodology establishing tariffs of electricity transmission services, with later amendments and additions;
- ✓ ANRE Order no. 116/2022 on the amendment of the Methodology for establishing tariffs for the purchase of the system service;
- ✓ ANRE Order no. 140/2022 regarding the approval of the tariffs and monetary contributions levied by the National Energy Regulatory Authority in 2023;
- ✓ Regulation (EU) 2195/2017 establishing a guideline regarding electricity system balancing;
- ✓ Regulation (EU) 1485/2017 establishing a guideline regarding operation of the electricity transmission system;
- ✓ ANRE Order 61/March 31, 2020 approving the Regulation to schedule dispatchable generating units, dispatchable consumers and dispatchable storage installations; the Regulation for the operation and settlement of the balancing market, and Regulation to calculate and settle the imbalances of balancing responsible parties;
- ✓ Regulation to calculate and settle the imbalances of balancing responsible parties - single imbalance price and amending certain orders of the National Regulatory Authority in the Energy field approved by ANRE Order 213 of 25 November 2020,



published in Romania's Official Gazette 1201 of 9 December 2020, with later amendments and additions;

- ✓ ANRE Order 82 of 30 June 2021 amending and adding the Regulation to supply electricity to end customers, approved by ANRE Order 235/2019, and cancelling ANRE Order 130/2015 approving the Procedure regarding electricity supply to suppliers' consumption places, to generators or network operators, other than technological consumption of electricity grids;
- ✓ Regulation (EU) 943/2019 on the internal electricity market;
- ✓ Regulation (EU) 2196/2017 (EM&REST)
- ✓ Regulation (EU) 1485/2017 (SOGL)
- ✓ Regulation (EU) 1719/2016 (FCA) establishing an orientation for capacity allocation on the long-term market;
- ✓ Regulation (EU) 631/2016 (NC RfG)
- ✓ Regulation (EU) 1447/2016 (HVDC)
- ✓ Regulation (EU) 1222/2015 (NC CACM) establishing guidelines with respect to capacity allocation and congestion management;
- ✓ Electricity law 123/2012, with later amendments and additions;
- ✓ Macroeconomic indicators provided by the National Forecast Commission (forecast of October 2022);
- ✓ The contractual obligations assumed under internal and external borrowings underway with international organisations and commercial banks;
- ✓ The provisions of the applicable Collective Labour Contract of CNTEE Transelectrica SA;
- ✓ The 2023 proposals of Company divisions for maintenance plans, investments, studies and research, labour security and health, security of installations, environmental protection, professional training, risk insurance, etc.;
- ✓ Applicable legislation and regulations in force;

The preliminary annual data of 2022, contained in the Foundation Note, are preliminary data determined on the basis of the trial balance in November 2022 and a predicted achievement in December 2022, these being estimated before the finalization of the preliminary financial statements.

We note that the preliminary financial statements will be published later, according to the date in the Financial Reporting Calendar, namely on February 27, 2023.

The percentage comparisons provided below refer to amounts budgeted for 2023 in comparison with achieved (2021) values, being indicated as "+/-x%", unless otherwise provided.



The economic and financial indicators provided for in the proposal for the budget of revenues and expenses for the year 2023, are detailed in Annex 2 and are presented in the structure as follows:

I. TOTAL REVENUES

Company revenues are mainly achieved by providing services on the electricity market in accordance with operational Licence 161/2000 issued by ANRE, updated by ANRE Decision 687/May 04, 2022, with the general licence terms approved by ANRE Order 104/2014 and the Company's final certification as transmission system operator of the National Power System according to the ownership unbundling model.

The volume and structure of total revenues included in the draft 2023 BVC amount to 8,896,950 thousand Lei, and their foundation took into account mainly:

- a) The electricity quantity estimated at 51,735,648 MWh to be provided to consumers in 2023, being 1,304,903 MWh less than the quantity estimated to be achieved in 2022, of 53,040,551 MWh;

In the period 2020-2022, the amount of electricity delivered to consumers was significantly reduced starting from the first part of 2020 when the energy sector felt the full impact of the coronavirus crisis, followed by the increase in the prices of primary fuels, a phenomenon that was reflected in the final price of electricity starting from the last part of 2021, a situation strongly influenced in 2022 by the conflict in Ukraine and the international energy crisis, a trend that will continue in 2023.

- b) Tariffs for 124/November 25, 2021 approving the average transmission service tariffs and system service tariffs, with subsequent amendments and additions;

For comparison we provide below the tariffs approved for 2023 and for 2022:

	2023	2022
The average tariff for the transmission service (for the period January 01 – March 31, 2022)		23.96 Lei/MWh
The average tariff for the transmission service (for the period April 01 – December 31, 2022)		28.10 lei/MWh
The average tariff for the transmission service (for the period January 01 – March 31, 2023)	28.10 lei/MWh	
System service tariff	7.73 lei/MWh	9.32 lei/MWh

Transmission tariffs are determined by taking into account, among others, the regulated asset base. This includes the net amount of tangible and intangible assets corresponding to the Company's private patrimonial assets, and the net amount of assets belonging to the state public domain fully financed from one's own sources, resulting after efficient investments recognised by ANRE and used for provision of electricity transmission services.

ANRE-approved transmission tariffs are calculated as ratio between the regulated revenue corresponding to transmission services and the electricity quantity extracted from networks.



Therefore, the average tariff that was the basis of the construction of revenues from transmission services, consists of the tariff approved by ANRE for the period January-March 2023 in the amount of 28.10 lei /MWh, and for the period April-December 2023 an increase was estimated of 2.5 lei/MWh of the approved tariff for the first quarter, resulting in an estimated average annual tariff of 29.98 lei/MWh.

The assets included in the BAR must be those used by the TSO for carrying out the activities which costs are included in the regulated income.

The tariff for system services approved by ANRE for the period January 1 - December 31, 2023 of 7.73 lei/MWh is down by 17.06% compared to the level of the tariff approved for 2022. It can be revised by ANRE quarterly, if it is found that there are significant differences compared to the forecast that was the basis for setting the tariff.

c) The amount of revenues from the allocation of interconnection capacities, correlated to the forecasted use of available interconnection capacities by traders on the electricity market;

The UIOSI principle was also taken into account, which on the RO-BG, RO-HU and RO-SR borders means compensating the participants on the market allocating the capacities, in case they give up their long-term capacity rights. Such repayments use the marginal price of daily bids or the market spread price pertaining to price differences between the Day-ahead Market (DAM) BG/HU/SR and the Romanian DAM.

On the HU-RO and BG-RO borders 20% of ATC available for long-term (monthly) auctions will be transferred to the DAM time horizon of these two frontiers, leading to smaller revenues from the long-term allocation of interconnection capacities.

Such net revenues are registered and used according to the provisions of ANRE Order 171/2019 and of Regulation (EU) 2019/943 of 5 June 2019 regarding the internal electricity market as financing source for investments made to increase the interconnection capacity with neighbouring systems.

d) Electricity transactions under the ITC mechanism (Inter TSO Compensation);

e) Average exchange rate of our national currency estimated for 2023 by the National Forecast Commission:

Currency	2023 forecast
Lei/Euro	4.98

TOTAL REVENUES forecasted for 2023 comprise:

1. Operational revenues amounting to 8,819,050 thousand Lei (+43,86%), structured as follows:

A) Revenues provided on the electricity market amounting to **8,569,543** thousand Lei (+48,53%), structured as follows:

• **Revenues from profit-allowed activities amounting to 1,829,626 thousand Lei**, namely revenues from provision of transmission services, allocation services of interconnection capacities, revenues from Inter TSO Compensation (ITC) and from other activities (revenues



from issuance of location endorsements, technical connection permits, leasing the available optical fibre and other assets, waste capitalisation, etc.).

- **Revenues from zero profit activities amounting to 6,739,917 thousand Lei**, namely revenues from provision of technological system services and balancing market administration;

- ✓ **Revenues of technological system services in sum of 399,917 thousand Lei** determined using the ANRE-approved tariff and the electricity quantity delivered to consumers.

- ✓ **Revenues from balancing market administration in sum of 6.340.000 thousand Lei**, which were determined statistically depending on the amounts of transactions on this market in previous years.

B) Other revenues amounting to 6,520 thousand Lei and Other operational revenues in amount of 48,503 thousand Lei, mainly comprising: subsidies quota for investments resumed into revenues according to the amortisement calculated for tangible assets financed from the connection fee; revenues from capitalisation (sale) of materials, spare parts, waste obtained from asset disassembling etc.

C) Income from the capitalization of own technological consumption (CPT), in the amount of 194,484 thousand Lei.

According to Governmental Emergency Ordinance no. 27/2022 on the measures applicable to final customers in the electricity and natural gas market in the period April 1, 2022 - March 31, 2023, as well as for the amendment and completion of some normative acts in the field of energy, with subsequent amendments and additions, for economic operators holding license, electricity transmission service providers, the additional costs of purchasing electricity between January 1, 2022 and August 31, 2023, in order to cover the own technological consumption, compared to the costs included in the regulated tariffs, are capitalized, the assets resulting after capitalization are depreciated over a period of 5 years from the date of capitalization.

2. Financial revenues amounting to 77,900 thousand Lei represent:

- **Interest revenues** obtained by placing the available amounts of bank accounts at day end into over-night deposits, based on Agreements the Company concluded with commercial banks and by constituting term deposits with different due dates for current monthly liabilities (e.g. liabilities to suppliers, salaries, budget liabilities, and credits);
- **Revenues from exchange rate differences** calculated to the credits engaged for investments based on the exchange rate of the national currency, estimated for 2023.

II. TOTAL EXPENSES

The volume and structure of total expenses included in the draft 2023 BVC are sized depending on necessary expenses to procure electricity for one's own technological consumption (CPT), expenses for the administration of the balancing market, technological



system services, on the Company's programmes / plans elaborated at Company level by specialized departments for activities such as: maintenance, investments, studies, labour security and health, security of installations, environmental protection, professional training, personnel expenses, financial expenses etc., so that Company activities can be performed under economic efficiency terms while also providing safe operation of the National Power System (SEN).

Total expenses forecasted in 2023 amount to 8,786,857 thousand Lei (+57.00%), of which operational expenses in sum of 8,707,417 thousand Lei (+57.52%) and financial expenses in amount of 79,440 thousand.

1. Operational expenses include the following expense categories:

A. Expenses for goods and services in amount of 7,952,063 thousand Lei (+60.67%) comprising:

A0 – Expenses on the electric energy market amounting 7,654,401 thousand Lei, including:

- ✓ Expenses as payment obligations from the transmission and system tariffs, as well as ITC expenses amounting to 835,917 thousand Lei covered by revenues from profit-allowed activities;
- ✓ Non-profit activity expenses amounting to 6,818,484 thousand Lei, covered by revenues achieved from non-profit activities;

• **Expenses on the energy market forecasted in 2023 are covered by revenues of profit-allowed activities amounting to 835,917 thousand Lei,** and comprise:

- **Expenses necessary to procure electricity required to cover one's own technological consumption (CPT) on the electricity market, of 746,315 thousand Lei (-9.57%).**

In accordance with the Methodology establishing tariffs of electricity transmission services, in the regulated revenue of transmission services is calculated taking into consideration the costs of electricity procurement related to the technological consumption within RET.

Given its characteristic features, the Technological Consumption (CPT) in the Electricity Transmission Grid (RET) highly depends on meteorological conditions, on the country-wide electricity generation and consumption structure; on the distribution of electricity flows in the domestic transmission network and on interconnection lines with neighbouring electric power systems, its value being little towards impossible to control because of the regional interconnected coupled power markets.

In order to estimate the expenses for the purchase of electricity necessary to cover the CPT for the year 2023, a quantity of electricity of approx. 1 TWh was taken into account.

According to the provisions of the Governmental Emergency Ordinance 153/2022, OPCOM organized on December 22, 2022 an annual procurement session for the purpose of applying the Centralized Electricity Procurement Mechanism (MACEE), based on the available production and necessary consumption data validated by ANRE.



Following this session, CNTEE Transelectrica S.A. purchased a quantity of 714,402.30 MWh, representing approx. 72% of own technological consumption estimated by UnO-DEN for the year 2023, at the regulated purchase price of 450 lei/MWh. Therefore, for the energy purchased through bilateral contracts and through MACEE, the total cost for the year 2023 is of approximately 326 million Lei.

To cover the necessary energy that was not purchased through MACEE or bilateral contracts, trading on the **Day-Ahead Market (PZU)** is required. We estimate that about 18% of the estimated own technological consumption will be purchased from PZU, at an average price of 1,438 lei/MWh (taking into account the average price recorded in 2022 and the evolution of recent years), which leads to a cost a total of 267.4 million Lei predicted for 2023. Even if PZU prices can be lower for less periods than on the bilateral contract market, PZU is an unpredictable market with a high degree of volatility, prices can also increase with 30 – 40% within a week.

The differences between the annual forecast and the daily forecast, as well as between the forecast CPT and the achieved CPT will be purchased from the Intraday Market and from the Balancing Market, respectively.

The situation determined by the price increase on the electricity markets and the establishment of temporary measures (for the period January 01, 2023 – March 31, 2025) by the *Governmental Emergency Ordinance no. 27/2022 on the measures enforceable to final customers in the electricity and natural gas market in the period April 1, 2022 - March 31, 2023, as well as for the amendment and completion of some normative acts in the field of energy*, with subsequent amendments and additions, establishes the legislative framework based on to which CNTEE Transelectrica SA will purchase electricity to cover CPT through the Centralized Electricity Purchase Mechanism provided for in the Annex to the Governmental Emergency Ordinance no. 153/2022 (Annex no. 11 to the Governmental Emergency Ordinance no. 27/2022) for the period January 01, 2023 – March 31, 2025.

- **Congestion expenses within RET amounted to 1,049 thousand Lei**, estimated mainly by possible outages of transmission lines to provide maintenance and by occurrence of network congestions during long drought intervals or in winter;
- **Expenses for electricity procurement to cover the consumption of internal services in transformer substations (end consumer) amounting to 54,377 thousand Lei**. Such expenses were estimated taking into account the required electricity within RET substations, estimated using the history of previous years, the legislative changes applicable to date, respectively the provisions of:
 - Law no. 357 of December 13, 2022 regarding the approval of the Governmental Emergency Ordinance no. 119/2022 for the amendment and completion of the Governmental Emergency Ordinance no. 27/2022, art. I, point 1, letter (g)
 - the Governmental Emergency Ordinance no. 153 of November 11, 2022 for the amendment and completion of the Governmental Emergency Ordinance no. 27/2022, CNTEE Transelectrica SA falls within the provisions of art. I, point 1, letter g) from Law no. 357 of December 13, 2022, following that in the period January 01, 2023 – December 31, 2023 it will purchase the electricity necessary to cover the consumption from the power stations, under the UI regime (last instance) from the



FUI nominated by ANRE for the month of January 2023, respectively Enel Energie SA, at the threshold price of 1.3 lei/kWh, including VAT and regulated tariffs.

- **Inter TSO Compensation (ITC) expenses in the amount of 34,000 thousand Lei**, estimated using the mechanism which compensates the transmission network utilisation for cross-border exchanges. The factors that impact ITC values are electricity exchanges – import, export, transit on SEN's interconnection lines, correlated with the electricity flows transited in all countries participating to the mechanism.

• **Operational expenses forecasted in 2023 and covered by non-profit activity revenues amounting to 6,818,484 thousand Lei**, comprise:

- **Expenses for technological system services in amount of 478,484 thousand Lei**;

In accordance with the provisions of Regulation (EU) 2195/2017 and of the Electricity and natural gas law 123/2012, with later amendments and additions, CNTEE Transelectrica procures by daily bids from Participants on the Balancing Market system services for secondary control and fast & slow tertiary control in order to provide steady SEN operation.

The secondary and tertiary fast and slow regulation system services are purchased by CNTEE Transelectrica from qualified electricity producers, in order to ensure the maintenance of the level of safety and security in the operation of the national electricity system and the quality of the energy transported to the parameters required by the norms in force, based on the requirements established by the National Energy Dispatcher (organizational unit within the Company) which is responsible for ensuring the stability and safety of the SEN operation.

In compliance with the provisions of EU Regulation 2195/2017, the acquisition of system services is carried out both on increase and decrease: "Capacity acquisition for increase or decrease balancing, at least in the case of frequency restoration reserves and replacement reserves, is carried out separately." (art. 32, paragraph 3).

The system services are purchased by CNTEE Transelectrica SA on the basis of the System Services Sale-Purchase Agreement between (the System Service Provider) and the Transport and System Operator, approved by ANRE Order no. 21 of July 13, 2007, with subsequent amendments and additions agreed by the contracting parties for an efficient performance of the contracts, as follows:

- ✓ competitive by tender;
- ✓ regulated based on the ANRE decision for reactive energy.

The use of groups of hydroelectric power plants in synchronous compensator mode is done by purchasing the reactive energy system service from Hidroelectrica S.A., at a price regulated by ANRE.

Starting on October 1, 2023, the ANRE Order on the approval of *balancing clauses and conditions*, which defines the new types of reserves that will be purchased by Transelectrica, in accordance with the requirements of the European codes, is expected to enter into force. These are the Frequency Stabilization Reserve (symmetrical band), the Frequency



Restoration Reserve with automatic and manual activation, respectively the Replacement Reserve. These reserves will be qualified as standard reserves, based on ANRE Order no. 89/2021 *on the technical qualification approval for the provision of system services*.

- Balancing market administration expenses in amount of 6,340,000 thousand Lei;

The mode of operation of the balancing market is stipulated in:

- Regulation (EU) no. 2195/2017 establishing a guideline on balancing the electricity system;
- Regulation (EU) no. 1485/2017 establishing a guideline on the operation of the electricity transmission system;
- ANRE order no. 61/March 31, 2020, for the approval of the Regulation on the scheduling of dispatchable production units, dispatchable consumers and dispatchable storage facilities, the Regulation on the operation and settlement of the balancing market and the Regulation on the calculation and settlement of imbalances of responsible parties with balancing, subsequent changes and additions;
- Regulation for calculation and settlement of imbalances of the parties responsible for balancing - single imbalance price and for the amendment of ANRE orders approved by ANRE Order no. 213 of November 25, 2020, published in the Official Gazette no. 1201 of December 9, 2020, with subsequent amendments and additions;
- Energy Law no. 123/2012, with subsequent amendments and additions.

When establishing the balancing market for 2023, the following aspects were considered:

Development trend on the balancing market

- It is defined by the balancing market evolution in 2022;
 - Determined taking into account the influence of:
 - a) Common settlement rules for scheduled electricity exchanges and common settlement rules for unplanned electricity exchanges established according to the provisions of Regulation (EU) 1485/2017 establishing a guideline regarding operation of the electricity transmission system and of Regulation (EU) 2195/2017 establishing a guideline regarding electricity system balancing;
 - b) Application of imbalance netting rules between all TSOs according to the IN (Imbalance Netting) Platform;
 - c) commissioning the platforms MARI and PICASO in 2023
- **Aspects regarding the operation of the balancing market:**
 - ✓ the way of contracting on the markets prior to the balancing market;
 - ✓ the evolution of the average price recorded on the balancing market;
 - ✓ the evolution of the negative imbalance registered at the level of electricity suppliers on the balancing market;
 - ✓ the evolution of hydraulics;
 - ✓ the evolution of electricity production and consumption.



For the year 2023, we estimate that the way of contracting on the markets prior to the balancing market, the evolution of electricity production and consumption at the national level, the European context of the evolution of the electricity market will have a significant impact on the evolution of revenues/costs on the market balancing.

The scheduled electricity exchanges and the common settlement rules of unplanned electricity exchanges (FSKAR calculation methodology - Financial Settlement of KΔf, ACE and ramping period).

Following the application of Regulation (EU) no. 1485/2017 establishing a guideline regarding the operation of the electricity transmission system and Regulation (EU) no. 2195/2017 establishing a guideline on the balancing of the electricity system, common settlement rules for intentional energy exchanges and common settlement rules for unintended exchanges were developed and approved by the Transport and System Operators at the ENTSO-E level energy. We specify the fact that the new set of common rules for the settlement of intentional energy exchanges and unintentional energy exchanges provides for the performance of a financial settlement between the Transport Operators and the System, thus eliminating compensations in kind determined according to the ENTSO-E methodology by the Centers of Settlement from Brauweiler (Germany) and Laufenburg (Switzerland), which the Company traded on the Day-Ahead Market and recorded separately in the revenue and expenditure budget with the Party Responsible for Balancing Unplanned Exchanges as a result of energy trading on the Day-Ahead Market .

FSKAR calculation methodology, called Accounting and Financial Settlement of kΔf, ACE and Ramping period became effective on 1 June 2021. Settlement Centres of Brauweiler (Germany) and Laufenburg (Switzerland) will transmit results to each Transmission System Operator in the form of daily files containing the scheduled and unplanned exchanges (quantities – prices) calculated for such Transmission System Operator in each settlement interval. The established price is a weighted average of transaction prices on Day-Ahead Markets of all ENTSO-E members states, being expressed in Euro/MWh. Costs and revenues pointed out in the invoice received from JAO for settlement of electricity from unplanned exchanges will be included in the settlement calculation on the Balancing Market according to the provisions of ANRE Order 33/2021 amending and adding the Regulation to calculate and settle the imbalances of balancing responsible parties – single imbalance price approved by the ANRE Order 213/2020.

All TSO-s netting their inter-imbalances, IN (Imbalance Netting) Platform

Beginning with 01.01.2022 the European International Grid Control Cooperation (IGCC) or IN (Imbalance Netting) Platform became operational for imbalance netting between all TSOs, which provides automatic frequency restoration based on part IV of Regulation (EU) 1485 /2017.

Mention should be made the International Grid Control Cooperation (IGCC) represents the project selected in 2016 by ENTSO-E in order to become the future European platform for imbalance netting, as defined in Regulation (EU) 1485/2017 of 2 August 2017 of the Commission establishing a guideline regarding operation of the electricity transmission



system (article 22). IGCC's initiative was initiated in 2010 by German operators and extended later to central European systems, representing a method to optimise frequency-exchange power secondary control by reducing contrary operations of regulators from member operators, thus providing optimised utilisation of the Frequency Restoration Reserve with automatic activation, aFRR, overall.

Expenses regarding balancing market administration were budgeted to fully cover the revenues achieved by administrating this market (zero profit activity segments).

A1 - Expenses regarding inventories amounting to 34,736 thousand Lei, we estimate that these will registered an increase mainly determined by:

- The need of spare parts procurement by territorial transmission units for their operational activities - operational centres and substations; support services of territorial transmission units, PRAM services, motor car services;
- Higher fuel prices, which are added new travel needs on site to perform important investments into substation refurbishment, replacement of AT and transformers in electric substations, upgrading the command control system of substations, etc.;
- Development of contracts for utilities (electricity, natural gas, water) or the need to conclude new contracts with increased tariffs, to ensure working conditions regarding administrative services in the Company's units and subunits (executive offices, stations, CE, etc.).
- Capitalisation of inventories obtained from dismantling existing equipment in Company-managed substations as a result of maintenance, refurbishment, and modernisation activities. Revenues forecasted from the capitalisation of such inventories are properly recorded under "other operational revenues" or "revenues from other performances";
- The need to procure fire prevention and fighting (PSI) materials, emergency situations (ES); providing individual protection equipment to employees working in electric installations and along the OHL corridor, according to labour health and security norm. In accordance with applicable legislative requirements for labour health and security in 2023 security devices shall be further provided to comply with minimum labour health & security requirements and workers can use working equipment; marking all points with accident hazard in the installations, etc.;
- In accordance with Law 307/2006, republished, regarding fire fighting, PSI installations should be maintained operational. Following periodical checks and IGSU indications, the need was ascertained to replace certain extinguishers, PSI pickets, fire extinguishing materials and means, etc. (because of their age or deterioration). In accordance with the provisions of Law 481/2004, republished, regarding civil protection, necessary funds should be provided annually to procure civil protection materials (in case of earthquake, floods, scorching heat, snowing-in, etc.);
- Procuring consumables necessary for daily activities performed Company-wide (information and telecommunications of the National Power Dispatcher managing also the balancing market, for data storage/archive/saving equipment as needed for data protection locally);



A2 - Expenses regarding services provided by third parties in sum of 177,873 thousand Lei (+12.97%). Out of the total such expenses about **98% are represented by maintenance and repair expenses amounting to 175,008 thousand Lei.**

Company-wide, the Maintenance Programme is structured under an integrated plan comprising mostly maintenance work specific to Company's activities such as: maintenance for the electricity transmission grid (RET); maintenance of the integrated installations security and supervision systems; maintenance of IT&Tc systems (IT&Tc equipment of electric substations, territorial dispatching units, etc.); other maintenance services.

1. RET Maintenance Programme for 2023 was structured by programmes and projects depending on installations and taking into account the "Preventive maintenance regulation for RET installations and equipment", NTI-TEL-R-001-2007 code, as follows:

a. Services / works in electric substations and power transformer units:

Primary circuits

- Periodical control, technical revisions, accidental interventions, special work, current repairs derived from minor preventive maintenance and current repairs;
- Disassemblage:
 - Existing equipment in the 400 kV, 220 kV, 110 kV and 20 kV bays (disconnectors, metering transformers, arresters, insulator chains etc.)
 - Power transformer units (T, AT) including fire prevention & fighting installations;
- Installation:
 - Rehabilitating the 400 kV, 220 kV, 110 kV and 20 kV bays: replacing equipment provided by the Company (disconnectors, metering transformers, arresters, etc.)
 - Replacing the insulation (400, 220, 110 kV);
 - Repairing the grounding installation;

Secondary circuits

- Periodical control, technical revisions, accidental interventions and special work;
- Repairs to auxiliary service panels, direct and alternating current;
- Repairing distribution circuits of alternating current;
- Repairing the blocking circuits of electric substations;
- Repairing the transformer casings;

b. Services / work to Overhead Lines, technological buildings and other power installations:

- Periodical control, technical revisions, accidental interventions, special work, current repairs derived from minor preventive maintenance and current / capital repairs;
- Foundation work (mash off, plasters, repairs of caps, water-repellers);
- Work to earth plates (plate repair, measuring the resistance of tower sockets, remaking improper plates);
- Replacing out-of-shape metallic items or taken out, as well as their protection;
- Towers consolidation;
- Installing indicator and warning plates;
- Replacing improper items of the staying system (butts, clamps, etc.);
- Replacing active and protective conductors that are deteriorated;
- Sag straining of active and protection conductors;



- Consolidations and repairs of technological buildings;
- c. Services / works specific of maintenance to electricity metering equipment (making or repairing supply circuits, communications, repairs of metering equipment, of electricity quality monitoring devices, etc.).

When estimating the RET Maintenance Program, the following were mainly taken into account:

- the continuation of the ongoing major maintenance works and the Preventive Maintenance Regulation for the installations and equipment within RET;
- adjusting the value of ongoing works execution contracts;
- updating the technical-economic documentation with the inflation index;
- increase in prices of materials/spare parts.

2. Maintenance of security systems as determined by the need to provide repairs and maintenance of Integrated Security Systems for equipment installed both in the Company's administrative offices and in the substations belonging to Territorial Transmission Units.

3. IT@Tc maintenance and Teletrans maintenance; the licences and platforms used by UNO-DEN (DAMAS, NEPLAN, POWERSYM, EMS SCADA, ORACLE, SAP etc.) and IT & Tc equipment found Company-wide require subscription and technical support services associated to licences as well as provision of maintenance services.

4. Other maintenance services; the expenses foreseen under this budget entry are estimated according to needs (as required by the Company's organisational entities) to provide continuous activities and mainly include:

- Annual revision services (checks, tests, controls and trials according to supplier instructions), repair and maintenance of the car park, of installations;
- Verification, repair and recharge of PSI extinguishers following IGSU's periodical checks and indications;
- Repair, maintenance and clean-up services to oil product separators in electric substations;
- Maintenance services to administrative buildings and operational centres;
- Competence testing scheme – alternating current to assess the performance of the metrological check-up laboratory of electricity metering means;
- Metrological services associated to metrological laboratories and installation of metering means;
- Maintenance and repairs of standard measuring means used in metrological activities;

Mention should be made the above mentioned services are found under ongoing contracts and contracts underway of signing in 2023.

We can also mention that most service contracts comprise, besides planned services (technical revisions, checks, authorisations, etc) services of accidental nature as well whose amount / share depends on the events and defects occurring during installation operation.

In order to maintain the state of functionality, to ensure safe operation, to meet the technical and economic conditions, to comply with the conditions of special authorizations



(ISCIR/CNCIR) for the administrative and technological buildings under the management of the Company and the installations that serve these spaces, for the heating installations and air conditioning of the administrative and technological spaces, for the auxiliary installations that serve the electrical installations, it is necessary to allocate the amounts requested by this founding note.

The entry “**Expenses for services provided by third parties**” includes also the following expense items:

- **Expenses regarding locational administrations and rents amounting to 409 thousand Lei** according to lease contracts concluded by territorial transmission units;
- **Expenses with insurance premiums amounting to 2,456 thousand Lei** (+1,963 thousand Lei) including: insurances for goods, people, buildings, motor cars and equipment; professional liability insurance policies for Supervisory Board and Directorate members according to their mandate contracts (the Company is managed under two-tier system). Considering the fact that the insurance market has undergone drastic changes (in 2022 the ASF decided to withdraw the operating authorization, establish the state of insolvency and promote the request for the opening the bankruptcy proceedings against City Insurance), insurance companies increased the price of insurance policies by amounts between 30% and 200%, the value of the premium thus becoming higher in 2023 compared to previous years.

A3 - Expenses with other services provided by third parties in sum of 85,053 thousand Lei. Such expenses increased mainly determined by higher expenses of assets guard (Law 333/2003 on guarding persons and goods) mainly because the minimum economic wage grew on 01 January 2023, as well as other expenses for third party provided services (labour protection, labour health and security, environmental protection, transportation of assets and persons, rating agency expenses, organisation of symposia and conferences, studies & research, meteorological services, protocol & sponsorship expenses, etc.).

Sponsorship expenses amounted to 2,000 thousand Lei, being provided in the draft 2023 BVC. Corporative Social Responsibility (CSR) is a management process whereby the Company wants to contribute to developing a sustainable performing Romanian society.

In 2023 the Company continues the CSR policy in order to reach established objectives by supporting disfavoured categories and promising young people, taking into account the educational quality and the environmental impact.

Another priority in 2023 is to support young generations by getting involved in their professional development and granting scholarships both to students and younger pupils having acquired special results in the educational establishments of energy profile, and by equipping research laboratories of faculties / high schools.

As regards Maecena activities each year the Company carries on campaigns to assess the employees' health: general condition exams, lab tests, anti-flu vaccines, consultations to prevent cardio-vascular disease, investigations to prevent occurrence of invalidating illnesses. In case of serious afflictions the Company provides financial support to employees



for special medical treatments, flexible or reduced working hours during the doctor-recommended time.

Also under **Expenses with other services provided by third parties** an important share (about 22%) belongs to expenses for services regarding the market coupling mechanism and expenses generated by requirements of pan-European codes, interconnection responsibilities to compatibilise equipment in order to operation, and the implementation stage of projects developed for ENTSO-E platforms where CNTEE Transelectrica SA is member, amounting to 18,405 thousand Lei.

CNTEE Transelectrica SA in its capacity of transmission system operator participates actively as operational member to implementing and developing own IT systems and electric power systems interconnected at ENTSO-E level. PANEUROPEAN codes implemented are: Regulation (EU) 943/2019; Regulation (EU) 2195/2017 (EBGL); Regulation (EU) 2196/2017 (EM&REST); Regulation (EU) 1485/2017 (SOGL); Regulation (EU) 1719/2016 (FCA); Regulation (EU) 631/2016 (NC RfG); Regulation (EU) 1447/2016 (HVDC); Regulation (EU) 1222/2015 (NC CACM).

With a view to provide synchronous interconnected operation according to ENTSO-E's requirements CNTEE Transelectrica SA should fully comply with technical conditions, using jointly the dedicated calculation and data exchange platforms.

The activities and projects mainly include, as provided for the budgeted time interval:

- communication assurance services - Communication Network ENTSO-E;
- OPC/STA ENTSO-E Platform services;
- implementation of the Verification Platform at ENTSO-E for data exchanges between TSOs;
- basic services for data exchanges, TSCNET Services coordinated calculations, covering the costs generated by the Company's affiliation with the TSCNET shareholding;
- the program for off-line calculation of short-circuit currents, verification of protection adjustments, determination of system equivalents and simulation of failure scenarios in power grids;
- the off-line program for creating individual network models, permanent regime calculation, cross-border capacity calculation, including the conversion mode in CGMES format (according to ENTSO-E requirements), in order to schedule and plan the operation of the SEN over various time horizons;
- the MARI project provided for pre-implementation PMO Services (algorithm design, methodology, and platform implementation Services (software and hardware development) intended for the unique European platform for the exchange of balancing energy from reserves for frequency restoration with manual activation;
- the PICASSO project provided PMO implementation services (design, algorithm, methodology, platform implementation services (software and hardware development)) intended for the unique European platform for the



exchange of balancing energy from reserves for frequency restoration with automatic activation;

- expenses with the validation of capacity calculation results by the RCC Core flow method;
- IGCC platform services.

B. Expenses with taxes, charges and assimilated payments in sum of 27,423 thousand Lei comprising:

- Royalty expense amounting to 6,398 thousand Lei; in accordance with the provisions of Law 244/2020 amending the Electricity and natural gas law 123/2012, beginning with 2021 the RET concession royalty is in quantum of 0.4%.
- Licence fee expenses amounting to 4,951 thousand Lei; in accordance with the provisions of ANRE Order 140/2022 approving the tariffs and monetary contributions charged by ANRE in the Energy domain in 2023, the monetary contribution is 0.2% of the turnover achieved in the previous year from licensed activities;
- Environmental fee expenses amounting to 387 thousand Lei;
- The natural monopoly tax expense amounting to 8,650 thousand Lei; in accordance with the provisions of the Governmental Emergency Ordinance 130/2021, the term provided in article 6 of the Governmental decision 5/2013 establishing special taxation measures for natural monopoly activities in the electricity sector is prorogated until 31 December 2025, inclusive;
- Expenses with other taxes and charges amounting to 7,037 thousand Lei; this amount mainly comprise: buildings and land tax expenses; charge for the use of state-owned lands; charge on transportation means; stamp tax; excise for CPT, road taxes, etc.

C. Personnel expenses amounting to 357,039 thousand Lei, growing 24.97% as budgetary indicator; personnel expenses are founded in Note 1 and structured as follows:

- Salary expenses amounting to 332,237 thousand Lei including wage expenses and bonuses structured as follows:

- **Salary expenses amounting to 285,834 thousand Lei**, in compliance with the wage policy established by the 2023 State budget law and with the provisions of OG 26/2013.
- **Bonuses amounting to 46,403 thousand Lei**, mainly comprising:
 - *Social expenses amounting to 14,292 thousand Lei*; according to the applicable Fiscal Code, social expenses are deductible within the limits of up to 5% quota applied to the amount of salary expenses. In 2023 the Company provided 5% social expenses in the draft BVC, percentage applied to the salary expenses amount;
 - *Meal tickets amounting to 15,107 thousand Lei*, granted under Law 142/1998, with later amendments and additions and under the Company's Collective Labour Contract;
 - *Holiday voucher expenses amounting to 6,540 thousand Lei*;
 - *Other personnel expenses in sum of 10,464 thousand Lei* representing settlement of electricity quota for Company employees according to the provisions of the Company's applicable CCM;



- *Employees testing expenses – COVID 19 amounting to 100 thousand Lei;*

The founding of salary expenses took into account the provisions of the State Budget Law for the year 2023 no. 368/2022, respectively:

- art. 63 lit. (a) - representing increases related to the average price growth index forecast for 2023, in the amount of 26,018 thousand lei;

- art. Art. 63 lit. (c) - representing increases related to their reintegration for the entire year 2023, in the amount of 35,105 thousand lei.

- **Other personnel expenses amounting to 300 thousand Lei**, which represent an estimation of salary expenses which might be owed under court rulings to employees having labour disputes with the Company.

- **Expenses related to the mandate contract and other managerial and control bodies, commissions and committees amounting to 5,016 thousand Lei**, corresponding to mandate contract expenses for Directorate and Supervisory Board members, fixed components since the Company is managed under two-tier system.

- **Expenses with employer-owned contributions in amount of 19,486 thousand Lei**; this chapter comprises:

- *Labour ensuring contributions* associated to the salary fund for employees hired under CIM and for the remunerations of Directorate and Supervisory Board members;

- *Unit's contributions to social insurance* associated to the OAVTs paid under enforceable court rulings for the Company (for the performance bonus of OAVT Certificates granted to former non-executive and executive administrators based on mandate contracts concluded in 2013 – 2017 and the mandate contracts concluded for the period 2020-2024);

- *Unit's contribution to the voluntary health insurance premiums* in the amount of 4,200 thousand Lei

- *Unit's contribution to facultative pension schemes* for Company employees that adhered individually to a facultative pension fund (pilon III of facultative pensions) amounting to 4,032 thousand Lei.

D. Other operational expenses amounting to 370,892 thousand Lei (+36.70%) comprise:

▪ *Expenses regarding non-current assets* amounting to 3,819 thousand Lei represented by expenses with the non-amortised value of assets planned to be taken out of operation when beginning the upgrade / refurbishment of electric installations;

▪ Other expenses amounting to 23,749 thousand Lei, mainly represented by: expenses with internal and international subscriptions owed by CNTEE Transelectrica SA as member in European organisations (ENTSO-E, CIGRE, SECI, and AIR Moldova) in sum of 7,522 thousand Lei; compulsory Company expenses according to the capital market legislation, of 171 thousand Lei; other operating expenses in the amount of 5,756 thousand lei; expenses related to the performance bonus for the OAVT



Certificates granted to former non-executive and executive administrators based on the mandate contracts concluded in the period 2013-2017 and the mandate contracts concluded for the period 2020-2024, in the amount of about 10,211 thousand lei

- expenses with amortization of intangible assets - additional CPT in the amount of 77,048 thousand lei according to OMF no. 3.900/2022 on the approval of accounting clarifications in application of the provisions of art. III of the Governmental Emergency Ordinance no. 119/2022 for the amendment and completion of the Governmental Emergency Ordinance no. 27/2022 regarding the measures applicable to final customers in the electricity and natural gas market during the period April 1, 2022-March 31, 2023, as well as for the amendment and completion of some normative acts in the field of energy;
- expenses with the amortization of intangible assets recognized according to IFRS 16 in the amount of 8,980 thousand lei, given that the Company partially carries out its activity in rented office premises. According to IFRS 16 – Leasing contracts, the right to use the premises leased by the Company in the Platinum office building in str. Olteni no. 2-4, as an asset valued at the level of the rent to be paid until the end of the lease contract. The asset recognized according to IFRS 16 is depreciated at the level of the monthly rent and is recorded under the indicator "expenses with depreciation of tangible and intangible assets".
- adjustments and depreciations for loss of value and provisions in the amount of - 9,484 thousand lei, structured as follows:
 - expenses regarding adjustments and provisions in the amount of 954 thousand lei, representing provisions for depreciation of current assets (depreciation of stocks);
 - income from provisions and adjustments for depreciation or loss of value in the amount of 10,438 thousand lei (including contributions), representing income from provisions related to the performance bonus/OAVT Certificates granted to former non-executive and executive administrators based on mandate contracts concluded in the period 2013–2017 and those related to mandate contracts concluded for the period 2020-2024

2. Financial expenses amounting to 79,440 thousand Lei (+15.53%) include expenses for due interest to be paid in 2023 for credits committed in view of current activities and investments, the interest calculated for fixed assets related to the rights of use of leased assets - buildings, according to the provisions of IFRS 16 - Leasing contracts and expenses with unfavorable exchange rate differences resulting from the monthly revaluation, including for transactions related to the market coupling activity segment.

III. Gross result

In accordance with the factors provided above estimations are in 2023 the gross profit will amount to 110,093 thousand Lei.

The gross profit estimated to be obtained in 2023 has been mainly influenced by the following factors:

- Changes in the regulatory framework regarding the settlement rules on the balancing market, where Transelectrica is administrator according to the provisions of the



Electricity law and the Operation Licence 161/2000 issued by ANRE, updated based on ANRE Decision No. 687/2022;

- the establishment of temporary measures by Law no. 357 of December 13, 2022 regarding the approval of the Governmental Emergency Ordinance no. 119/2022 for the amendment and completion of the Governmental Emergency Ordinance no. 27/2022 (with subsequent amendments and additions);
- the unpredictability of the electricity market through the sharp and fast increase in purchase prices;
- reduction of the tariff for system technological services starting from January 1, 2023;
- the expenses generated by the requirements of the Pan-European Codes, the interconnection responsibilities for the compatibility of the equipment for operation purposes and the implementation stage of the projects developed for the ENTSO-E platforms in which CNTEE Transelectrica SA is a member.

IV. TAX ON PROFIT

The estimated expenses with the profit tax were determined according to the provisions of Law no. 227/2015 on the Fiscal Code, with subsequent amendments and additions.

The estimation of non-taxable expenses and non-taxable income for the calculation of the estimated profit tax for the year 2023 was carried out on the basis of the preliminary achievements of the year 2022 and the non-deductible expenses and non-taxable income contained in the proposal of BVC 2023.

V. ACCOUNTING PROFIT REMAINING AFTER INCOME TAX DEDUCTION

Net profit forecasted to be achieved in 2023 was distributed according to the provisions of applicable legislation, namely:

- ✓ Governmental Decision 64/2001 on profit distribution in national societies, national companies and trading companies with full or majority state capital, and in independent authorities, approved with amendments by Law 769/2001, with later amendments and additions;
- ✓ OMFP 144/2005 approving the Specifications to determine amounts used in profit distribution according to the Governmental Decision 64/2001 on profit distribution in national societies, national companies and trading companies with full or majority state capital, and in independent authorities;
- ✓ OMFP 128/2005 regarding certain accounting regulations applicable to economic agents;
- ✓ Law 227/2015 on the Fiscal Code, with later amendments and additions;
- ✓ Regulation (EU) 943/2019 regarding the internal electricity market as financing source of investments to upgrade and develop the interconnection capacity with neighbouring systems;
- ✓ ANRE Order 171/2019 approving the Methodology establishing tariffs of electricity transmission services, with later amendments and additions;



VI –VII. ELIGIBLE REVENUES AND EXPENSES FROM EUROPEAN FUNDS

In 2023 the Company carries out projects financed from European funds which revenues / expenses were estimated for according to Annex 1.

VIII. FINANCE SOURCES FOR INVESTMENTS for 2023

Financing sources of investments forecasted in 2023 amounted to 1,145,450 thousand Lei and are structured as follows:

		Thousand Lei
No.	Financing sources of investments	2023
	Total financing sources, of which:	1,145,450
A	One's own sources	426,677
B	Budgetary allocations	0
C	Other sources	221,072
D	Available sources	497,701

IX. INVESTMENT EXPENSES in 2023

The 2023 Investment Plan of CNTEE Transelectrica SA (Annex 4 to BVC/2023) was elaborated according to the investment priorities established in the RET Development Plan for 2022-2031.

The Investment Plan was elaborated taking into account the provision of financing sources, especially towards commitments contracted in previous years (further objectives) and for new investment projects.

The Company's 2023 Investment Plan includes mainly investment objectives such as:

- Refurbishment / modernisation of vital nodes in the Electricity Transmission Grid (RET), the electric substations, which were prioritised based on multi-criteria analysis;
- Developing the high voltage Overhead Lines network to provide continuity and security of consumers' supply (achieving the 400 kV ring of Romania);
- Enhancing RET to integrate new producers into the National Power System (SEN);
- Developing RET's interconnection capacity both within ENTSO-E and with neighbouring countries outside the European Union (Moldova, Serbia, and Turkey);
- Development and modernisation of RET's protection and security infrastructure;
- Upgrading the IT and telecommunication infrastructure;

The 2023 investment expenses were structured as follows:

		Thousand Lei
No.	Expense categories	2023
	Total general (A + B + C)	490,191
A	Company expenses	456,325
B	Investment expenses financed from connection fees	9,640
C	Repayments of credits related to investment objectives	24,226



X. FOUNDATION DATA

1 - 6. Foundation of salary expenses is provided in Note 1

8 - 9. Outstanding payments and receivables

The Company's draft 2023 BVC does not provide outstanding payments.

Outstanding receivables in amount of 130,476 thousand Lei maintained represent invoices not collected on due date from clients on the electricity market because of their incapacity to pay, being under insolvency or bankruptcy procedures.

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B. BUDGETARY ESTIMATIONS FOR 2024 – 2025

The budgetary estimations of 2024 – 2025 provided in the excerpted pattern of revenue and expense budget the following was taken into account:

- ✓ Macroeconomic data provided by the National Forecast Commission, October 2022 forecast;
- ✓ OMFP 3818/2019 *approving the format and structure of the revenue and expense budget, and of its foundation annexes;*
- ✓ ANRE Order 171/2019 *approving the Methodology establishing tariffs of electricity transmission services, with later amendments and additions;*
- ✓ ANRE Order 116/2022 *amending the Methodology establishing tariffs of system services;*
- ✓ The foundation of the draft 2023 BVC;
- ✓ Contractual obligations committed under internal and external borrowings underway;
- ✓ Provisions in the applicable Collective Labour Contract of CNTEE Transelectrica SA;
- ✓ Applicable legislation and regulations in force;

X
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Mention should be made that, according to applicable regulations, the draft 2023 revenue and expense budget and 2024-2025 estimations were elaborated by consulting the Company's trade union organisation.

At the same time the draft budget underwent managerial financial control according to HG 1151/2012 approving the Methodological Norms on the organisation and execution of managerial financial control.

In accordance with the Governmental Ordinance 11/27.01.2016 amending and adding OUG 26/2013, article 4, para (1), lit. d) "Revenue and expense budgets of economic operators are approved by Decision of the Shareholders' General Assembly or, as applicable, of the Supervisory Board's, according to legal terms, in case of economic



operators whose shares are admitted for transaction on a regulated market and of their subsidiaries”.

At the meeting on January 25, 2023 the Supervisory Board of CNTEE Transelectrica SA verified the draft 2023 revenue and expense budget and the 2024-2025 estimations, as mentioned in Decision no. 2.

Taking into account the above and based on the provisions of article 14, para (1), let. i) from the Articles of Association of CNTEE Transelectrica SA updated on August 18, 2022 by HAGEA 7/2022, **we propose to the Shareholders’ General Assembly to establish the 2023 Revenue and expense budget and the 2024-2025 estimations for the financial year submitted to approval, in accordance with the annexes to this Note.**

DIRECTORATE,

Gabriel ANDRONACHE	Florin-Cristian TATARU	Catalin-Constantin NADOLU	Stefanita MUNTEANU	Bogdan TONCESCU
DIRECTORATE CHAIRMAN	DIRECTORATE MEMBER	DIRECTORATE MEMBER	DIRECTORATE MEMBER	DIRECTORATE MEMBER





THE REVENUE AND EXPENSES BUDGET FOR 2023

thousand lei

										%	
No.		INDICATORS	Item no.	Preliminary to be achieved in 2022	2023 proposals	%	2024 estimations	2025 estimations	9=7/5	10=8/7	
0	1	2	3	4	5	6=5/4	7	8	9	10	
I.		TOTAL REVENUES (Item1=Item2+Item5)	1	6,196,413	8,896,950	143.58	8,805,954	8,828,863	98.98	100.26	
	1	Total operational revenues, of which:	2	6,130,375	8,819,050	143.86	8,743,054	8,770,963	99.14	100.32	
		a) subsidies, in accordance with the legal provisions in force	3								
		b) transfers, in accordance with the legal provisions in force	4								
	2	Financial revenues	5	66,038	77,900	117.96	62,900	57,900	80.74	92.05	
II		TOTAL EXPENSES (Item6=Item7+Item19)	6	5,596,670	8,786,857	157.00	8,742,463	8,746,592	99.49	100.05	
	1	Operational expenses,(Item 7= Item8+Item9+Item10+Item18) din care:	7	5,527,911	8,707,417	157.52	8,677,745	8,688,491	99.66	100.12	
		A. expenses on goods and services	8	4,949,398	7,952,063	160.67	7,924,735	7,936,936	99.66	100.15	
		B. expenses on taxes, duties and similar levies	9	21,494	27,423	127.58	27,294	27,113	99.53	99.34	
		C. personnel expenses, (Item10=Item11+Item14+Item16+Item17) din care:	10	285,694	357,039	124.97	375,860	387,288	105.27	103.04	
		C0 Salary related expenses (Item11=Item12+Item13)	11	269,592	332,237	123.24	351,175	362,413	105.70	103.20	
		C1 Salary expenses	12	237,426	285,834	120.39	303,883	313,607	106.31	103.20	
		C2 bonuses	13	32,166	46,403	144.26	47,292	48,806	101.92	103.20	
		C3 other personnel expenses, of which:	14	0	300	n/a	0	0	0.00	n/a	
		expenses on severance payments related to personnel redundancies	15								
		C4 Expenses related to the mandate contract and other management and control bodies, commissions and committees	16	4,239	5,016	118.33	5,301	5,471	105.68	103.21	
		C5 Expenses on employer contributions	17	11,863	19,486	164.26	19,384	19,404	99.48	100.10	
		D. other operational expenses	18	271,325	370,892	136.70	349,856	337,154	94.33	96.37	
	2	Financial expenses	19	68,759	79,440	115.53	64,718	58,101	81.47	89.78	
III		GROSS RESULT (profit/loss) (Item20=Item1-Item6)	20	599,743	110,093	18.36	63,491	82,271	57.67	129.58	
IV	1	CURRENT INCOME TAX	21	95,970	25,578	26.65	10,159	13,163	39.72	130	
	2	DEFERRED INCOME TAX	22	10,797	11,000	101.88	12,000	13,000	109.09	108	
	3	DEFERRED INCOME TAX REVENUES	23	16,343	16,000	97.90	16,500	16,500	103.13	100	
	4	ACTIVITY-SPECIFIC TAX	24								
	5	OTHER TAXES NOT SHOWN IN THE ABOVE ITEMS	25								
V		NET PROFIT/ LOSS FOR THE REPORTING PERIOD (Item 26=Item20-Item21-Item22+Item23-Item24-Item25), din care:	26	509,319	89,515	17.58	57,832	72,608	64.61	125.55	
	1	Legal reserves	27	8,680	0	0.00	0	0	n/a	n/a	
	2	Other reserves representing tax relief provided by law	28	51,553	38,000	73.71	25,000	27,000	65.79	108	
	3	Coverage of accounting losses from previous years	29								
	4	Establishment of own sources of financing for projects co-financed by external loans, as well as the establishment of the necessary sources for the reimbursement of capital repayments, interest payments, fees and other costs related to these loans	30								
	5	Other distributions provided by law	31	320,337	51,515	16.08	32,832	45,608	63.73	139	
	6	Accounting profit remaining after deduction of amounts in Item 27, 28, 29, 30, 31 (Item 32= Item26-(Item27 la Item 31)>= 0)	32	128,749	0	n/a	0	0	n/a	n/a	
	7	Employee profit-sharing up to a maximum of 10% of net profit, but not more than the level of an average monthly basic salary at the level of the economic operator in the reference financial year	33								
	8	At least 50% of the payments to the state or local budget in the case of autonomous public companies, or dividends due to shareholders in the case of national companies and companies with full or majority state capital, of which:	34	96,561		n/a		0	n/a	n/a	
		a) - dividends due to the state budget	35	56,670	0	n/a	0	0	n/a	n/a	
		b) - dividends due to the local budget	36								
		c) - dividends due to other shareholders	37	39,891	0	n/a	0	0	n/a	n/a	
	9	Profits not allocated to the purposes set out in Item33 - Item34 are allocated to other reserves and constitute own sources of financing	38	32,188	0	n/a	0	0	n/a	n/a	
VI		REVENUE FROM EUROPEAN FUNDS	39	504	2,106	417.86	2,960	2,215	140.55	74.83	
VII		ELIGIBLE EXPENSES FROM EUROPEAN FUNDS, of which:	40	1,287	1,991	154.70	2,960	2,215	148.67	74.83	
		a) material expenses	41		203		72	36			
		b) salary expenses	42	1,233	1,654	134.14	2,856	2,179	172.67	76.30	
		c) expenses on the provision of services	43								
		d) expenses on advertising and publicity	44								
		e) other expenses	45	54	134	248.15	32	0	32.00	0.00	
VIII		SOURCES OF INVESTMENT FUNDING, of which:	46	980,700	1,145,450	116.80	1,260,403	1,154,042	110.04	91.56	
	1	Budget allocations	47	0	0	n/a	0	0	n/a	n/a	
		budgetary allocations related to the payment of commitments from previous years	48								
IX		INVESTMENT EXPENSES	49	482,998	490,191	101.49	805,115	738,891	164.25	91.77	
X		SUPPORTING DATA									
	1	Number of personnel forecast at the end of the year	50	2,180	2,180	100.00	2,180	2,180	100.00	100.00	
	2	Total average number of employees	51	2,042	2,100	102.84	2,100	2,100	100.00	100.00	
	3	Average monthly earnings per employee (lei/person) determined on the basis of salary-related expenses	52	10,553	12,617	119.56	13,333	13,759	105.67	103.20	
	4	Average monthly earnings per employee (lei/person) determined on the basis of salary expenses, recalculated according to the annual State Budget Law	53	10,553	11,224	106.36	13,333	13,759	118.79	103.20	
	5	Labour productivity in value units per total average personnel (thousands of lei/person) (Item2/Item51)	54	3,002	4,200	139.89	4,163	4,177	99.14	100.32	
	6	Labour productivity in value units per total average personnel recalculated according to the annual State Budget Law	55	2,806	4,200	149.65	4,163	4,177	99.14	100.32	
	7	Labour productivity in physical units per total average personnel (quantity of finished products/person)	56								
	8	Total expenses per 1000 lei total income (Item 57= (Item6/Item1)x1000)	57	903.21	987.63	109.35	992.79	990.68	100.52	99.79	

No.		INDICATORS	Item no.	Preliminary to be achieved in 2022	2023 proposals	%	2024 estimations	2025 estimations	%	
									9=7/5	10=8/7
0	1	2	3	4	5	6=5/4	7	8	9	10
9		Outstanding payments	58	0	0	n/a	0	0	n/a	n/a
10		Outstanding receivables	59	131,794	130,476	99.00	130,476	130,476	100.00	100.00

*) Item52 = Item151 of the Supporting Annex no.2
**) Item53 = Item152 of the Supporting Annex no.2

DIRECTORATE,

Chairman, Gabriel ANDRONACHE	Member, Florin-Cristian TĂTARU	Member, Ștefăniță MUNTEANU	Member, Cătălin-Constantin NADOLU	Member, Bogdan TONCESCU
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Details of the economic and financial indicators set out in the revenue and expenses budget for 2023 and their distribution by quarter

thousand lei														
No.			Item no.	Earned in 2021	2022 forecasts			2023 proposals				%	%	
					Approved correction		Preliminary to be achieved in 2022	of which:				7=6/5	8=5/3a	
					according to the Shareholders General Assembly Resolution no. 8/2022	as approved by the Directorate		First quarter	Cumulative Second quarter	Cumulative Third quarter	year			
0	1	2		3	3a	4	4a	5	6a	6b	6c	6	7	8
I.		TOTAL REVENUE (Item1=Item2+Item22)		1	3,761,942	4,618,724	4,618,724	6,196,413	2,231,248	4,278,781	6,539,031	8,896,950	143.58	164.71
	1	Total operating revenue (Item2=Item3+Item8+Item9+Item12+Item13+Item14), of which:		2	3,755,540	4,610,784	4,610,784	6,130,375	2,211,998	4,238,981	6,480,181	8,819,050	143.86	163.24
		a) of sold production (Item3=Item4+Item5+Item6+Item7), of which:		3	3,702,630	4,565,753	4,565,753	5,773,838	2,158,931	4,101,417	6,249,441	8,576,063	148.53	155.94
		a1)	from sale of products	4										
		a2)	from services provided on the electricity market	5	3,698,571	4,562,454	4,562,454	5,770,079	2,155,862	4,097,426	6,243,993	8,569,543	148.52	156.01
		a3)	from royalties and rents	6	104	117	117	109	31	62	93	124	n/a	n/a
		a4)	other income	7	3,955	3,182	3,182	3,650	3,038	3,929	5,355	6,396	175.23	92.29
		b) from the sale of goods		8										
		c) from subsidies and operating transfers related to net turnover (Item9=Item10+Item11), of which:		9										
		c1	subsidies, in accordance with the legal provisions in force	10										
		c2	transfers, in accordance with the legal provisions in force	11										
		d) from the production of assets		12	0	0	0	314,237	40,000	115,000	194,484	194,484	61.89087	n/a
			income from the production of intangible assets - additional CPT		0	0	0	314,237	40,000	115,000	194,484	194,484	61.89087	n/a
		e) income related to the cost of production in progress		13										
		f) other operational revenue (item 15+item 16+item 19+item 20+item 21), of which:		14	52,910	45,031	45,031	42,300	13,067	22,564	36,256	48,503	114.66	79.95
		f1)	from fines and penalties	15	8,733	15	15	8	1	2	3	3	37.50	0.09
		f2) from sale of assets and other capital operations (Item16=Item17+Item18), of which:		16										
			- tangible assets	17										
			- intangible asset	18										
		f3)	from investment subsidies	19	21,928	23,106	23,106	22,000	6,244	12,500	19,996	27,500	125.00	100.33
		f4)	from the recovery of CO2 certificates	20										
		f5)	other income	21	22,249	21,910	21,910	20,292	6,822	10,062	16,257	21,000	103.49	91.20
	2	Financial revenue (Item22=Item23+Item24+Item25+Item26+Item27), of which:		22	6,402	7,940	7,940	66,038	19,250	39,800	58,850	77,900	117.96	n/a
		a)	from financial assets	23	23	500	500	1,538		1,500	1,500	1,500	97.53	n/a
		b)	from financial investments	24										
		c)	from exchange rate differences	25	4,137	5,000	5,000	60,000	18,750	37,500	56,250	75,000	125.00	n/a
		d)	from interest	26	2,330	2,400	2,400	3,100	500	800	1,100	1,400	45.16	133.05
		e)	other financial income	27	-88	40	40	1,400	0	0	0	0	0.00	n/a
II		TOTAL EXPENSES (Item28=Item29+Item130)		28	3,760,064	4,617,684	4,617,684	5,596,670	2,176,351	4,172,351	6,393,087	8,786,857	157.00	148.85
	1	Operational expenses (Item29=Item30+Item78+Item85+Item113), of which:		29	3,744,972	4,605,182	4,605,182	5,527,911	2,155,723	4,131,096	6,334,323	8,707,417	157.52	147.61
		A. Expenses on goods and services (Item30=Item31+Item31a+Item39+Item45), of which:		30	3,191,967	4,009,844	4,011,111	4,949,398	1,984,522	3,798,569	5,830,604	7,952,063	160.67	155.06
	A0	Energy market expenses		31	2,995,605	3,760,534	3,761,835	4,713,944	1,925,576	3,656,808	5,608,485	7,654,401	162.38	157.36
	A1	Expenses on inventories (item 31a=item 32+item 33+item 36+item 37+item 38), of which:		31a	11,018	21,572	22,030	16,999	7,266	16,245	24,898	34,736	204.34	154.28
		a)	expenses on raw materials	32										
		b)	expenses on consumables, of which:	33	7,260	13,296	12,862	9,385	4,140	8,263	11,992	16,494	175.75	129.27

No.				Item no.	Earned in 2021	2022 forecasts			2023 proposals				%	%
						Approved correction		Preliminary to be achieved in 2022	of which:					
						according to the Shareholders General Assembly Resolution no. 8/2022	as approved by the Directorate		First quarter	Cumulative Second quarter	Cumulative Third quarter	year		
0	1	2		3	3a	4	4a	5	6a	6b	6c	6	7=6/5	8=5/3a
		b1)	spare parts expenses	34	702	801	823	425	121	305	506	640	150.59	60.54
		b2)	fuel expenses	35	3,818	6,555	6,685	5,188	2,010	3,400	4,599	7,737	149.13	135.88
		c)	expenses on materials of inventory-related items	36	1,437	3,188	3,318	2,569	438	1,351	2,387	3,340	130.01	178.78
		d)	energy and water expenses	37	2,321	5,088	5,850	5,045	2,688	6,631	10,519	14,902	295.38	217.36
		e)	expenses on goods	38										
		A2	Expenses on services performed by third parties (Item39=Item40+Item41+Item44), of which:	39	133,192	156,119	158,665	157,454	33,884	83,688	134,678	177,873	112.97	118.22
		a)	maintenance and repair costs	40	132,156	154,621	157,165	156,591	33,169	82,258	132,532	175,008	111.76	118.49
		b)	expenses on rents (Item41=Item42+Item43) of which:	41	522	389	391	370	101	202	304	409	110.54	70.88
		b1)	- to fully/majority state-owned operators	42										
		b2)	- to private capital operators	43	522	389	391	370	101	202	304	409	110.54	70.88
		c)	insurance premiums	44	514	1,109	1,109	493	614	1,228	1,842	2,456	498.17	95.91
		A3	Expenses on other services performed by third parties (Item45=Item46+Item47+Item49+Item56+Item61+Item62+Item66+Item67+Item68+Item77)	45	52,152	71,619	68,581	61,001	17,796	41,828	62,543	85,053	139.43	116.97
		a)	expenses with collaborators	46										
		b)	expenses on commissions and fees, of which:	47	13	62	62	25	40	94	134	175	700.00	192.31
		b1)	expenses on legal advice	48										
		c)	protocol, advertising and publicity expenses (Item50+Item52), of which:	49	248	618	820	820	150	300	600	1,000	121.95	330.65
		c1)	protocol expenses, of which:	50	248	618	820	820	150	300	600	1,000	121.95	330.65
			- gift vouchers according to Law no.193/2006, as amended	51										
		c2)	advertising and publicity expenses, of which:	52		0	0		0	0	0	0	n/a	n/a
			- gift vouchers for advertising and publicity expenses, according to Law no.193/2006,	53										
			- gift vouchers for marketing campaigns, market research, promotion on existing or new markets, according to Law no.193/2006, as amended	54										
			- product promotion expenses	55										
		d)	Expenses with sponsorship, according to G.E.O. no.2/2015 (Item56=Item57+Item58+Item60), of which:	56	1,720	1,500	2,750	2,750	120	585	1,230	2,000	72.73	159.88
		d1)	medical and health sponsorship expenses.	57	619	600	1,100	1,100	48	238	494	800	72.73	177.71
		d2)	Sponsorship expenses in the fields of education, teaching, social and sport, of which:	58	997	600	1,100	1,100	48	238	494	800	72.73	110.33
			- for sports clubs	59										
		d3)	sponsorship expenses for other actions and activities	60	104	300	550	550	24	109	242	400	72.73	528.85
		e)	expenses on transport of goods and persons	61	1,072	1,913	1,838	1,671	566	1,137	1,704	2,270	135.85	155.88
		f)	travel expenses, secondment, transfer, of which:	62	2,692	4,804	5,324	5,057	1,702	3,695	5,529	7,112	140.64	187.85
			- per diem expenses (Item63=Item64+Item65), of which:	63	1,162	1,916	1,896	3,330	848	1,780	2,545	3,070	92.19	286.57
			-internal	64	1,154	1,523	1,733	2,555	623	1,330	1,780	2,080	81.41	221.40
			-external	65	8	393	163	775	225	450	765	990	127.74	n/a
		g)	postage and telecommunications expenses	66	907	1,173	974	458	260	481	699	907	198.03	50.50
		h)	expenses on banking and similar services	67	489	530	523	396	255	505	766	1,135	286.62	80.98
		i)	other expenses on services provided by third parties, of which:	68	23,038	25,396	23,281	22,110	7,563	15,905	24,741	33,727	152.54	95.97
		i1)	insurance and security expenses	69	22,742	24,172	21,699	20,804	7,483	15,429	23,634	31,670	152.23	91.48
		i2)	expenses relating to the maintenance and operation of computing equipment	70										
		i3)	training expenses	71	296	1,224	1,582	1,306	80	476	1,107	2,057	157.50	441.22
		i4)	expenses on the revaluation of tangible and intangible assets, of which:	72										
			- related to public domain goods	73										
		i5)	expenses on services provided by subsidiaries	74										
		i6)	expenses on recruitment and placement of management staff under Government Emergency Ordinance No 109/2011	75										
		i7)	expenses on tender notices and other notices	76										

No.		Item no.	Earned in 2021	2022 forecasts			2023 proposals				7=6/5	8=5/3a	
				Approved correction		Preliminary to be achieved in 2022	of which:						
				according to the Shareholders General Assembly Resolution no. 8/2022	as approved by the Directorate		First quarter	Cumulative Second quarter	Cumulative Third quarter	year			
0	1	2	3	3a	4	4a	5	6a	6b	6c	6	7	8
	j) other expenses	77	21,973	35,623	33,009	27,714	7,140	19,126	27,140	36,727	132.52	126.13	
	B expenses on taxes, duties and similar levies (item 78 = item 79 + item 80 + item 81 + item 82 + item 83 + item 84), of which:	78	24,978	25,508	25,180	21,494	8,307	14,497	21,055	27,423	127.58	86.05	
	a) expenses with fee for mineral resources exploitation activity	79											
	b) expenses with royalties for the concession of public goods and mineral resources	80	4,625	5,678	5,678	5,615	1,585	3,130	4,686	6,398	113.94	121.41	
	c) expenses with licence fee	81	3,670	3,832	3,832	3,832	1,231	2,457	3,725	4,951	129.20	104.41	
	d) expenses with authorisation fee	82											
	e) expenses with environmental tax	83	56	247	198	75	195	280	341	387	516.00	133.93	
	f) expenses with other taxes and duties	84	16,627	15,751	15,472	11,972	5,296	8,630	12,303	15,687	131.03	72.00	
	C. Personnel expenses (Item85=Item86+Item99+Item103+Item112), of which:	85	266,923	289,118	289,118	285,694	78,907	176,202	268,786	357,039	124.97	107.03	
	C0 Salary related expenses (item 86 = item 87 + item 91)	86	250,559	271,114	271,114	269,592	74,085	164,180	249,080	332,237	123.24	107.60	
	C1 Salary expenses (item 86 = item 87 + item 91)	87	221,059	237,428	238,128	237,426	64,469	138,811	213,153	285,834	120.39	107.40	
	a) basic salaries	88	164,993	189,943	190,643	189,941	51,575	111,049	170,523	228,668	120.39	115.12	
	b) benefits, bonuses and other allowances related to basic salary (as per the CCM)	89	56,066	47,485	47,485	47,485	12,894	27,762	42,630	57,166	120.39	84.69	
	c) other allowances (according to the CCM)	90	0					0	0				
	C2 Bonuses (Item91=Item92+Item95+Item96+Item97+Item98), of which:	91	29,500	33,686	32,986	32,166	9,616	25,369	35,927	46,403	144.26	109.04	
	a) social expenses referred to in Article 25 of Law no. 227/2015 on the Fiscal Code*), as amended, of which:	92	10,927	11,871	11,871	10,998	3,223	6,940	10,657	14,292	129.95	100.65	
	- childcare vouchers, according to Law no. 193/2006, as amended;	93											
	- gift vouchers for social expenses according to Law no. 193/2006, as amended;	94											
	b) meal vouchers;	95	8,266	9,844	9,514	9,467	3,777	7,554	11,331	15,107	159.58	114.53	
	c) vacation vouchers;	96	0	3,161	2,861	2,864	0	5,643	6,091	6,540	228.35	n/a	
	d) expenses with employee profit-sharing for the previous year	97	3,825	0	0	0	0	0	0	0			
	e) other expenses in accordance with the CCM.	98	6,450	8,710	8,710	8,827	2,616	5,232	7,848	10,464	118.55	136.85	
	f) COVID 19 expenses - Taxable food allowance		0	0	0	0	0	0	0	0	n/a	n/a	
	g) employee test expenses - Covid-19		32	100	30	10	0	0	0	0	n/a	n/a	
	C3 Other personnel expenses (Item99=Item100+Item101+Item102), of which:	99	275	300	300	0	0	0	300	300	n/a	n/a	
	a) expenses with severance payments related to personnel redundancies	100											
	b) expenses with salary entitlements due on the basis of court decisions	101	275	300	300	0	0	0	300	300	n/a	n/a	
	c) salary-related expenses related to restructuring, privatisation, special administrator, other commissions and committees	102											
	C4 Expenses related to the mandate contract and other management and control bodies, commissions and committees (Item 103=Item 104+Item 107+Item 110+Item 111), of	103	3,923	4,239	4,239	4,239	1,254	2,508	3,762	5,016	118.33	108.06	
	a) for Directors/Directorate	104	2,794	2,940	2,940	2,940	855	1,710	2,565	3,420	116.33	105.23	
	-fixed component	105	2,794	2,940	2,940	2,940	855	1,710	2,565	3,420	116.33	105.23	
	-variable component	106	0	0	0	0	0	0	0	0	n/a	n/a	
	b) for the Management Board/Supervisory Board, of which:	107	1,129	1,299	1,299	1,299	399	798	1,197	1,596	122.86	115.06	
	-fixed component	108	1,129	1,299	1,299	1,299	399	798	1,197	1,596	122.86	115.06	
	-variable component	109	0	0	0	0	0	0	0	0	n/a	n/a	
	c) for censors	110											
	d) for other commissions and committees established by law	111											
	C5 Expenses on employer contributions	112	12,166	13,465	13,465	11,863	3,568	9,514	15,644	19,486	164.26	97.51	
	D. Other operational expenses (Item113=Item114+Item117+Item118+Item119+Item120+Item121), of which:	113	261,104	280,712	279,773	271,325	83,987	141,828	213,878	370,892	136.70	103.91	
	a) expenses on indexations and penalties (Item114=Item115+Item116), of which:	114	3,059	110	635	2,053	0	0	0	0	0.00	67.11	

No.				Item no.	Earned in 2021	2022 forecasts			2023 proposals				%	%
						Approved correction		Preliminary to be achieved in 2022	of which:					
						according to the Shareholders General Assembly Resolution no. 8/2022	as approved by the Directorate		First quarter	Cumulativ e Second quarter	Cumulative Third quarter	year		
0	1	2		3	3a	4	4a	5	6a	6b	6c	6	7=6/5	8=5/3a
			- to the general consolidated budget	115										
			- to other creditors	116	3,059	110	635	2,053	0	0	0	0	n/a	67.11
	b)	expenses on non-current assets		117	529	2,370	1,474	58	1,301	2,977	4,077	3,819	n/a	10.96
	c)	expenses relating to transfers for personnel payment		118										
	d)	other expenses		119	19,568	18,830	18,803	12,836	2,176	4,496	17,079	23,749	185.02	65.60
	e)	expenses with depreciation of tangible and intangible fixed assets		120	274,471	268,818	268,277	271,928	80,221	133,778	202,515	352,808	129.74	99.07
			- expenses with depreciation of tangible and intangible assets	120a	266,519	259,674	259,133	250,013	62,484	129,288	195,780	266,780	106.71	93.81
			- operational expenses on amortisation of intangible assets - supplementary CPT	120b		0	0	13,962	15,492	33,234	54,806	77,048	551.84	n/a
			- expenses with amortisation of intangible assets recognised under IFRS 16	120c	7,952	9,144	9,144	7,953	2,245	4,490	6,735	8,980	112.91	n/a
	f)	adjustments and depreciations for loss of value and provisions (Item121=Item122-Item125), of which:		121	-36,523	-9,416	-9,416	-15,550	289	577	-9,793	-9,484	60.99	42.58
	f1)	expenses on adjustments and provisions		122	33,962	584	584	15,177	289	577	645	954	6.29	44.69
	f1.1)	- provisions for employee profit-sharing		123	0	0	0	0	0	0	0	0	n/a	n/a
	f1.2)	- provisions in connection with the mandate contract		124	1,197	0	0	882	0	0	0	0	n/a	73.68
	f2)	income from provisions and adjustments for depreciation or losses in value, of which:		125	70,485	10,000	10,000	30,727	0	0	10,438	10,438	33.97	43.59
	f2.1)	from the cancellation of provisions (Item126=Item127+Item128+Item129), of which:		126	70,485	10,000	10,000	30,727	0	0	10,438	10,438	33.97	43.59
			- from employee profit-sharing	127	3,923	0	0	0	0	0	0	0	n/a	n/a
			- from depreciation of tangible fixed assets and current assets	128	9,612	0	0	16,068	0	0	0	0	0.00	167.17
			- income from other provisions	129	56,950	10,000	10,000	14,659	0	0	10,438	10,438	71.21	25.74
	2	Financial expenses (item 130=item 131+item 134+item 137), of which:		130	15,092	12,502	12,502	68,759	20,628	41,255	58,764	79,440	115.53	455.60
	a)	interest expenses, of which:		131	7,654	9,502	9,502	7,806	3,871	7,742	11,494	15,413	197.45	101.99
	a1)	related to investment loans		132	4,198	3,432	3,432	3,432	421	842	1,144	1,499	43.68	81.75
	a2)	related to loans for current activity		133	0	6,070	6,070	3,312	3,450	6,900	10,350	13,914	n/a	n/a
	b)	exchange rate expenses, of which:		134	7,438	3,000	3,000	60,953	16,757	33,513	47,270	64,027	105.04	819.48
	b1)	related to investment loans		135	7,438	3,000	3,000	53	757	1,513	2,270	3,027	n/a	0.71
	b2)	related to loans for current activity (related to market coupling transactions)		136				60,900	16,000	32,000	45,000	61,000	100.16	n/a
	c)	other financial expenses		137										
III		GROSS RESULT (profit/loss) (Item138=Item1-Item28)		138	1,878	1,040	1,040	599,743	54,897	106,430	145,944	110,093	n/a	n/a
			non-taxable income	139	89,438	25,524	25,524	50,132	7,243	13,002	20,774	27,943	55.74	56.05
			non-deductible expenses for tax purposes	140	113,114	67,896	67,896	85,087	19,141	34,363	54,905	73,852	86.80	75.22
IV		CURRENT INCOME TAX		141	3,123	132	132	95,970	6,629	11,901	19,016	25,578	26.65	3073.01
V		SUPPORTING DATA												
	1	Total operational revenue of which: (Item2)		142	3,755,540	4,610,784	4,610,784	6,130,375	2,211,998	4,238,981	6,480,181	8,819,050	143.86	163.24
	a)	- revenue from subsidies and transfers		143										
	b)	- other revenue not taken into account in determining labour productivity and gross profit, according to the annual State Budget Law		144				400,163						
	2	Total operating expenses of which: (Item29)		145	3,744,972	4,605,182	4,605,182	5,527,911	2,155,723	4,131,096	6,334,323	8,707,417	157.52	147.61
	a)	- other operating expenses which are not taken into account in determining the gross result achieved in the previous year, according to the annual State Budget Law		146										
	3	Compensation-related expenses (Item86), of which: **)		147	250,559	271,114	271,114	269,592	74,085	164,180	249,080	332,237	123.24	107.60
	a)	increases in expenses of a salary nature related to the average price growth index forecast for 2023		147a)								26,018		
	b)	increases in average gross earnings per employee due to the increase in the guaranteed gross national minimum basic wage for 2023 and other related salary expenses		147b)										

No.				Item no.	Earned in 2021	2022 forecasts			2023 proposals				%	%	
						Approved correction		Preliminary to be achieved in 2022	of which:						
						according to the Shareholders General Assembly Resolution no. 8/2022	as approved by the Directorate		First quarter	Cumulativ e Second quarter	Cumulative Third quarter	year			
0	1	2			3	3a	4	4a	5	6a	6b	6c	6	7=6/5	8=5/3a
	c)	increases in salary-related expenses relating to their replenishment for the full year 2023, determined as a result of salary increases and bonuses in 2022 and/or personnel increases in 2022			147c)								35,105		
	d)	increases of salary-related expenses resulting from the granting, in 2023, of salary increases and bonuses provided for by legislation or court decisions			147d)										
	e)	by the amount of the increase in salary-related expenses resulting from the increase in the number of personnel in 2023 compared with that approved in the previous year as a result of diversification/expansion of activity			147e)										
	4	Number of personnel forecast at the end of the year			148	2,180	2,180	2,180	2,180	2,180	2,180	2,180	2,180	100.00	100.00
	5	Average number of employees			149	2,015	2,100	2,100	2,042	2,050	2,060	2,080	2,100	102.84	101.34
	6 a)	Average monthly earnings per employee (RON/person) determined on the basis of salary-related expenses (Item147/Item149)/12*1000			150	10,362	10,758	10,758	11,002	x	x	x	13,184	119.83	106.17
	b)	Average monthly earnings per employee (lei/person) determined on the basis of salary-related expenses, according to GO 26/2013 [(Item147 - Item92* - Item97)/Item149]/12*1000			151	9,752	10,287	10,287	10,553	x	x	x	12,617	119.56	108.21
	c)	Average monthly earnings per employee (lei/person) determined on the basis of salary-related expenses, recalculated in accordance with GO no.26/2013 and the Annual State Budget Law			152	9,460	10,287	10,287	10,553	x	x	x	11,224	106.36	111.56
	7 a)	Labour productivity in value units on average total personnel (thousands of lei/person) (Item2/Item149)			153	1,864	2,196	2,196	3,002	x	x	x	4,200	139.89	161.08
	b)	Labour productivity in value units on average total personnel recalculated according to the annual State Budget Law			154	1,864	2,196	2,196	2,806	x	x	x	4,200	149.65	150.56
	c)	Labour productivity in physical units per total average personnel (quantity of finished products/person) W=QPF/Item149			155										
	c1)	Elements of labour productivity calculation in physical units, of which:			156										
		- quantity of finished products (QPF)			157										
		- average price (p)			158										
		- value=QPF x p			159										
		- share in total operational revenue = Item157/Item2			160										
	8	Outstanding payments			161	0	0	0	0	0	0	0	0	n/a	n/a
	9	Outstanding receivables, of which:			162	145,952	117,351	117,351	131,794	131,794	131,100	131,000	130,476	99.00	90.30
		- from fully/majority state-owned operators			163	31,295	22,295	22,295	21,195	21,195	21,100	21,000	20,876	98.49	67.73
		- from privately owned operators			164	114,657	95,056	95,056	110,599	110,599	110,000	110,000	109,600	99.10	96.46
		- from the state budget			165										
		- from the local budget			166										
		- from other entities			167										
	10	Loans for financing current activity (remaining balance to be repaid)			168										
	11	Total redistributions/distributions according to GEO no.29/2017 from:			169	0	0	0	0	0	0	0	0	n/a	n/a
		- other reserves			170	0	0	0	0	0	0	0	0	n/a	n/a
		- reported result			171										

*) within the limit provided for in Article 25 paragraph 3 letter b of Law no.227/2015 on the Fiscal Code, as amended and supplemented

**) the amounts that are not taken into account in determining the increase in the average gross monthly earnings, as provided for in the annual Law on the State Budget, shall be shown separately

No.			Item no.	Earned in 2021	2022 forecasts			2023 proposals				%	%
					Approved correction		Preliminary to be achieved in 2022	of which:				7=6/5	8=5/3a
					according to the Shareholders General Assembly Resolution no. 8/2022	as approved by the Directorate		First quarter	Cumulative Second quarter	Cumulative Third quarter	year		
0	1	2	3	3a	4	4a	5	6a	6b	6c	6	7	8

DIRECTORATE,

Chairman,
Gabriel
ANDRONACHE

Member,
Florin-Cristian
TĂTARU

Member,
Ștefăniță
MUNTEANU

Member,
Cătălin-Constantin
NADOLU

Member,
Bogdan
TONCESCU

Economic operator: CNTEE TRANSELECTRICA SA

Annex no.3



Total revenue earning rate

							thousand lei
No.	INDICATORS	2021 forecasts		%	2022 forecasts		%
		Approved	Earned		Approved	Preliminary earned	
0	1	2	3	4	5	6	7
I.	Total revenues (rd.1+rd.2) *), din care:	3,206,593	3,761,942	117.32	4,618,724	6,196,413	134.16
1	Operational revenues*)	3,198,643	3,755,540	117.41	4,610,784	6,130,375	132.96
2.	Financial revenues	7,950	6,402	80.53	7,940	66,038	n/a

*) total revenues and operational revenues will be reduced by the revenue resulting from the amounts received from the state budget

DIRECTORATE,

Chairman,

Gabriel
ANDRONACHE

Member,

Florin-Cristian
TĂTARU

Member,

Ștefăniță
MUNTEANU

Member,

Cătălin-Constantin
NADOLU

Member,

Bogdan
TONCESCU



2023 investment program and 2024, 2025 estimates, divided by funding sources and investment categories

thousand lei (excluding VAT)

		INDICATORS	Estimated date of investment completion	2022		Value							
				Rev. A9 approved	Estimated earnings	2023 estimate	I quarter 2023	II quarter 2023	III quarter 2023	IV quarter 2023	2024 estimate	2025 estimate	
0	1	2	3	4	5	6	7	8	9	10	11	12	
I		INVESTMENT FUNDING SOURCES), of which:		792,260	980,700	1,145,450	267,131	257,508	329,609	291,203	1,260,403	1,154,042	
		Preliminary sources available		292,513	292,513	471,370	117,842	117,842	117,842	117,842	628,927	428,956	
		Connection tariff sources		23,970	23,970	26,332	6,583	6,583	6,583	6,583	26,332	26,332	
		Own sources, of which:		396,947	632,090	426,677	106,669	106,669	106,669	106,669	415,872	425,195	
		- amortisation		248,673	228,012	241,047	60,262	60,262	60,262	60,262	239,252	246,575	
		- profit sharing (according to approved BVC)			32,187	0	0	0	0	0	0	0	
		- other allocations provided by law (interconnection capacity allocation)		148,274	320,337	147,630	36,908	36,908	36,908	36,908	151,620	151,620	
		- other allocations provided for by law (exemption from tax on reinvested profits)		0	51,554	38,000	9,500	9,500	9,500	9,500	25,000	27,000	
	2	Budget allocations		1,821	0	0	0	0	0	0	0	0	0
		Bank loans, of which:		0	0	0	0	0	0	0	0	0	0
		- internal		0	0	0	0	0	0	0	0	0	0
		- external		0	0	0	0	0	0	0	0	0	0
		Other sources, of which:		77,009	32,127	221,072	36,036	26,413	98,514	60,108	189,272	273,559	
		- connection fee		21,053	22,544	9,640	5,134	500	500	3,505	0	0.00	
		- European funds		55,956	9,583	211,432	30,902	25,913	98,014	56,603	189,272	273,559	
		-grant		0	0	0	0	0	0	0	0	0	0
		INVESTMENT EXPENSES (1+2+3+4+5+6+7), of which:		525,710.93	482,998.20	490,191.23	105,093.38	95,956.19	100,963.55	188,178.11	805,115.45	738,890.77	
		OWN INVESTMENT EXPENSES, BY OBJECTIVE (1+2+3+4+5), of which:		477,360.15	459,245.06	465,964.61	99,045.67	89,890.59	94,915.84	182,112.51	780,162.04	713,188.75	
		COMPANY'S OWN INVESTMENT EXPENSES (1+2+3+4), of which:		447,238.04	439,063.07	456,324.96	93,911.26	89,390.59	94,415.84	178,607.27	780,162.04	713,188.75	
	1	Further investment (A+B+C):		428,545.88	424,053.33	332,726.07	78,313.01	76,227.81	79,009.50	99,175.75	391,823.21	237,799.29	
	A)	Further investments (A.a+A.b), for goods privately owned by the economic operator, of which:		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
	B)	Further investments (B.a+B.b), for State public domain related goods, of which:		428,545.88	424,053.33	332,726.07	78,313.01	76,227.81	79,009.50	99,175.75	391,823.21	237,799.29	
	B.a	Further major investments, of which:		428,075.68	423,628.63	328,208.87	78,250.81	76,177.81	76,605.50	97,174.75	391,661.21	235,452.14	
1.1	Upgrade of the protection control system and the 20 kV substation of the 220/110/20 kV Vetus substation	2016	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1.2	Refurbishment of 400/220/110/20 kV Bradu Station	2017, 2018	1,300.00	1,257.07	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1.3	Extension of 400 kV Cernavoda substation (Stage I+ II) Stage II - Connection of new lines	2015, 2023	662.70	661.70	914.70	405.00	509.70	0.00	0.00	0.00	0.00	0.00	
	1.4	Switching to 400 kV voltage of the Porțile de Fier - Reșița - Timișoara - Săcălăz - Arad axis - Stage I, of which:		25,850.00	25,850.00	40,300.00	3,070.00	7,110.00	15,060.00	15,060.00	53,460.00	55,000.00	
		LEA 400 kV s.c. Portile de Fier - (Arina) - Resita	2024	16,800.00	16,800.00	25,250.00	2,050.00	3,100.00	10,050.00	10,050.00	20,010.00	0.00	
		400/220/110 kV station Reșița	2025	9,050.00	9,050.00	15,050.00	1,020.00	4,010.00	5,010.00	5,010.00	33,450.00	55,000.00	
		1.5	Replacement of AT and Trafo in electric stations, of which:		10,599.27	9,064.28	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Stage 2, Phase 2 Lot I - ATs			2019 - 2022	10,599.27	9,064.28	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	1.6	Connection of 400 kV Isaccea - Varna and 400 kV Isaccea - Dobruja LEA to 400 kV Medgidia South substation (Phase I + II) of which:		9,235.63	8,850.46	21,050.00	1,350.00	4,350.00	5,350.00	10,000.00	55,653.61	0.00	
		Phase I - Extension of the 400 kV Medgidia station	2021	7,000.00	6,650.46	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
		Stage II - 400 kV LEA d.c. Connections to Medgidia South station	2024	2,235.63	2,200.00	21,050.00	1,350.00	4,350.00	5,350.00	10,000.00	55,653.61	0.00	
	1.7	Refurbishment of 400/110/20 kV Domnești Station	2021	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5,767.80	0.00	
1.8	Refurbishment of 220/110 kV Turnu Severin East substation	2019	762.31	762.31	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1.9	Refurbishment of 400 kV Isaccea station (Stage II)	2026	528.00	528.00	8,105.00	405.00	1,700.00	3,000.00	3,000.00	32,005.00	33,005.00	0.00	
1.10	Upgrade of 220/110/20 kV Arefu electrical station	2024	20,233.50	18,033.03	15,035.50	2,010.00	5,010.00	5,015.50	3,000.00	5,000.00	0.00	0.00	
1.11	Upgrade of 220/110 kV Răureni electric station	2021	2,058.88	1,845.79	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1.12	Upgrade of 220/110 kV Dumbrava substation	2023	8,804.04	8,804.04	3,984.20	1,230.00	2,754.20	0.00	0.00	0.00	0.00	0.00	
1.13	Upgrade of 110 and 400(220) kV installations in Focșani West station	2026	1,293.93	1,229.66	123.90	11.80	35.80	76.30	0.00	260.00	3,000.00	0.00	
1.14	Upgrade of 110 kV Bacău South and Roman North substations on the 400 kV Moldova line	2022	732.98	732.98	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1.15	Upgrade of 220/110/20 kV Ungheni station	2022	27,370.84	27,370.84	10.00	10.00	0.00	0.00	0.00	0.00	0.00	0.00	
1.16	Upgrade of 400 (220)/110/20 kV Muntenii substation	2022	15,190.52	15,190.52	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1.17	Refurbishment of 400/110/20 kV Smârdan substation	2026	13,058.54	13,058.54	11,057.30	2,500.00	3,000.00	3,000.90	2,556.40	9,900.00	13,120.00	0.00	
1.18	Refurbishment of 220/110 kV Craiova Nord substation	2022	3,897.00	3,897.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1.19	Upgrade of 220/110 kV Hășdat substation	2022	8,360.00	8,360.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1.20	Refurbishment of the 110 kV Timisoara substation and the transition to 400 kV voltage of the Porțile de Fier - Arina - Resița - Timisoara - Sacalaz - Arad axis, stage II: 400 kV Timisoara substation	2027	101.00	101.00	410.00	0.00	0.00	10.00	400.00	6,850.00	20,050.00	0.00	
1.21	Refurbishment of 220/110/ kV Iaz station	2022	31,145.00	31,145.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1.22	Refurbishment of the 110 kV Medgidia South station	2025	500.91	500.91	2,010.00	0.00	510.00	500.00	1,000.00	15,010.00	18,010.00	0.00	
1.23	Refurbishment of 220/110/MT kV Baru Mare substation	2023	13,157.48	13,157.48	42,607.00	13,010.00	10,010.00	10,005.00	9,582.00	0.00	0.00	0.00	
1.24	400 kV Stâlpu substation and upgrade of 110 kV and medium voltage cells in Stâlpu substation	2025	6,923.54	6,923.54	2,010.00	5.00	1.00	502.00	1,502.00	15,010.00	39,430.00	0.00	
1.25	LEA 400 kV d.c. Cernavodă - Stâlpu and connection in Gura Ialomiței	2023	52,862.33	52,862.33	6,400.77	3,724.32	2,676.45	0.00	0.00	0.00	0.00	0.00	
1.26	Extension of the 400 kV Gura Ialomiței station with two cells: LEA 400 kV Cernavodă 2 and 3	2023	8,426.11	8,426.11	1,890.00	1,890.00	0.00	0.00	0.00	0.00	0.00	0.00	
1.27	Refurbishment of 220/110 kV Fiești substation	2024	4,142.00	4,142.00	10,035.00	2,020.00	2,010.00	3,005.00	3,000.00	20,374.00	0.00	0.00	
1.28	Upgrade of power supply at UNO-DEN offices	2022	5,104.00	5,104.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1.29	Refurbishment of the 400/110 kV Pelicanu transformer substation	2025	712.70	712.70	20,010.00	2,005.00	3,001.00	5,002.00	10,002.00	46,010.00	28,310.00	0.00	
1.30	LEA 400 kV d.c. Gutinaș - Smârdan	2025	113,128.59	113,128.59	86,548.74	36,048.69	20,084.10	15,013.60	15,402.35	48,058.00	4,128.00	0.00	
1.31	Increasing the transmission capacity of the 220 kV Stejaru-Gheorgheni-Fântânele line	2024	14,991.22	14,991.22	8,995.76	5.00	15.56	15.20	8,960.00	26,120.55	0.00	0.00	
1.32	Metering and data management system for electricity metering on the wholesale market	2024	1,839.57	1,839.57	20,000.00	6,200.00	5,500.00	3,500.00	4,800.00	30,730.35	0.00	0.00	
1.33	LEA 220 kV double circuit Ostrovu Mare - RET	2025	4,710.73	4,710.73	16,311.00	1,301.00	3,000.00	4,500.00	7,510.00	21,451.90	21,399.14	0.00	
1.34	Upgrade of 220/110/20 kV Vetus substation - primary equipment	2022	671.90	671.90	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1.35	Purchase and installation of 21 monitoring systems for the transformer units in C.N.T.E.E. Transelectrica SA stations	2023	3,800.00	3,800.00	4,200.00	0.00	1,400.00	1,400.00	1,400.00	0.00	0.00	0.00	
1.36	Installation of AT2 400 MVA, 400/231/22 kV and related cubicles in Iernut station and upgrade of the control system of 400/220/110/6 kV Iernut station	2023	14,770.48	14,770.48	2,000.00	1,000.00	1,000.00	0.00	0.00	0.00	0.00	0.00	
1.37	Research and development centre for live working technologies (LST) and rapid intervention in SEN - phase II	2023	1,150.00	1,144.86	4,200.00	50.00	2,500.00	1,650.00	0.00	0.00	0.00	0.00	
II	B.b	Further investments at SI and executive level, of which:		470.20	424.70	4,517.20	62.20	50.00	2,404.00	2,001.00	162.00	2,347.15	
1.38	Demolition of the old warehouses and construction of a hall with platform, overhead crane and hydrocarbon separator for equipment storage - Suceava station	2021	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5.00	0.00	0.00	
1.39	Reinforcement of the foundation of terminal no. 61 of the 220(400) kV Brazi West - Teleajen LEA	2025	1.00	0.00	1.00	0.00	0.00	0.00	1.00	1.00	2,347.15	0.00	
1.40	Ensuring fiber optic communications between the 400/110 kV Pelicanu substation and the 110 kV Silcotub Calarasi substation of SC Energy Network SRL	2023	10.00	0.00	392.00	0.00	0.00	392.00	0.00	0.00	0.00	0.00	
1.41	Installation of an embedded fibre optic protection conductor on the 400 kV Roșiori - Mukacevo LEA	2024	72.50	72.00	4,072.50	22.50	50.00	2,000.00	2,000.00	156.00	0.00	0.00	
1.42	Heating installation of the EC Tulcea headquarters (including design)	2022	39.70	39.70	39.70	39.70	0.00	0.00	0.00	0.00	0.00	0.00	
1.43	Implementation of fiber optic communication between Pitești South station and the remote control and supervision center of Pitești ST installations	2022	335.00	313.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1.44	Implementation of electricity metering and power quality monitoring systems in the 220/110/20 kV Pitești South substation	2022	4.00	0.00	4.00	0.00	0.00	4.00	0.00	0.00	0.00	0.00	

		INDICATORS	Estimated date of investment completion	2022			Value						
				Rev. A9 approved	Estimated earnings	2023 estimate	I quarter 2023	II quarter 2023	III quarter 2023	IV quarter 2023	2024 estimate	2025 estimate	
0	1	2	3	4	5	6	7	8	9	10	11	12	
	1.45	Implementation of electricity metering and power quality monitoring systems in the 220/110 kV Stuparei substation	2021	8.00	0.00	8.00	0.00	0.00	8.00	0.00	0.00	0.00	
	C)	Further investments (C.a+C.b), for State public domain related goods, of which:		0	0	0	0	0	0	0	0	0	
	C.a	Further major investments											
	C.b	Further investment at SI and executive level											
	2	New investments (D+E+F):		3,276.80	3,608.02	18,272.65	90.00	1,820.65	7,271.50	9,090.50	71,319.01	59,535.63	
	D)	New investment (D.a+D.b), for goods privately owned by the economic operator, of which:		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
	D.a	Major new investments											
	D.b	Other new investments at SI and executive level											
	E)	New investment (E.a+E.b), for State public domain related goods, of which:		3,036.80	3,408.02	16,772.65	90.00	1,820.65	7,271.50	7,590.50	58,183.50	44,900.12	
	E.a	Major new investments, of which:		3,036.80	3,408.02	16,772.65	90.00	1,820.65	7,271.50	7,590.50	58,183.50	44,900.12	
	2.1	Ostrovu Mare 220 kV station	2025	10.00	0.00	9,455.65	0.00	1,155.65	4,000.00	4,300.00	20,000.00	14,581.62	
	2.2	LEA 400 kV Gadălin - Suceava	2030	2,591.80	2,531.35	158.00	5.00	0.00	61.50	91.50	108.50	108.50	
	2.3	LEA 400 kV Suceava - Balti line, for the portion of the project on Romanian territory	-			40.00			20.00	20.00	500.00	3,000.00	
	2.4	Switching to 400 kV voltage of the Porțile de Fier-Reșița-Timișoara-Săcălăz-Arad axis stage II - LEA 400 kV d.c. Reșița-Timișoara-Săcălăz	2025	100.00	99.29	50.00	25.00	25.00	0.00	0.00	600.00	5,100.00	
	2.5	Switching to 400 kV voltage of the Porțile de Fier - Anina - Reșița - Timișoara - Săcălăz - Arad axis. 400 kV Timișoara - Arad line (phase III) (including design)	2027	330.00	276.52	300.00	50.00	75.00	75.00	100.00	200.00	1,100.00	
	2.6	Increasing safety in the operation of the Arges - Valcea grid area, building the 400 kV Arefu station and installing a 400 MVA, 400/220 kV HV (including design)	2025	1.00	500.00	6,565.00	10.00	500.00	3,050.00	3,005.00	35,725.00	20,010.00	
	2.7	LEA 400 kV d.c. (1ce) Constanța North - Medgidia South	2028	4.00	0.86	204.00	0.00	65.00	65.00	74.00	1,050.00	1,000.00	
	E.b	Other new investments at SI and executive level		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
	F)	New investment (F.a+F.b), for State public domain related goods, of which:		240	200	1,500	0	0	0	1,500	13,136	14,636	
	F.a	Major new investments		240.00	200.00	1,500.00	0.00	0.00	0.00	1,500.00	13,135.51	14,635.51	
	2.8	Power Quality Monitoring System (PQMS) (SF, PT, CS) (including design)	2025	240.00	200.00	1,500.00	0.00	0.00	0.00	1,500.00	13,135.51	14,635.51	
	F.b	Other new investments at SI and executive level		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
	3	Investment in existing tangible assets (upgrades) (G+H+I):		5,825.63	3,465.93	38,345.73	1,126.43	2,426.10	6,128.49	28,664.71	270,448.86	391,280.37	
	G)	Upgrades (G.a+G.b), for goods privately owned by the economic operator, of which:		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
	G.a	Major new upgrades											
	G.b	Other new upgrades at ST and executive level											
	H)	Upgrade (H.a+H.b), for State public domain related goods, of which:		5,825.63	3,465.93	38,345.73	1,126.43	2,426.10	6,128.49	28,664.71	270,448.86	391,280.37	
	H.a	Major new upgrades, of which:		1,244.00	1,061.00	30,755.70	35.00	1,204.20	3,890.00	25,626.50	221,114.80	312,017.91	
	3.1	Upgrade to 400 kV of the 220 kV Brazi West - Teleajen - Stălpău LEA, including the purchase of 400 MVA 400/220/20 kV HV and extension works of the related 400 kV and 220 kV stations, in the 400/220/110 kV Brazi West substation	2025	10.00	0.00	5,144.00	0.00	0.00	2,205.00	2,939.00	45,945.00	75,564.00	
	3.2	Upgrade of 220/110 kV Calafat substation (including design)	2025	10.00	0.00	1,764.20	0.00	764.20	500.00	500.00	14,136.00	30,120.38	
	3.3	Purchase and installation of a 100MVA compensation coil in Portile de Fier 400 kV substation (including design)	2025	0.00	0.00	74.50	0.00	0.00	0.00	74.50	5,419.90	14,000.20	
II	3.4	Installation of two modern means of reactive power compensation in 400/220/110/20 kV Sibiu South and 400/220/110/20 kV Bradu stations (including design)	2025	6.00	6.00	100.00	30.00	30.00	30.00	10.00	70,030.00	70,150.00	
	3.5	Upgrade of the 220 kV, 110 kV command-control-protection-metering system in the 220/110/20 kV station and medium voltage upgrading and internal DC and AC services in the 220/110/20 kV Ghizdaru station (including design)	2026	10.00	0.00	10.00	0.00	0.00	0.00	10.00	5,000.00	6,610.67	
	3.6	Upgrade of 400 kV SCCP Țăntăreni substation (including design)	2026	0.00	0.00	0.00	0.00	0.00	0.00	0.00	209.90	1,000.00	
	3.7	Pilot Project - Upgrade of 220/110/20 kV Alba Iulia substation to digital substation concept (including design)	2026	1,055.00	1,055.00	21,883.00	5.00	5.00	5.00	21,868.00	66,014.00	76,863.00	
	3.8	Optimization of the operation of the existing 400 kV LEAs in the SEN, used in interconnection and for power discharge from the Cernavoda nuclear power plant and renewable energy plants in Dobrogea, by installing on-line monitoring systems (SMART GRID type).	2025	0.00	0.00	1,000.00	0.00	0.00	1,000.00	0.00	14,000.00	29,832.00	
	3.9	Upgrade of 220/110/20 kV Fântânele substation (design)	-	100.00	0.00	275.00	0.00	150.00	0.00	125.00	0.00	0.00	
	3.10	Upgrade of the control, protection and automation system in the 400/220/110/20 kV station Sibiu South (design)	-	1.00	0.00	200.00	0.00	100.00	0.00	100.00	0.00	0.00	
	3.11	Refurbishment of the 110 kV Arad station and the transition to 400 kV voltage of the Porțile de Fier - Anina - Reșița - Timișoara - Săcălăz - Arad axis: 400 kV Arad station (stage III) (design)	2027	47.00	0.00	300.00	0.00	150.00	150.00	0.00	355.00	0.00	
	3.12	Refurbishment of the 110 kV Săcălăz substation and the transition to 400 kV voltage of the Porțile de Fier - Anina - Reșița - Timișoara - Săcălăz - Arad axis. 400 kV Săcălăz station, (stage III) (design)	2027	5.00	0.00	5.00	0.00	5.00	0.00	0.00	5.00	45.00	
	3.13	Development of IT&C capabilities of CNTEE Transelectrica SA - Infrastructure, Processes, Competencies (design)	-	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	7,832.66	
	H.b	Other new upgrades at ST and executive level, of which:		4,581.63	2,404.93	7,590.03	1,091.43	1,221.90	2,238.49	3,038.21	49,334.06	79,262.46	
	3.14	Focsani West station road redevelopment in the access area	2024	0.00	0.00	15.00	0.00	0.00	0.00	15.00	76.45	0.30	
	3.15	Provisioning in 110 kV LEA for "shunting" of the FAI transformer station in order to comply with the regime conditions when 110 kV busbars are taken out of service	2024	0.00	0.00	36.19	0.00	0.00	0.00	36.19	686.15	1.50	
	3.16	Off-grid photovoltaic system Gutinaș station	2024	805.42	0.00	110.90	0.00	0.90	10.00	100.00	727.52	0.00	
	3.17	Replacement of TSI 2, TSI 3 and TSI 4 internal service transformers in 400/220/110/20 kV Suceava substation (including design)	-	12.00	0.00	2.00	0.00	0.00	1.50	0.50	528.00	0.00	
	3.18	Concrete access roads to the transformer units in Gutinaș substation (design)	-	0.00	0.00	20.00	0.00	0.00	0.00	20.00	0.00	0.00	
	3.19	Building providing spaces for operating staff in emergency situations, storage of spare equipment, archiving of documents in Bacău South station (design)	-	0.00	0.00	75.00	0.00	0.00	0.00	75.00	0.00	0.00	
	3.20	AT and Trafo replacements in power stations (stage 3): AT Suceava, AT 2 FAI and AT 1 Dumbrava (design)	-	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2.00	0.00	
	3.21	Rehabilitation of data transport network for telecontrol	2023	345.00	0.00	430.59	0.00	0.00	430.59	0.00	0.00	0.00	
	3.22	Smart Grid pilot project Implementation of a Smart-grid solution for renewable energy use and storage to provide a backup power solution for domestic services - Brazi West 400/220/110 kV station (design)	2024	10.00	0.03	10.00	0.00	0.00	10.00	0.00	193.88	0.00	
	3.23	Pilot Project: Measures for the protection of birds in protected natural areas required in environmental permits for ST Bucharest	2023	5.00	0.00	5.00	0.00	0.00	0.00	5.00	760.84	0.00	
	3.24	Replacement of the heating and air conditioning system in the administrative building of the UTT Bucharest (including design)	-	55.00	45.00	10.00	0.00	0.00	0.00	10.00	133.63	4,000.00	
	3.25	Heating installation for Turnu Magurele Station building (including design)	-	30.00	30.00	10.00	0.00	0.00	10.00	0.00	200.00	776.90	
	3.26	Increasing the degree of safety in supplying consumers in the north-eastern area of Bucharest connected to the 220/110/10 kV Fundeni station (including design)	-	287.83	286.88	10.00	0.00	5.00	3.00	2.00	5,000.00	30,000.00	
	3.27	Upgrade in order to reduce the effects of galloping on the 220 kV Bucuresti Sud - Ghizdaru 1+2 and on the 220 kV Mostiștea Derivation (design)	-	1.00	0.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	
	3.28	Upgrade of the protection control command system in 220/110/20kV Targoviste substation (design)	-	10.00	0.00	10.00	0.00	0.00	10.00	0.00	173.00	0.00	
II	3.29	Increase of the degree of safety in supplying consumers in the southern area of Bucharest connected to the 400/220/110/10 kV Bucuresti South substation (including design)	2025	10.00	0.00	10.00	10.00	0.00	0.00	0.00	5,000.00	5,000.00	
	3.30	Increase of the capacity of the Peterson coils for the neutral treatment of the medium voltage network in the 400/110/20 kV Domnești substation	-	202.34	201.93	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
	3.31	Increase of the transmission capacity of the 400 kV South Bucharest - Pelicanu (8 km) section (including design)	-	10.00	0.00	10.00	0.00	0.00	0.00	10.00	723.10	7,000.00	

		INDICATORS	Estimated investment completion	2022			Value						
				Rev. A9 approved	Estimated earnings	2023 estimate	I quarter 2023	II quarter 2023	III quarter 2023	IV quarter 2023	2024 estimate	2025 estimate	
0	1	2	3	4	5	6	7	8	9	10	11	12	
	3.32	Upgrade to reduce the effects of galloping on the 400 kV Bucuresti South - Gura Ialomitei line	-	5.00	0.00	5.00	0.00	1.00	1.00	3.00	2,558.52	0.00	
	3.33	Upgrade of SCADA control system in 400/110/20 kV Gura Ialomitei substation (design)	-	1.00	0.00	1.00	0.00	0.00	0.00	1.00	10.00	175.00	
	3.34	Upgrade of the command, control, protection and automation system in the 400/220/110 kV Bucharest South substation (design)	-	10.00	0.00	10.00	0.00	0.00	0.00	10.00	185.92	0.00	
	3.35	Replacement of batteries 1 and 2, 220 V dc, 600Ah from 400/220 kV Brazi West Station (including design)	2023	3.00	3.00	532.00	0.00	0.00	200.00	332.00	0.00	0.00	
	3.36	Upgrade of exterior and perimeter lighting in the 400/110/10 kV Cluj East substation (design)	-		0.00	71.50	0.00	0.00	0.00	71.50	0.00	0.00	
	3.37	Installation of a fire containment system with nitrogen injection for 400 kVA coil Oradea South	2024	2.00	2.00	631.26	0.00	0.00	0.00	631.26	660.55	0.00	
	3.38	SCADA upgrade in 400/110/20 kV station Oradea South (design)	-	1.00	0.00	1.00	0.00	0.00	0.00	1.00	0.00	0.00	
	3.39	Upgrade of SCADA Salaj station	-	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.00	100.00	
	3.40	Upgrade of the protection control system in 400/220 kV Roşiori substation (design)	-	0.00	0.00	36.00	0.00	0.00	0.00	36.00	100.00	0.00	
	3.41	Installation of AT1 - 400 MVA, 400/220 kV in 400/220 kV Roşiori substation (design)	-	0.00	0.00	56.00	0.00	0.00	0.00	56.00	108.00	0.00	
	3.42	Installation of burglary protection system, closed-circuit video surveillance, access control and fire detection at CE Cluj headquarters and UTT Cluj warehouse (design)	-	0.00	0.00	1.00	0.00	0.00	0.00	1.00	0.00	0.00	
	3.43	Replacement of outdoor three-pole automatic circuit breaker and synchronization device in 400kV cubicle 100MVar compensation coil in 400/110/20 kV South Oradea Station (design)	-	0.00	0.00	30.00	0.00	0.00	0.00	30.00	45.00	0.00	
	3.44	Replacement of Trafo 1 - 40 MVA, 110/10 kV and Trafo 7 - 250 MVA, 400/110 kV in the 400/110/10kV Cluj East station (design)	-	0.00	0.00	30.00	0.00	0.00	0.00	30.00	140.00	100.00	
	3.45	Hydrocarbon (oil) separators for concrete platforms in Isaccea station	2022	355.80	337.74	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
	3.46	Thermal rehabilitation of the Constanta North Intervention Center building	2023	4.66	0.00	354.66	0.00	0.00	0.00	354.66	0.00	0.00	
	3.47	Thermal rehabilitation of the buildings in Constanta Nord transformer station	2021	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
	3.48	Replacement of the 600/300A ST null creation resistor of the 110/20 kV transformer in the 220/110kV Severin East substation (including design)	2024	0.00	0.00	0.00	0.00	0.00	0.00	0.00	600.00	0.00	
	3.49	Upgrade of the power supply system for the UTT and CTSI building (design)	-	0.00	0.00	0.10	0.00	0.00	0.00	0.10	48.40	0.00	
	3.50	Upgrade of the Vulcan 220 kV Paroseni-Tg Jiu North LEA surveillance building (including design)	2024	0.00	0.00	0.00	0.00	0.00	0.00	0.00	325.00	0.00	
	3.51	Upgrade of 400/220/110 kV Urecheşti substation (design)	-	0.00	0.00	50.00	0.00	0.00	0.00	50.00	330.00	0.00	
	3.52	DET Craiova operational headquarters	2025	0.00	0.00	242.00	0.00	0.00	0.00	242.00	1,000.00	13,968.76	
	3.53	Upgrade of 220 kV Isalnita - Craiova North LEA circ. 2 by replacing the existing protective conductor with a new one type OPGW	2024	0.50	0.00	100.00	0.00	0.00	0.00	100.00	849.31	0.00	
	3.54	Replacement of transformer no. 4 - 250 MVA, 400/110 kV in 400/110 kV Draganesti Olt substation	2024	1.00	0.00	500.00	0.00	0.00	500.00	0.00	15,000.00	50.00	
II	3.55	Connection of the sewerage system of the 220/110 kV Gradiste station to the local sewerage network	2025	1.00	0.00	5.00	0.00	5.00	0.00	0.00	250.00	45.00	
	3.56	Collection of rainwater passing through the oil separators of the 400/220/110/20 kV Bradu substation	2022	170.00	170.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
	3.57	Collection of rainwater passing through the oil separators of the 220/110/20 kV Stuparei station (design)	-	0.00	0.00	15.00	0.00	0.00	15.00	0.00	0.00	0.00	
	3.58	Fire detection and signalling installation at Slatina 400/220/110 kV station (design)	-	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
	3.59	Upgrade of the heating/cooling and hot water preparation installation in the building of UTT Pitesti - 25 B Fratii Golesti Street and administrative building 192 Republicii Boulevard (design)	-	1.00	0.00	50.00	0.00	40.00	10.00	0.00	0.00	0.00	
	3.60	Upgrade of the lighting system in the UTT Pitesti building - 25 B Fratii Golesti street and administrative building in 192 Republicii Boulevard (design)	-	5.00	0.00	35.40	0.00	0.00	35.40	0.00	0.00	0.00	
	3.61	Upgrade of the 220/110 kV Stuparei station building (design)	-	1.00	0.00	50.00	0.00	40.00	10.00	0.00	0.00	0.00	
	3.62	Installation of anti-galloping devices to reduce the effects of galloping active conductors on the 400 kV Slatina - Drăgăneşti Olt and 220 kV d.c. Slatina - Grădişte LEA (design)	-	1.00	0.00	1.00	0.00	0.00	1.00	0.00	0.00	0.00	
	3.63	Upgrade of Sibiu South station building (design)	2023	20.00	0.00	91.00	0.00	0.00	91.00	0.00	0.00	0.00	
	3.64	Upgrade of the building building body B EC Brasov	2023	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
	3.65	Integrated Security System Paltinis Training Centre	2022	1.00	0.00	50.00	0.00	0.00	0.00	50.00	67.00	0.00	
	3.66	Replacement of the 220VDC battery banks nr.1 and nr.2 220VDC in the 400/220/110kV Sibiu South station (including design)	2022	371.00	370.11	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
	3.67	Upgrade of the control building, 220/110 kV internal services building and 6 kV connections building of the 400/220/110/6 kV Iernut transformer station (design)	-	0.00	0.00	30.00	0.00	0.00	30.00	0.00	32.79	0.00	
	3.68	Increasing the transmission capacity of the 220 kV Fantanele-Ungheii line (design)	-	0.00	0.00	300.00	0.00	0.00	0.00	300.00	570.00	0.00	
	3.69	Replacement of 220 Vdc batteries 1 and 2 in 220/110/20 kV station Gheorgheni (design)	-	0.00	0.00	5.00	0.00	0.00	0.00	5.00	5.00	0.00	
	3.70	Upgrade of the old control building in the 400/110 kV Brasov station (design)	-	0.00	0.00	30.00	0.00	0.00	30.00	0.00	149.00	0.00	
	3.71	Replacement of station fencing and access regulation in 400/110 kV station Brasov (design)	-	1.00	0.00	30.00	0.00	0.00	0.00	30.00	30.00	0.00	
	3.72	Construction of concrete platform in the old 400 kV Brasov substation and landscaping (design)	2020	1.00	0.00	40.00	0.00	0.00	0.00	40.00	50.00	0.00	
	3.73	Upgrade of communication network and IT buildings ST Sibiu (design)	-	1.00	1.00	35.00	0.00	0.00	35.00	0.00	40.00	0.00	
	3.74	Upgrade of Fratelia warehouse - ST Timisoara	2024	150.00	15.30	150.00	50.00	20.00	50.00	30.00	750.00	100.00	
	3.75	Upgrade of the building for measuring devices Văluug	2025	150.00	77.00	1,000.00	50.00	100.00	600.00	250.00	2,500.00	2,500.00	
	3.76	Shaft reconductoring 220 kV Urecheşti - Târgu Jiu North - Paroseni - Baru Mare - Hâsdat (design)	-	5.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
	3.77	Upgrade of industrial building no.1 S.T. Timișoara (design)	-	5.00	0.00	100.00	0.00	0.00	0.00	100.00	6,550.00	0.00	
	3.78	Upgrade of the protection control system in 220 kV Paroseni substation (design)	-	5.00	0.00	5.00	0.00	0.00	5.00	0.00	100.00	80.00	
	3.79	Upgrade of the protection control system in the 220/110 kV Peștiș substation (design)	-	5.00	0.00	5.00	0.00	0.00	5.00	0.00	200.00	120.00	
	3.80	Reconductoring and rehabilitation of the 220 kV d.c. Porțile de Fier - Reșița LEA	-	0.00	0.00	5.00	0.00	0.00	5.00	0.00	50.00	100.00	
	3.81	Replacement of pole type PASC 400109 - 5.3 SBC M3 at terminal 235 of the 400 kV Mintia - Arad LEA	-	0.00	0.00	5.00	5.00	0.00	0.00	0.00	150.00	45.00	
	3.82	Reconductoring and rehabilitation of the 220 kV d.c. Porțile de Fier - Reșița LEA	-	0.00	0.00	5.00	0.00	0.00	5.00	0.00	255.00	100.00	
	3.83	Replacement of the fiber optic teleprotection of the 400 kV Arad (Romania) - Sándorfalva (Hungary) LEA (design)	-	10.00	0.00	10.00	0.00	10.00	0.00	0.00	290.00	0.00	
	3.84	Upgrade of command-control-protection systems and integration into CTSI of Drăgănești Olt station	2025	1.00	0.00	0.00	0.00	0.00	0.00	0.00	20.00	1,010.00	
	3.85	Upgrade of command-control-protection systems and integration into CTSI of the Grădiște station	2025	11.00	0.00	20.00	0.00	0.00	10.00	10.00	1,010.00	13,990.00	
	3.86	Optimization of voltage regulation and power quality parameters by installing FACTS equipment in Gutina, Suceava and Roşiori stations (design)	-	1,439.94	864.95	2,032.45	907.45	1,000.00	125.00	0.00	0.00	0.00	
	3.87	Implementation of physical security measures in areas where classified information is handled (including design)	2023	57.14	0.00	67.98	67.98	0.00	0.00	0.00	0.00	0.00	
	I)	Upgrade (I.a+I.b) for State public domain related goods , of which:		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
	I.a	Major new upgrades											
	I.b	Other new upgrades at SI and executive level											
II	4	Equipment and other purchases of tangible assets (J+K+L):		9,590	7,936	66,981	14,382	8,916	2,006	41,676	46,571	24,573	
	J)	Equipment and other purchases of tangible assets (J.a) , for goods privately owned by the economic operator		0	0	0	0	0	0	0	0	0	
	J.a	Independent facilities											

		INDICATORS	Estimated date of investment completion	2022		Value						
				Rev. A9 approved	Estimated earnings	2023 estimate	I quarter 2023	II quarter 2023	III quarter 2023	IV quarter 2023	2024 estimate	2025 estimate
0	1	2	3	4	5	6	7	8	9	10	11	12
	K)	Equipment and other acquisitions of tangible assets (K.a+K.b+K.c), for State public domain related goods		1,784	1,687	479	168	0	0	310	0	0
	K.a	Acquisition of real estate, including lands		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	K.b	Independent facilities										
	K.c	Drilling work, land mapping, photogrammetry, seismological determinations, consultancy and other investment expenses not included in the other investment categories, of which:		1,783.57	1,686.79	478.58	168.00	0.34	0.00	310.24	0.00	0.00
4.1		Soundproofing systems within UNO - DEN (SF, PT and execution)	2023	0.00	0.00	310.24	0.00	0.00	0.00	310.24	0.00	0.00
4.2		Replacement of circuit breakers in electrical substations stage II	2023	1,783.57	1,686.79	168.34	168.00	0.34	0.00	0.00	0.00	0.00
	L)	Equipment and other acquisitions of tangible assets (L.a) , for State public domain related goods, of which:		7,806	6,249	66,502	14,214	8,916	2,006	41,366	46,571	24,573
	L.a	Independent facilities, of which:		7,806.16	6,249.00	66,501.93	14,213.82	8,915.69	2,006.35	41,366.07	46,570.96	24,573.46
4.3		110 kV, 220 kV and 400 kV mobile switchgear		780.88	780.88	2,050.00	1,000.00	1,050.00	0.00	0.00	0.00	0.00
4.4		Pilot project "DigiTEL - Smart Vision" - Increasing safety in operation and maintenance activities at Domnești station by using digital technologies		0.00	0.00	990.00	0.00	0.00	0.00	990.00	0.00	0.00
4.5		Motor vehicles			0.00	4,068.21	0.00	4,068.21	0.00	0.00	0.00	0.00
4.6		VRF/VRV type air-conditioning installations for the office premises of UNO DEN located at 16-18 Hristo Botev Street		0.00	0.00	2,573.16	2,573.16	0.00	0.00	0.00	0.00	0.00
4.7		Professional air conditioners for the electrical supply rooms, telecommunication rooms and control rooms in the Bacau, Cluj, Craiova and Timisoara DETs		0.00	0.00	288.46	288.46	0.00	0.00	0.00	0.00	0.00
4.8		Private Cloud communications network and EDC SCADA communications solution new			0.00	0.00	0.00	0.00	0.00	0.00	24,258.90	24,258.90
4.9		Replacement of hardware components, update and development of specific applications of the Balancing Market Platform - II DAMAS, Component - purchase of migration and upgrade services for specific applications of the Balancing Market for the DAMAS IT platform		1,903.38	1,903.38	8,111.74	8,111.74	0.00	0.00	0.00	0.00	0.00
4.10		Implementation of new functions and software changes in the EMS - SCADA information system for the implementation of European and national legislative requirements			0.00	4,438.52	1,109.63	1,109.63	1,109.63	1,109.63	2,219.26	0.00
4.11		Dedicated software development required to determine the quantities of reserves using the probabilistic method			0.00	0.00	0.00	0.00	0.00	0.00	9,000.00	0.00
4.12		MARI platform development		1,227.98	1,227.98	600.00	100.00	0.00	0.00	500.00	284.56	284.56
4.13		CMM platform development		68.03	0.00	250.00	0.00	0.00	250.00	0.00	30.00	30.00
4.14		Completion of CNTEE Transelectrica SA's communication infrastructure, necessary for the functioning of the Company's private cloud hardware structure, to ensure the implementation and operation of the new Balancing Market platform - DAMAS		0.00	0.00	439.77	0.00	439.77	0.00	0.00	0.00	0.00
4.15		Off-line program for individual network modelling, steady state calculation, cross-border capacity calculation, including CGMES conversion module (according to ENTSO-E requirements), for scheduling and planning of SEN operation over various time horizons		0.00	0.00	1,433.36	0.00	0.00	0.00	1,433.36	0.00	0.00
4.16		Program for off-line calculation of short-circuit currents, verification of protection settings, determination of system equivalents and simulation of fault scenarios in electrical networks		0.00	0.00	2,442.23	0.00	0.00	0.00	2,442.23	0.00	0.00
4.17		Web Portal		0.00	0.00	8,670.67	0.00	0.00	0.00	8,670.67	0.00	0.00
4.18		Wi Fi system extension with own network and internet access		0.00	0.00	330.12	0.00	0.00	330.12	0.00	0.00	0.00
4.19		Upgrade of the electronic messaging system within CNTEE Transelectrica SA		0.00	0.00	24,537.24	0.00	0.00	0.00	24,537.24	0.00	0.00
4.20		Computing - Hardware and Software - Laptop PC		0.00	0.00	1,394.64	0.00	1,394.64	0.00	0.00	0.00	0.00
4.21		Other independent facilities at Executive and UTT level		3,825.89	2,336.76	3,883.81	1,030.83	853.43	316.60	1,682.95	10,778.24	0.00
5		Investment expenses financed from the connection fee		30,122	20,182	9,640	5,134	500	500	3,505	0	0
6		Repayments of instalments on investment loans, of which:		24,350.78	23,753.14	24,226.62	6,047.71	6,065.60	6,047.71	6,065.60	24,953.42	25,702.02
		- internal										
		- external		24,350.78	23,753.14	24,226.62	6,047.71	6,065.60	6,047.71	6,065.60	24,953.42	25,702.02
7		Share capital increase SMART SA		24,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

DIRECTORATE,

Chairman,
Gabriel ANDRONACHE

Member,
Florin-Cristian TĂTARU

Member,
Ștefăniță MUNTEANU

Member,
Cătălin-Constantin NADOLU

Member,
Bogdan TONCESCU

Measures to improve the gross result and reduce outstanding payments



thousand lei

No.	Measures	Achievement term	2022		2023		2024		2025	
			Achieved preliminary		Influences (+/-)		Influences (+/-)		Influences (+/-)	
			Gross result (+/-)	Outstanding payments	Gross result	Outstanding payments	Gross result	Outstanding payments	Gross result	Outstanding payments
0	1	2	3	4	5	6	7	8	9	10
Item I	Measures to improve the gross result and reduce outstanding payments									
1	Measure 1: Increase operational revenues in the electricity market	2024-2025	X	X	0		119,373		27,558	
2	Measure 2: Increasing income from other provisions	2023-2025	X	X	2,761		0		352	
3	Measure 3: Increase of other operational revenues	2023-2024	X	X	6,203		0		0	
4	Measure 4: Increase financial revenues	2023	X	X	11,862		0		0	
5	Measure 5: Increase income from non-profit activities	2023	X	X	2,919,111		4,947		0	
6	Measure 6: Reducing operational expenses in the electricity market	2023-2024	X	X	65,956		0		0	
7	Measure 7: Decrease expenses on non-profit activities	2024	X	X	0		40,000		0	
8	Measure 8: Reducing financial expenses	2024-2024	X	X	0		14,723		6,617	
9	Measure 9: Reduction of expenses on stocks (consumables, inventory items)	2024	X	X	0		2,593		0	
10	Measure 10: Decrease expenses on other services provided by third parties	2024-2025	X	X	0		3,744		3,845	
11	Measure 11: Reduce expenses on taxes and duties	2024-2025	X	X	0		129		181	
12	Measure 12: Decrease in other operational expenses	2024-2025	X	X	0		21,036		12,702	
	TOTAL item I		X	X	3,005,893	0	206,545	0	51,255	0
Item II	Causes diminishing the effect of the measures referred to in Item (a). I									
1	Cause 1: Decrease of operational revenues in the electricity market	2023	X	X	-119,647		0		0	
2	Cause 2: Decrease of revenue from the production of fixed assets (additional CPT)	2023-2024	X	X	-119,753		-194,484		0	
3	Cause 3: Decrease of revenue from other provisions	2024	X	X	0		-2,333		0	
	Cause 4: Decrease of other operational revenues	2024			0		-3,500		0	
4	Cause 4: Decrease of financial revenues	2024-2025	X	X	0		-15,000		-5,000	
5	Cause 5: Decrease of revenue from non-profit activities	2024	X	X	0				0	
6	Cause 6: Increase of operational expenses in the electricity market	2025	X	X	0		-995		-10	
7	Cause 7: Increase of expenses on stocks (consumables, inventory items)	2023-2025	X	X	-17,737		0		-874	
8	Cause 8: Increased expenses on the maintenance of the electricity transmission network, integrated security and plant supervision systems (including data-voice security systems), IT&Tc systems (IT&Tc equipment located in power stations, territorial dispatchers, etc.), administrative buildings, PSI equipment	2023-2025	X	X	-18,417		-17,732		-14,874	
9	Cause 9: Increase in other services performed by third parties (security and safety of facilities, studies and research, rating agency expenses, symposium and conference expenses, telecommunication expenses, expenses generated by interconnection responsibilities for equipment compatibility for the operation and implementation status of projects developed for ENTSO-E platforms, etc.)	2023	X	X	-24,052		0		0	
10	Cause 10: Increase of expenses on management premises and rents	2023-2025	X	X	-39		-14		-17	
11	Cause 11: Increase of expenses on insurance premiums	2023-2025	X	X	-1,963		-268		-272	
12	Cause 12: Increase of personnel expenses	2023-2025	X	X	-71,345		-18,821		-11,428	
13	Cause 13: Increase of tax expenses	2023	X	X	-5,929		0		0	

No.	Measures	Achievement term	2022		2023		2024		2025	
			Achieved preliminary		Influences (+/-)		Influences (+/-)		Influences (+/-)	
			Gross result (+/-)	Outstanding payments	Gross result	Outstanding payments	Gross result	Outstanding payments	Gross result	Outstanding payments
0	1	2	3	4	5	6	7	8	9	10
14	Cause 14: Increase of other operational expenses	2023	X	X	-99,567		0		0	
15	Cause 15: Increase of expenses on non-profit activities	2023	X	X	-3,006,413		0		0	
16	Cause 16: Increase of financial expenses	2023	X	X	-10,681		0		0	
	TOTAL Item II		X	X	-3,495,543	0	-253,147	0	-32,475	0
Item III	OVERALL TOTAL Item I + Item II		599,743	0	-489,650	0	-46,602	0	18,780	0

DIRECTORATE,

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ANDRONACHE

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