

Purpose, disclaimer and other cautionary statements

DOCUMENT PURPOSE:

This presentation has been prepared with the sole intention to facilitate the understanding of Transelectrica's operational and financial results by the general investing public (shareholders, creditors, analysts, financial media). Therefore it is of a purely informative nature. **This presentation is not an offer, invitation or a recommendation to trade in securities issued by the Company.** The detailed financial statements and the full reports prepared in accordance with capital market regulations are available online at www.transelectrica.ro.

FINANCIAL NUMBERS:

reporting period: 1st January 2025 – 30th September 2025

reporting standard: International Financial Reporting Standards (IFRS)

basis/scope: standalone (unconsolidated)

external audit: unaudited

rounded numbers: for ease of reading, certain figures used in this presentation (tables and charts) are displayed in millions and rounded to such

unit or to one or two decimals. In some cases this leads to minor differences between totals and the sum of the individual elements

(rounding errors)

LANGUAGE DISCLAIMER:

This document represents the English-language version of the original Romanian-language document. The English version has been created for English readers' convenience. Reasonable efforts have been made to provide an accurate translation. However, discrepancies may occur. The Romanian version of this document is the original official document. If any questions arise related to the accuracy of the information contained in the English version, please refer to the Romanian version of the document.



Profit-allowed operations (core operations)

Core profitability (EBITDA) slightly better year-on-year (excluding one-offs*)

* one-off income in 2024 from court recovery vs. tax authorities

Pass-through operations (temporary impact)

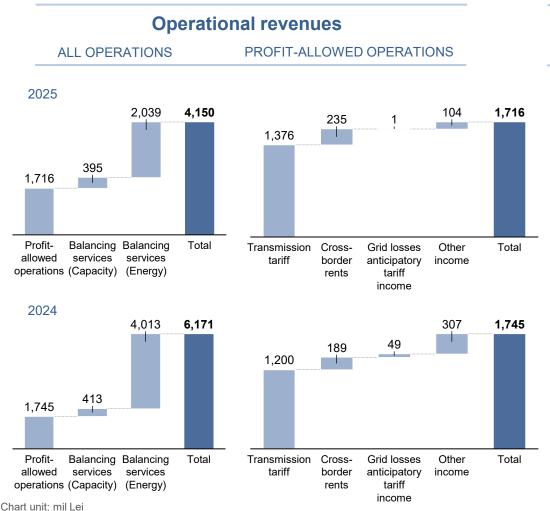
- 3Q heavily burdened by a sizeable temporary loss
- 4Q stabilized but unlikely to materially offset 3Q loss
- Expected FY pass-through loss to be recovered over the next 1-2 years**

*via one or more installments through increased tariff rates



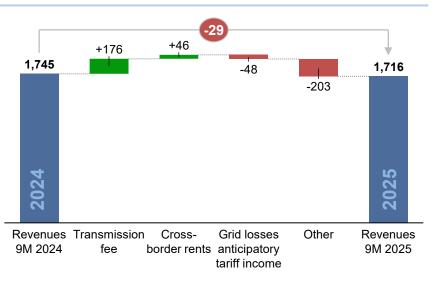
Financial results

Operations | Revenues



Operational revenues

PROFIT-ALLOWED OPERATIONS: BREAKDOWN



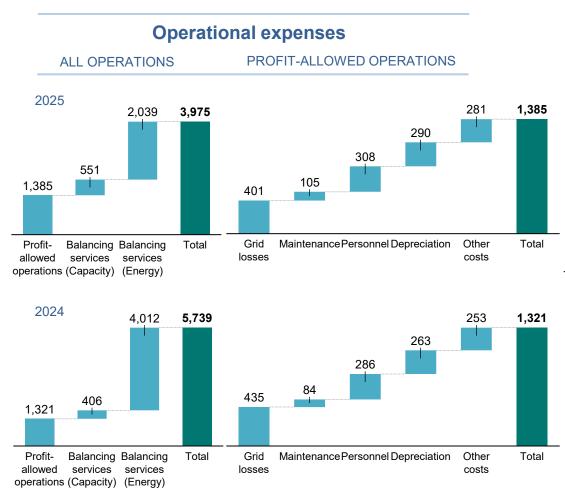
DRIVERS BEHIND THE DECREASE IN REVENUES

- ▲ Higher tariff revenue (+14.7%) due to larger volumes (+0.5%) and higher tariff (+14%)
- ▲ Higher cross-border congestion income
- ▼ Lower other income:
- base effect of a sizeable one-off income in 9M2024 (recovery of a sizeable amount owing to a lawsuit won in court against the tax authorities for a case back in 2017)
- lower income from emergency energy assistance provided to neighboring countries
- lower income from the sale of excess energy (purchased to offset grid losses) in the spot and balancing energy markets



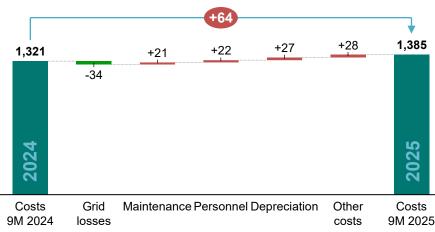
Financial results

Operations | Costs



Operational expenses

PROFIT-ALLOWED OPERATIONS: BREAKDOWN



DRIVERS BEHIND THE EVOLUTION OF COSTS

- **▼**Grid losses*
- ▲ Personnel expenses
- ▲ Maintenance expenses
- ▲ Depreciation (new grid assets)

*The chart only shows the cost associated with energy purchases. Excess purchases are traded (sold) back into the market generating revenue that reduces cost on a net basis. On a net basis i.e. purchase cost minus sales income, 9M2025 net cost is ca. 12 mil Lei higher y/y (sales income generated in 9M2025 from trading excess energy purchases back into the market is ca. 45 mil Lei lower y/y)

Chart unit: mil Lei

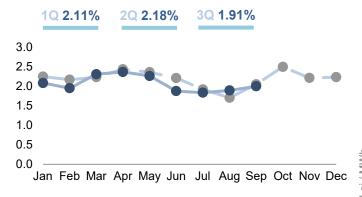


WE LEAD THE POWER

Financial results



Regulatory cap 2025: 2.28% (annual average)



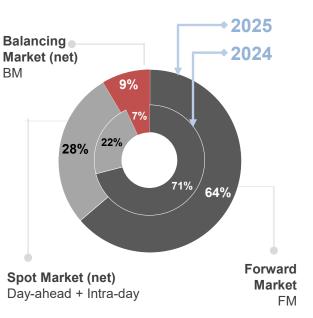
2025 2.09 1.95 2.31 2.37 2.27 1.88 1.84 1.89 2.00 2024 2.62 2.42 2.57 2.63 2.29 2.69 1.91 2.15 2.31 2.03 2.50 2.32

GRID LOSSES

31.00 TWh **GRID IN-TAKE VOLUME IN 9M 2025** 30.36 TWh **GRID OFF-TAKE VOLUME IN 9M 2025** 2.07% (0.64TWh) **GRID LOSSES 9M 2024**



Operational costs | grid losses



PRICES PAID PER MARKET

476 Lei/MWh (▲ 6%) FORWARD MARKET (FM) 627 Lei/MWh (▲ 12%) **DAY-AHEAD MARKET (DAM)** 1019 Lei/MWh (▼ 3%) BALANCING MARKET (BM) (Net, BRP fee included) PURCHASE MIX (VOLUMES)

AVERAGE PRICE / PURCHASE MIX

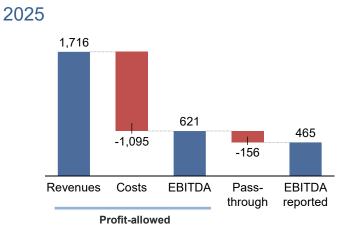
572 Lei/MWh (▲ 10%) **CROSS-MARKET AVERAGE PRICE PAID** 64%FM / 28%SPOT / 9%BM (9M 2025) **PURCHASE MIX (VOLUMES)** 71%FM / 22%SPOT / 7%BM (9M 2024)



Financial results

Operational profit | EBITDA

FROM REVENUES TO EBITDA



2024

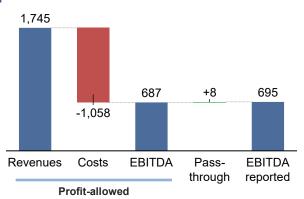
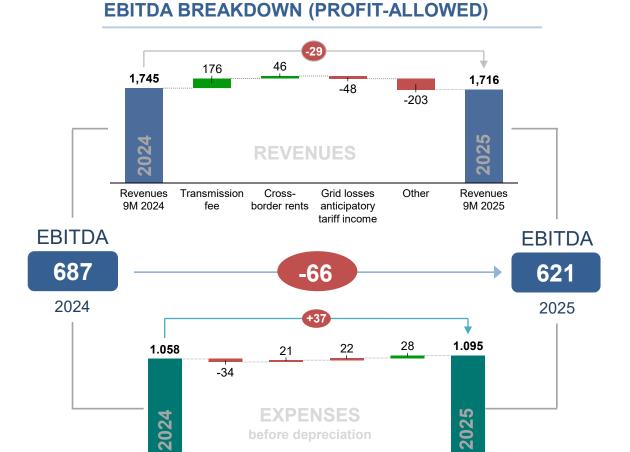


Chart unit: mil Lei



Maintenance Personnel

Other

Operating

costs 9M

2025

Operating

costs 9M

2024

Grid

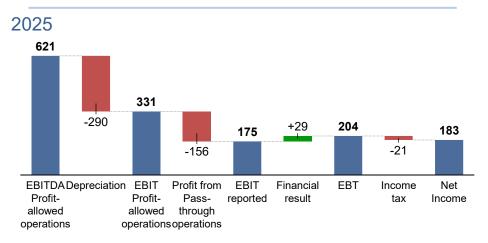
losses

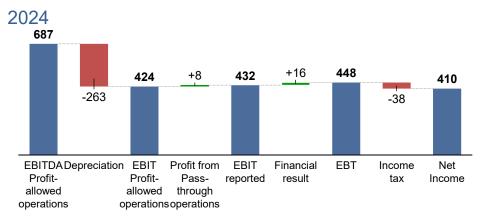


Financial results

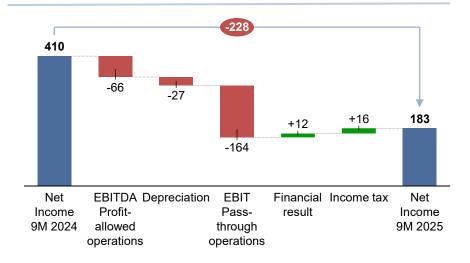
From EBITDA to Net income

FROM EBITDA TO NET INCOME





NET INCOME BREAKDOWN



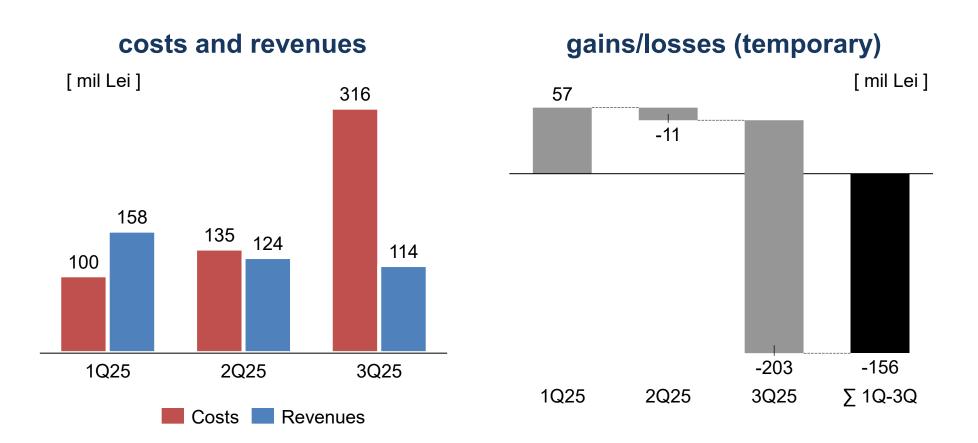
MAIN DRIVERS BEHIND THE DECREASE IN NET INCOME

- ▼ EBITDA from profit-allowed operations primarily driven by the base effect of sizeable one-off income items in 9M2024 (recovery of a sizeable amount of 95 mil Lei owing to a lawsuit won in court against the tax authorities for a case back in 2017 and 61 mil Lei income from the sale of emergency energy to neighboring countries)
- ▼ EBIT from pass-through operations. Massive cost increase in 3Q mainly due to surging market prices for one of the balancing capacity services purchased by TEL. The tariff increase as of 1-Sep combined with lower market prices starting October likely to stabilize 4Q but insufficient to ensure the recovery by the end of the current year of the costs incurred in 1Q-3Q (mainly in 3Q)

Chart unit: mil Lei



Pass through operations | System services - Balancing services (capacity)





Financial results

Pass through operations | System services - Balancing services (capacity)



Market Context

- **Service expansion (Jun):** One new balancing capacity service added → total procurement costs increased
- Summer price surge (Jun-Sep): Sharp increase in prices paid for one service due to:
 - Higher balancing capacity demand (larger volumes were needed during summer to safeguard the safe operation of the Romanian Power System)
 - Extremely low competition in the balancing capacity market
- **Impact:** Providers raised prices significantly up to 50× in some cases, causing a massive increase in total costs



Regulatory Context

- **Tariff increase approved** by Regulator to reflect service expansion and higher market prices for existing services
- Effective date: 1 September, as per the fixed bi-annual review schedule
- Magnitude: +82% vs. previous level
- Limitation: Increase not sufficient to fully recover high summer costs



In Q4 & Full-Year Outlook

- Tariff increase + October market price normalization → stable Q4 expected
- **Q4:** Revenues ≈ Costs → no material recovery of Q1–Q3 losses
- FY expected outcome: In line with interim Q1–Q3 cumulative result



Loss Recovery

Full-year loss (net of ~50 mil Lei backlog from 2024) to be backlogged and recovered over the next **1–2 years**



Investments

Delivered in 9M 2025

1,441 Lei m

New contracts

Total aggregate amount for contracts signed in 9M 2025



688 Lei m - New 400 kV line Gadalin - Suceava

185 Lei m - New 400 kV line Timisoara - Arad

162 Lei m – Upgrade to 400 kV and refurbishment of 110 KV in substation Teleajen



414 Lei m

Capital expenditure

Amounts added to construction-work-in-progress in 9M 2025

Selected items:

96 Lei m - New reactive power regulation units in substations Sibiu Sud and Bradu

54 Lei m – Modernizastion of 400/220/110 kV substation Bucuresti Sud

48 Lei m – Modernizastion of 400/110 kV substation Pelicanu



400 Lei m

Assets commissioned

Amounts transferred from construction-work-inprogress to fixed assets in 9M 2025

Selected items:

177 Lei m – New 400kV line Portile de Fier - Resita

83 Lei m – New 400 kV substation Arefu

50 Lei m - New 220 kV line Ostrovu Mare - RET



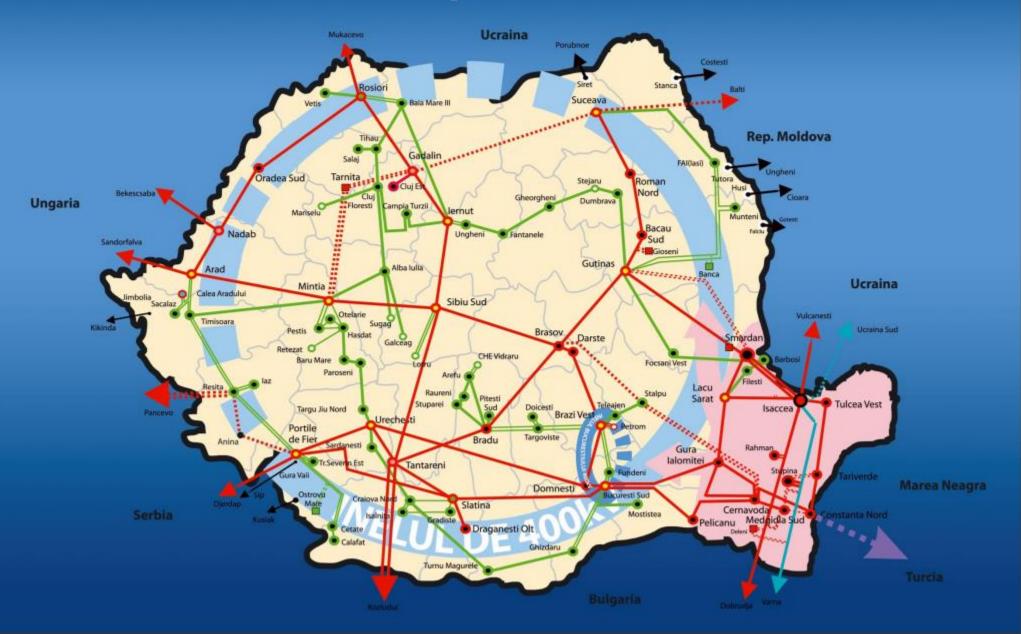
of which RAB: 182 Lei m

Note: Assets amounting to a total of ca. 218 Lei m (consisting primarily of a new 400kV line Portile de Fier – Resita, terminal equipment in substations within a wider network expansion project of building a new line 400 kV Gutinas – Smardan and some user-funded grid assets to connect new users) do not add to the RAB as they are financed with a mix of EU grants, cross-border interconnection revenues (congestion rents) and direct funding by individual grid users.





Romanian Electricity Transmission Network



Annex

Separate income statement

[Lei m]	9M 2025	9M 2024			3Q 2025	3Q 2024			2Q 2025	2Q 2024		1Q 2025	1Q 2024	
	IFRS	IFRS			IFRS	IFRS			IFRS	IFRS		IFRS	IFRS	
	unaudited	unaudited			unaudited	unaudited			unaudited	unaudited		unaudited	unaudited	
Billed volume [TWh]	38.50	38.32	A	0.5%	12.63	12.92	₩	2.2%	12.30	12.18 🔺	1.0%	13.57	13.23 🔺	3%
Profit-allowed operations														
Operational revenues	1,716	1,745	\blacksquare	1.6%	565	540		4.7%	564	673 ▼	16.2%	587	532 ▲	10%
Operational revenues Transmission	1,666	1,493	A	11.5%	547	508	A	7.7%	543	483 ▲	12.4%	576	503 ▲	15%
Operational revenues Transmission Regulated fee	1,376	1,200	_	14.7%	451	399	_	12.9%	439	376 ▲	16.5%	487	424 🔺	15%
Operational revenues Transmission Cross-border rents	235	189	_	24.6%	84	87		3.4%	82	57 ▲	44.6%	69	45 🔺	53%
Operational revenues Transmission Other	54	105	▼	47.9%	13	22	▼	43.2%	22	49 ▼	56.2%	20	33 ▼	39%
Operational revenues Dispatching	0	61	₩	99.6%	0	1	▼	-	0	57 ▼	-	0	3 ▼	91%
Operational revenues Dispatching Regulated fee	0	0	-	-	0	0	-	-	0	0 -	-	0	0 -	-
Operational revenues Dispatching Unplanned cross-border flows	0	0	-	-	0	0	-	-	0	0 -	-	0	0 -	-
Operational revenues Dispatching Emergency energy assistance to neighboring	0	61	₩	99.6%	0	1	▼	-	0	57 ▼	-	0	3 ▼	91%
Operational revenues Other income	50	190	▼	73.7%	18	31	▼	40.9%	21	133 ▼	84.1%	11	26 ▼	60%
Operational revenues Other income Grid losses anticipatory tariff income	1	49	₩	98.1%	0	25		-	0	16 ▼	-	1	7 ▼	87%
Operational revenues Other income Other income	49	141	$\overline{\mathbb{V}}$	65.1%	18	5	A	233.0%	21	116 ▼	81.9%	10	19 ▼	49%
Operational costs	1,095	1,058		3.5%	354	342	A	3.7%	377	378 ▼	0.2%	364	338 🛦	7%
Operational costs System operation	487	508	$\overline{\mathbb{V}}$	4.3%	129	153		16.1%	169	186 ▼	9.4%	189	169 🛦	12%
Operational costs System operation Grid losses	401	435	₩	7.8%	113	139		18.6%	130	153 ▼	15.3%	158	143 🛦	11%
Operational costs System operation Congestion relief	0	0	$\overline{\mathbf{w}}$		0	0	-		0	0 ▼		0	0 -	-
Operational costs System operation Power consumption in grid substations	28	34	$\overline{\mathbf{w}}$	16.9%	8	9		9.7%	8	11 ▼	29.2%	13	14 ▼	11%
Operational costs System operation Inter-TSO-Compensation	40	27	A	49.9%	8	6	A	32.3%	14	9 🛦	53.4%	18	12 🛦	56%
Operational costs System operation Other	17	13	A	35.8%	0	0	-	-	17	13 🛦	35.8%	0	0 -	-
Operational costs Maintenance	105	84	A	24.7%	45	33	A	39.0%	34	28 🛦	21.0%	26	24 🛦	9%
Operational costs Personell	308	286	_	7.8%	106	98	_	8.4%	105	100 🛦	5.2%	96	87 🛦	10%
Operational costs Other	195	179	_	8.7%	74	58	_	28.2%	69	63 🛦	8.8%	52	58 ▼	11%
EBITDA	621	687	\blacksquare	9.6%	211	198	A	6.5%	187	295 ▼	36.7%	223	194 🔺	15%
Operational costs Depreciation and amortization	290	263	_	10.1%	98	92	A	6.7%	98	87 🔺	13.0%	94	85 🛦	11%
EBIT	331	424		21.8%	113	107	A	6.3%	89	208 ▼	57.4%	129	109 🛦	19%
Pass-through operations														
Operational revenues	2,434	4,426	▼	45.0%	662	945	▼	29.9%	948	2,024 ▼	53.2%	824	1,456 ▼	43%
Operational revenues System services - Balancing services (capacity)	395	413	₩	4.4%	113	162		29.8%	124	128 ▼	3.1%	158	124 🛦	27%
Operational revenues Balancing services (energy)	2,039	4,013	$\overline{\mathbb{V}}$	49.2%	549	784		30.0%	824	1,897 ▼	56.6%	667	1,332 ▼	50%
Operational costs	2,590	4,418	\blacksquare	41.4%	865	888		2.6%	959	2,093 ▼	54.2%	767	1,438 ▼	47%
Operational costs System services - Balancing services (capacity)	551	406	A	35.7%	316	105	A	201.2%	134	196 ▼	31.3%	100	105 ▼	5%
Operational costs Balancing services (energy)	2,039	4,012	$\overline{\mathbf{w}}$	49.2%	548	783		29.9%	824	1,897 ▼	56.6%	667	1,332 ▼	50%
EBIT	-156	8	\blacksquare	-	-203	58			-11	-68 ▲	84.0%	57	18 🛦	211%
All operations (profit-allowed and pass-through)														
Operational revenues	4,150	6,171	$\overline{\mathbf{w}}$	32.7%	1,228	1,485		17.3%	1,511	2,697 ▼	44.0%	1,411	1,988 ▼	29%
Operational costs	3,685	5,476	$\overline{\mathbf{w}}$	32.7%	1,219	1,229		0.8%	1,336	2,470 ▼	45.9%	1,131	1,776 ▼	36%
EBITDA	465	695	\blacksquare	33.1%	9	256		96.6%	176	227 ▼	22.5%	281	212 🛦	32%
Operational costs Depreciation and amortization	290	263	A	10.1%	98	92	_	6.7%	98	87 🛦	13.0%	94	85 🛦	11%
EBIT	175	432	\blacksquare	59.4%	-89	164		-	78	140 ▼	44.4%	187	127 🛦	47%
Financial result	29	16	A	73.7%	5	0	_	1833.2%	24	16 🛦	49.0%	1	0 🛦	-
EBT	204	448	\blacksquare	54.5%	-84	165		-	102	156 ▼	34.7%	188	127 🛦	47%
Income tax	-21	-38	_	43.7%	12	-18	A	-	-3	4 ▼	-	-30	-24 ▼	26%
Net Income	183	410		55.5%	-72	147			99	160 ▼	38.3%	158	103 🛦	52%



Annex

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