

# Purpose, disclaimer and other cautionary statements

#### **DOCUMENT PURPOSE:**

This presentation has been prepared with the sole intention to facilitate the understanding of Transelectrica's operational and financial results by the general investing public (shareholders, creditors, analysts, financial media). Therefore it is of a purely informative nature. **This presentation is not an offer, invitation or a recommendation to trade in securities issued by the Company.** The detailed financial statements and the full report prepared in accordance with capital market regulations are available online at <a href="https://www.transelectrica.ro">www.transelectrica.ro</a>

#### **FINANCIAL NUMBERS:**

reporting period: 1st January 2017 – 31th December 2017

reporting standard: International Financial Reporting Standards (IFRS)

basis/scope: standalone (unconsolidated)

external audit: unaudited

preliminary numbers: numbers are preliminary and might turn out different from the final numbers to be published at a later date

rounded numbers: for the ease of reading, certain figures used in this presentation (tables and charts) are displayed in millions and rounded to such

unit or to one or two decimals. In some cases this led to minor differences between totals and the sum of the individual elements

thereof (rounding errors)

## REGULATED TARIFFS, 3<sup>rd</sup> REGULATORY PERIOD (1<sup>st</sup> July 2014 – 30<sup>th</sup> June 2019):

The presented figures (calculation components of regulated tariffs) are presented as disclosed to us by the Romanian Energy Regulator (the public office that sets the network tariffs charged by Transelectrica for the services performed on the domestic electric energy market, in accordance with the license granted by the regulator). Tariff ex-ante parameters for the current regulatory period were subject to an interim review by the Romanian Energy Regulator at 1st July 2015

#### LANGUAGE DISCLAIMER:

This document represents the English-language version of the original Romanian-language document. The English version has been created for English readers' convenience. Reasonable efforts have been made to provide an accurate translation, however, discrepancies may occur. The Romanian version of this document is the original official document. If any questions arise related to the accuracy of the information contained in the English version, please refer to the Romanian version of the document.



# Agenda:

## 2017 results

- Key numbers
- Operational results
- Financial results

## **Investments**

- Investments delivered in 2017
- Investments projects current status

## Q&A





Financials	12M y/y	Q4L y/y	Q3 y/y	Q2 y/y	Q1 y/y
Revenues [mil lei]	3.060 ▲ 12.4%	646▼21.6%	675 ▲ 23.1%	614▲ 3.3%	1.125 ▲ 49.0%
• EBITDA [mil lei]	360 ▼46.7%	25▼85.2%	50▼69.4%	115 ▼20.5%	170 ▼14.1%
Net income[mil lei]	<b>7</b> ▼97.5%	-58▼ n/m%	-34 <b>▼</b> n/m%	27▼36.0%	71 <b>▼</b> 28.3%
Operations	12M y/y	Q4L y/y	Q3 y/y	Q2 y/y	Q1 y/y
Operations  • Consumption* [TWh]	12M y/y 56.9 ▲ 2.3%	Q4L y/y 14.8 ▼ 0.4%	Q3 y/y 13.6   3.8%	Q2 y/y	Q1 y/y 15.1 \( \text{3.0}\)%

\*consumption/generation numbers do not include power plants' own electricity consumption. Consumption includes (i) consumption for hydro pumped storage, and (ii) energy losses in transmission and distribution networks. Cross-border net flow is calculated based on physical flows (export-import) aggregated across borders

# Regulatory framework

Profit-allowed segment:

Lower transmission tariffs applied in 2017 as compared to 2016, as per the annual regulatory review at 1-Jul-2016 (Transmission ▼10.8 %, Dispatching ▼11.1%) and 1-Jul-2017 (Transmission ▼9.8%, Dispatching ▼14.5%); the impact on revenues was partly offset by the +2.3% increase in volumes driven by growing electricity consumption

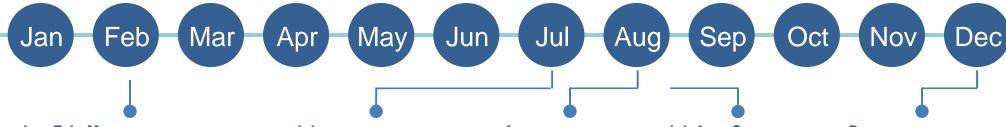
Pass-through segment:

Stand-by services (balancing capacity reserves): the loss incurred in 2017 was driven by a combination of high market prices and a severe tariff cut at 1-Jul-2017 (▼18.9%)



# **Highlights**

	EBIT (mil lei)		EBIT (mil lei)		EBIT (mil lei)		EBIT (mil lei)
Profit allowed	81	Profit allowed	48	Profit allowed	28	Profit allowed	-11
Q1 Pass-through	11	Q2 Pass-through	-11	Q3 Pass-through	-56	Q4 Pass-through	-23
Total	91	Total	37	Total	-28	Total	-33



#### Jan, Feb, Mar

High prices on the wholesale electricity market (DAM and balancing market)

- Increased costs for grid losses (high exposure on DAM due to the termination of an ongoing contract)
- Provisions booked for doubtful accounts receivable in the balancing market

#### Jul

Tarrif cuts by ANRE:

- Transmission ▼ 9,8%
- Dispatching ▼14,6%
- System ▼18,9%

#### Aug

High prices in the wholesale electricity market (DAM and balancing market)

Increased costs
for grid losses
(high exposure on
DAM due to the
early termination
of an ongoing
contract)

#### Jul, Aug, Sep

High prices in the balancing capacity market

- · Heavy cost burden
- Accelerated loss incurred in Q3

#### Dec

#### Provisions:

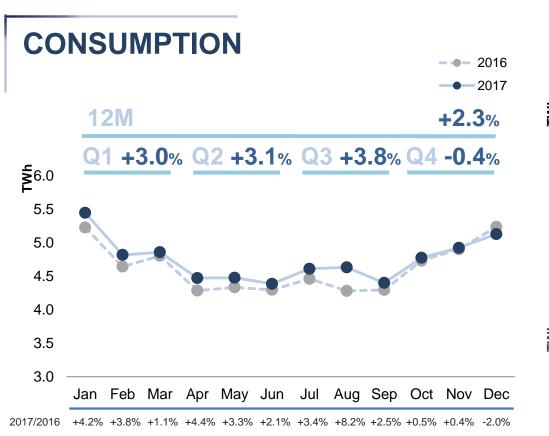
 Doubtful collection of an advance payment made to a contractor for investments works

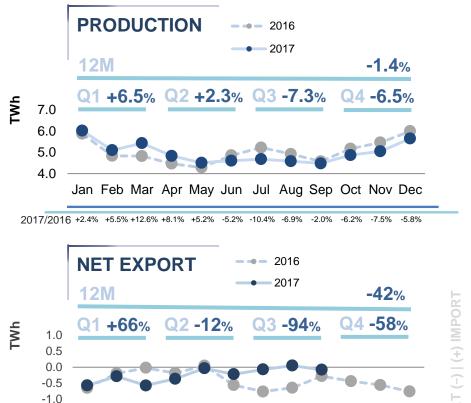


# **Highlights | operational trends**

# Domestic demand- overall growth, slight decline in Q4

Domestic production-slight overall decline (increase in Q1 and Q2, decline in Q3 and Q4)





Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec

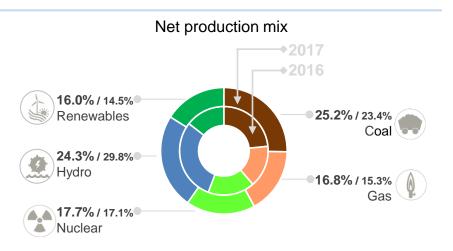
2017/2016 -12% +45% +2921% +95% -174% -61% -91% n/m -71% -78% -78% -31%

Consumption and generation numbers do not include power plants' own electricity consumption. Consumption includes (i) energy losses in transmission and distribution networks, and (ii) consumption for hydro pumped storage. Cross-border net flow is calculated based on physical flows (import-export).

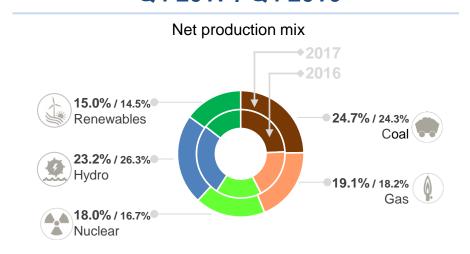


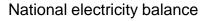
# **Highlights | operational trends**

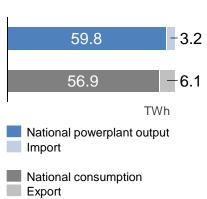


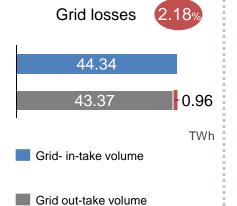


## Q4 2017 / Q4 2016



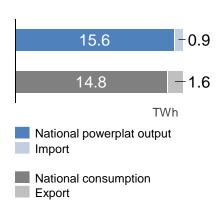


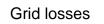




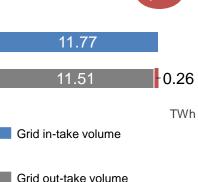
**Grid losses** 

# National electricity balance





**Grid losses** 





# **Financial results**

## **Profit & loss**

#### **Volumes:**

•**Higher volume** (growing demand for electricity in Romania)

#### **Profit allowed segment**

- Lower revenues (transmission tariff cuts as of 1.07.2016 and 1.07.2017)
- Increased costs, mainly grid losses (growing electricity wholesale prices) and provisions (balancing market, unlikely collection of an advance payment made to a contractor)

#### Pass through segment

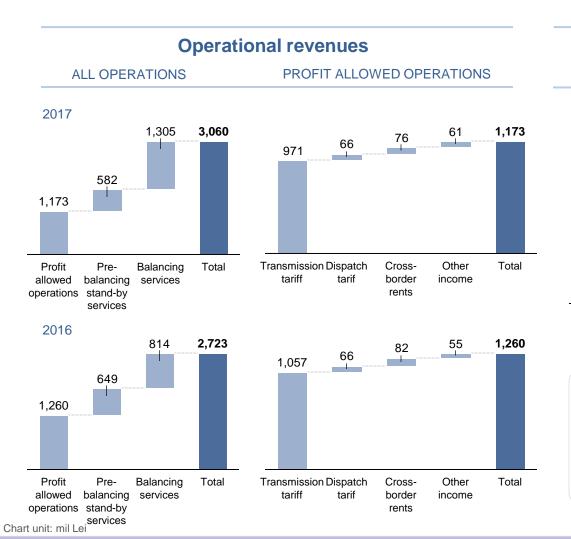
- Stand-by capacity services (balancing reserves) financial loss driven by the cut in the regulated tariff as of 1.07.2017 (aimed at offsetting the gains from previous periods) further deepened by higher market prices as compared to regulatory assumptions
- Balancing market
   Break-even (revenues=expenses)
   against a background of significantly higher balancing amounts due to greater imbalance volumes and higher balancing prices

[mil Lei]	2017	2016	Δ%	Q4 2017	T4 2016	Δ%	Q3 2017	T2 2016	Δ%	Q2 2017 T	T2 2016	Δ%	Q1 2017 T	T1 2016	Δ%
	-														
Billed volume [TWh]	54.75	53.52	+2.3%	14.25	14.36	-0.8%	13.11	12.69	+3.3%	12.80	12.45	+2.8%	14.60	14.02	+4.1%
Profit-allowed operations															
Revenues	1,173	1,260	-6.9%	290	326	-11.3%	268	285	-5.8%	283	301	-5.7%	332	348	-4.6%
Costs	715	672	+6.4%	222	211	+5.5%	162	155	+5.1%	157	169	-7.1%	173	138	+25.6%
EBITDA	458	587	-22.0%	67	116	-41.9%	106	130	-18.6%	126	131	-4.0%	159	210	-24.3%
EBITDA margin	39%	47%		23%	35%		39%	46%		44%	44%		48%	60%	
Depreciation	312	323	-3.6%	78	79	-2.0%	78	81	-4.0%	78	81	-4.1%	78	82	-4.1%
EBIT	146	264	-44.5%	-11	36	-129.5%	28	49	-42.6%	48	50	-3.8%	81	129	-37.2%
Pass-through operations															
Revenues	1,887	1,463	+29.0%	356	498	-28.4%	407	264	+54.3%	331	294	+12.5%	793	407	+94.7%
Costs	1,966	1,375		379	444		463	232		341	280		783	420	
EBIT	-79	88		-23	54		-56	32		-11	14		11	-12	
All operations															
Revenues	3,060	2,723	+12.4%	646	825	-21.6%	675	548	+23.1%	614	594	+3.3%	1,125	755	+49.0%
Costs	2,681	2,048	+30.9%	601	655	-8.1%	625	386	+61.9%	499	449	+11.0%	956	557	+71.5%
EBITDA	379	675	-43.8%	45	170	-73.7%	50	162	-69.4%	115	145	-20.5%	170	198	-14.3%
EBIT	67	352	-80.9%	-33	90	-136.8%	-28	81	-134.7%	37	64	-41.3%	91	116	-21.6%
Net Income	26	272	-90.3%	-38	60	-164.4%	-34	72	-147.0%	27	43	-36.0%	71	99	-28.3%



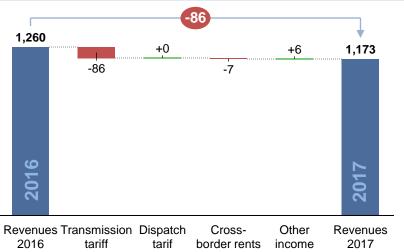
# **Financial results**

## **Operational | Revenues**



## **Operational revenues**

PROFIT-ALLOWED OPERATIONS: BREAKDOWN



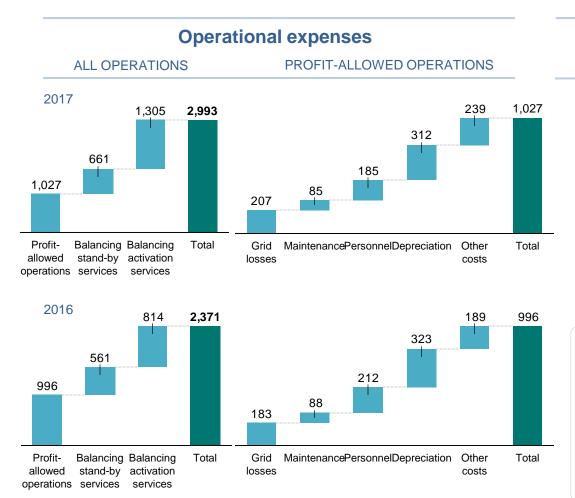
#### **DRIVERS BEHIND THE DECLINE IN REVENUES**

▼The decrease in revenues was mainly due to the tariff cuts (at 1.07.2016 and 1.07.2017) which was primarily caused by expost adjustments of ex-ante assumptions for grid losses purchase price, inflation rate and excess volume



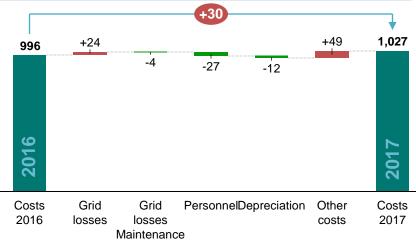
# Financial results

## **Operational | Costs**



## **Operational expenses**

PROFIT-ALLOWED OPERATIONS: BREAKDOWN



#### MAIN DRIVERS BEHIND THE INCREASE IN COSTS

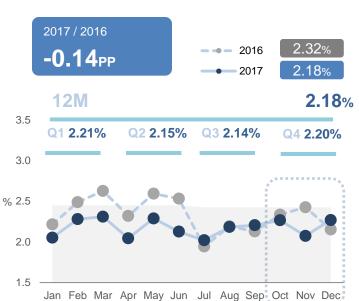
▲Grid losses costs – driven by growing prices in the wholesale market for electricity

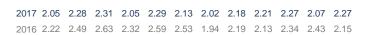
▲Other costs: provisions (balancing market, doubtful collection of an advance payment made to a contractor for investments works), settlement of unintended cross-border electricity flows, cross-border transit settlement under Inter-TSO-Compensation agreement (Inter-TSO-Compensation)

Chart unit: mil Lei



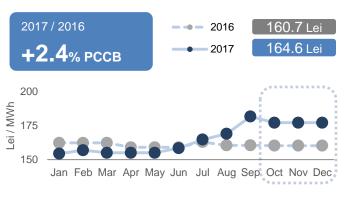
# **Financial results**

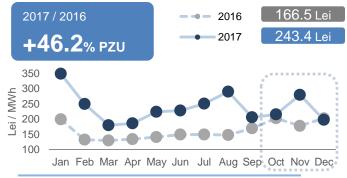




## **GRID LOSSES**

44.34 TWh
GRID IN-TAKE VOLUME IN 2017
43.37 TWh
GRID OFF-TAKE VOLUME IN 2017
2.18% (0.96 TWh)
GRID LOSSES IN 2017

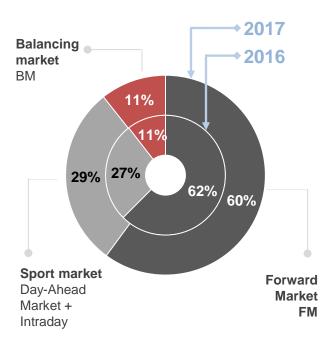




#### PRICES PAID PER MARKET

164.6 Lei/MWh (▲ 2.4%)
FORWARD MARKET (FM)
243.4 Lei/MWh (▲ 46.2%)
DAY-AHEAD MARKET (DAM)
415.4 Lei/MWh (▲ 24.3%)
BALANCING MARKET (BM)

## Operational costs | grid losses



#### **AVERAGE PRICE/ PURCHASE MIX**

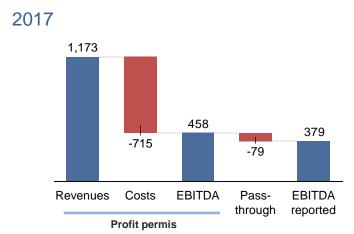
215 Lei/MWh (180 Lei/MWh in 2016) CROSS-MARKET AVERAGE PRICE PAID 60%PCCB / 29%SPOT / 11%PE (2017) PURCHASE MIX (VOLUMES) 62%PCCB / 27%SPOT / 11%PE (2016) PURCHASE MIX (VOLUMES)



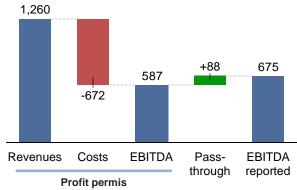
# **Financial results**

## **Operational profit EBITDA**

#### FROM REVENUES TO EBITDA



2016



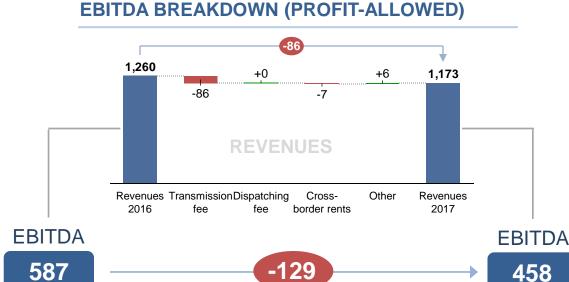


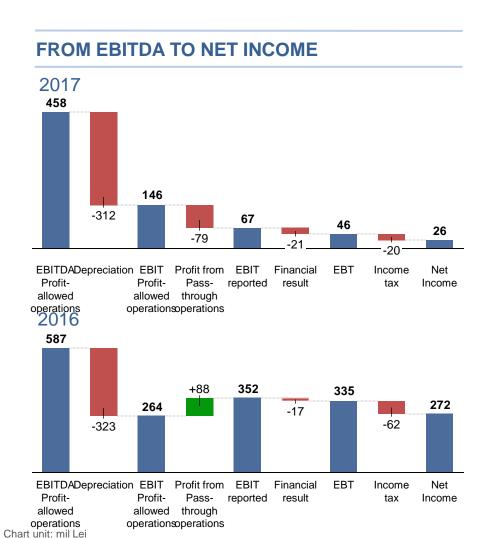


Chart unit: mil Lei

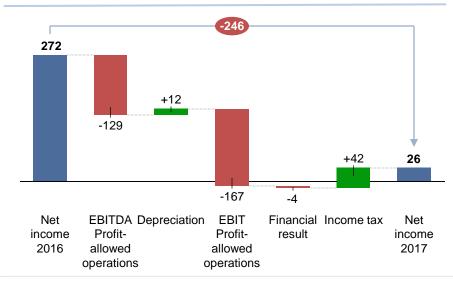


# **Financial results**

## From EBITDA to Net income



## **NET INCOME BREAKDOWN**



#### MAIN DRIVERS BEHIND THE DECLINE IN NET INCOME

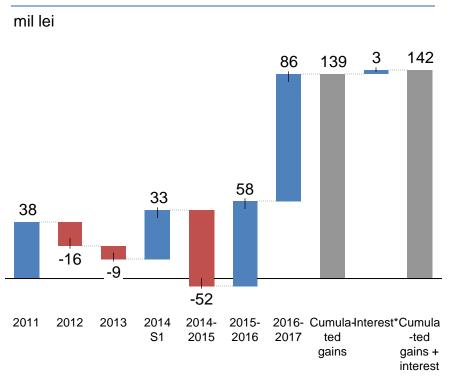
- Drop in EBITDA from profit-allowed operations due to lower tariffs as per the last two regulatory reviews (1 July 2016, 1 July 2017), higher grid losses costs and greater amounts booked as doubtful debt (balancing market receivables, advance payment made to a contractor who failed to deliver on contracted works)
- Loss from pass-through operations incurred in the stand-by balancing capacity services due to a combination of growing market prices and lower tariff



# Stand-by services (balancing reserves)

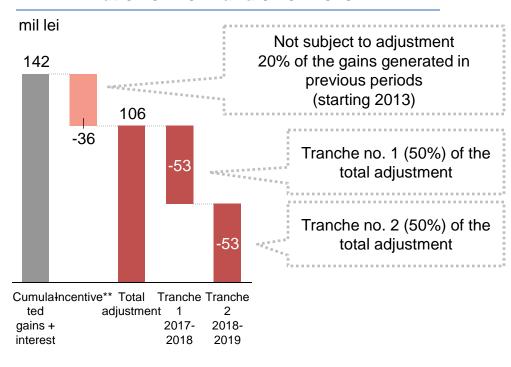
# Regulatory tariff adjustments to settle historical financial gains

# Cumulated gains 01.01.2011 – 30.06.2017



<sup>\*</sup> When adjustments are applied, the then-current cumulated gain/loss is multiplied with an index that factors in the time value of money for the period between the time when the gain/loss was earned/incurred and the time when that gain/loss is settled through a tariff adjustment. The index plays the role of "interest" payable/receivable by Transelectrica for temporary gaining/losing money in a pass-through activity.

# Tariff adjustments amount and timing at 01.07.2017 and 01.07.2018



<sup>\*\*</sup> Regulation provides a specific financial incentive starting 2013. According to such incentive Transelectrica is allowed to keep 20% of potential gains (resulting from cost efficiency). The amount corresponding to that percentage is not adjusted by tariff reduction (as a way to encourage Transelectrica to pursue further cost efficiencies in the future).



# Stand-by services (balancing reserves)

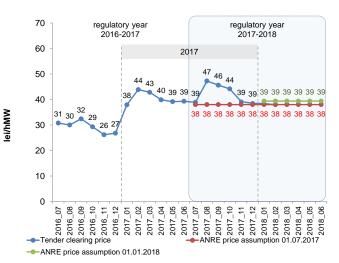
# Approved assumptions prices vs. paid prices (auction purchases\*)

\*volumes purchased through auctions represent ≈80% of the necessary volume for the 2017 – 2018 year (the rest are regulated purchases)

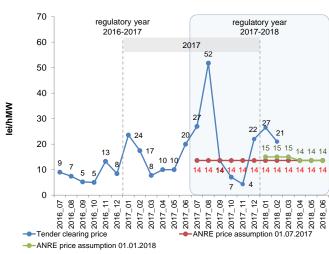
## Secondary reserve



## Fast tertiary reserve



## Slow tertiary reserve



#### 2017 - July-December period

- At 01.07.2017 the tariff was cut by NRA about -19% (to 9.39 lei/MWh from 11.58 lei/MWh)
- Assumptions prices approved by NRA didn't reflect reality. The real prices were significantly higher than the assumptions prices approved in tariff.
- The financial loss recorded in H2 2017 (first half of the 2017-2018 tariff period) overcomed the scheduled level for the entire tariff period

#### 2018 - January-June period

- At 01.01.2018 the regulator approved a tariff increase of +28% (to 12.06 lei/MWh, from 9.39 lei/MWh previously)
- The main factor behind the tariff increase was a reassessment of the costs incurred by Transelectrica (a review of the assumptions for market prices for balancing capacity products)
- · The new price assumptions defined by the regulator are more in line with market developments



252 mil Lei

## New contracts signed

Total aggregate amount for 2017 contracts

#### Selected items:

111.8 mil Lei - Refurbishment of substation 400/110/20kV Domnesti

42.5 mil Lei – Refurbishment of substation 400/110/20kV Ungheni

38.1 mil Lei - Refurbishment of substation 110kV Bacau Sud and Roman Nord



179 mil Lei

## Capital expenditure

Amounts added to construction-work-inprogress in 2017

#### Selected items:

43.7 mil Lei - Refurbishment of substation 400/110/20kV Domnesti

29.2 mil Lei - Line Resita - Pancevo

25.6 mil Lei - Replacement of transforming units in substations, phase 2

12.5 mil Lei - Modernization of substation 400/110/20kV Clui Est



205 mil Lei

# New commissioned assets

Amounts transferred from construction-work-inprogress to fixed assets in 2017

#### Selected items:

84.9 mil Lei - Refurbishment of substation 400/110/20kV Bradu

39,6 mil Lei - Refurbishment of substation 400/110/20kV Campia Turzii

19,8 mil Lei - Replacement of transforming units in substations, phase 2

17,3 mil Lei - Integrated security systems in substations (Rosiori, Oradea Sud, Paroseni, Iernut)



# **Investments | current status**

## **Under construction**

Investment project	Estimated year of commissioni ng	Initial cost estimation [mil Lei]	Actual cost as per contract signed [mil Lei]
New cross-border line Resita (RO) – Pancevo (RS)	2018	136	81
Line Portile de Fier - Anina - Resita*	2020	124	123
Substation Bradu 400/220/110 kV	2018	177	129
Substation Campia Turzii 220/110 kV	2017	86	42
Extension of substation 400 kV Medgidia Sud	2018	75	45
Substation Resita 400/220/110 kV	2020	130	81
Substation Cluj Est 400/110 kV	2019	28	17
Substation Tihau 220/110 kV	2017	11	7
Modernization of substation Sardanesti	2018	21	11
Replacement of transforming units in various substations – phase II	2018-2019	46	40
Modernization of substation 110 and 20 kV Suceava	2018	31	25
Modernization of substation 220/110kV Dumbrava	2019	30	20
Substation Domnesti 400/110/20kV	2020	144	112
Substation Turnu Severin 220/110kV	2019	63	43
Substation Arefu 220/110/20kV	2020	38	24

## **Contracts**

#### Procurement Pre-procurement

At current time, procurements totaling an estimated **470 mil Lei** are initiated and in progress

Substation 400/110/20 KV

mil lei)

54.0 mil lei)

lei)

21.6 mil lei)

12.7 mil lei)

Smardan (estimated value 116.8

Substation 110 kV Medgidia Sud

(estimated value 60.1 mil lei)

Replacement of transforming

units in substations - phase 2

(estimated value 58.4 mil lei)

Extension of 400 kV substation

Medgidia Sud (estimated value

Substation 220/110 kV Hasdat

(estimated value 50.0 mil lei)

Substation 220/110 kV Craiova

Nord (estimated value 47.4 mil

Mobile 110 kV, 220 kV and

Substation 220 kV Otelarie

Hunedoara (estimated value

400 kV cells (estimated value

At current time, procurements totaling an estimated **307 mil Lei** are

being initiated

- Substation 110 kV Timisoara (estimated value 98.7 mil lei)
- Substation 400 kV Stalpu (estimated value 78.4 mil lei)
- Substation 400(220)/110/20 kV Munteni (estimated value 53.3 mil lei)
- Substation 220/110/ kV laz (estimated value 50 mil lei)
- Transformer assembly –
  400/110 KV Sibiu Sud
  (estimated value 14.8 mil lei)
- Substation 400/220/110 kV
   Resita secondary
   equipments and associated
   services (estimated value 11.4
   mil lei)

#### **Permitting**

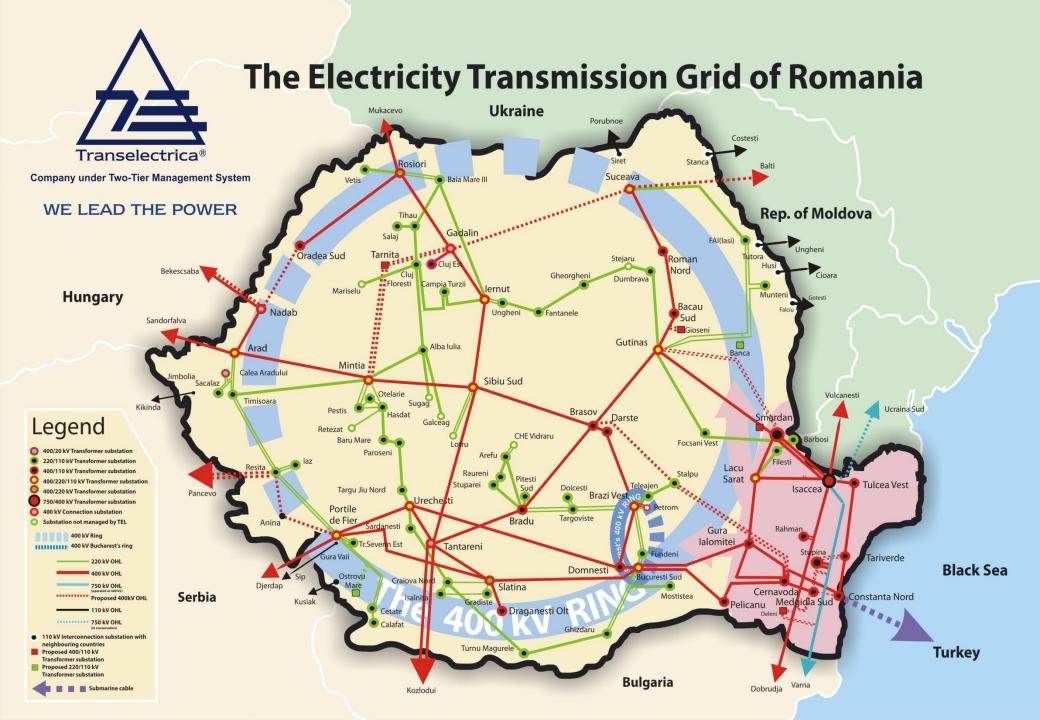
Line projects currently pending Government approval / environmental permits / construction authorizations / land expropriation

- Line Portile de Fier-Anina-Resita-Timisoara-Sacalaz-Arad
  - Phase I: Portile de Fier-Anina-Resita 118 km
  - Phase II: Resita-Timisoara-Sacalaz-Arad 173 km
- Line Gadalin-Suceava 260 km
- Line Smardan-Gutinas 140 km
- Line Cernavoda-Stalpu 160 km
- Line Ostrovu Mare-RET 32 km
- Line Suceava-Balti (MD) 90 km (subject to RO-MD MoU)
- Connections of lines Isaccea-Varna and Isaccea Dobrudja in substation Medgidia Sud 27 km









# Annex

# **Separate income statement**

[mil Lei]	2017	2016		Q4 2017	Q4 2016		Q3 2017	Q3 2016		Q2 2017	Q2 2016		Q1 2017	Q1 2016	
[iiii Eci]	IFRS	IFRS		IFRS	IFRS		IFRS	IFRS		IFRS	IFRS		IFRS	IFRS	, !
	unaudited	audited		unaudited	unaudited		unaudited	unaudited		unaudited	unaudited				
Billed volume [TWh]	54.75	53.52 ▲	2.3%	14.25	14.36 ▼	1%	13.11	12.69 🛦	3%	12.80	12.45 🛦	3%	14.60	14.02	4%
Profit-allowed operations															
Operational revenues	1,173	1,260 ▼	6.9%	290	326 ▼	11%	268	285 ▼	6%	283	301 ▼	6%	332	348 ▼	5%
Operational revenues   Transmission	1,055	1,146 ▼	8.0%	261	294 ▼	11%	240	257 ▼	7%	255	278 ▼	8%	299	317 ▼	6%
Operational revenues   Transmission   Regulated fee	971	1,057 ▼	8.1%	240	269 ▼	11%	220	236 ▼	7%	239	258 ▼	7%	273	294 ▼	7%
Operational revenues   Transmission   Cross-border rents	76	82 ▼	7.9%	19	23 ▼	17%	18	20 ▼	6%	15	18 ▼	18%	24	22 🛦	9%
Operational revenues   Transmission   Other	8	8 🛦	9.4%	2	2 🛦	18%	1	1 ▼	0%	2	2 🛦	6%	2	2 🛦	11%
Operational revenues   Dispatching	68	68 ▲	1.3%	16	19 ▼	14%	16	17 ▼	6%	17	15 ▲	16%	19	17 🛦	12%
Operational revenues   Dispatching   Regulated fee	66	66 ▼	0.2%	16	19 ▼	16%	15	16 ▼	11%	17	15 ▲	14%	19	16 ▲	16%
Operational revenues   Dispatching   Unplanned cross-border flows	2	1 🛦	74.2%	0	0 🛦	108%	1	0 🛦	463%	1	0 🛦	111%	0	1 ▼	69%
Operational revenues   Other income	50	46 ▲	9.7%	12	13 ▼	9%	13	11 ▲	20%	11	8 🛦	37%	14	14 🛦	5%
Operational costs	715	672 ▲	6.4%	222	211 🛦	6%	162	155 🔺	5%	157	169 ▼	7%	173	138 🛦	26%
Operational costs   System operation	258	231 🛦	11.8%	65	58 ▲	12%	63	52 ▲	22%	52	58 ▼	9%	77	63 ▲	22%
Operational costs   System operation   Grid losses	207	183 ▲	13.1%	55	54 ▲	3%	51	40 🛦	27%	39	41 ▼	4%	62	49 🛦	27%
Operational costs   System operation   Congestion relief	0	3 ▼	91.8%	0	0 🛦	437%	0	0 🛦	-	0	0 ▼	99%	0	3 ▼	98%
Operational costs   System operation   Power consumption in grid substations	14	15 ▼	6.3%	4	5 ▼	23%	3	3 ▲	10%	3	7 ▼	57%	4	0 🛦	2039%
Operational costs   System operation   Inter-TSO-Compensation	20	17 🛦	18.8%	3	-3 ▲	-	5	7 ▼	23%	7	7 ▼	1%	5	7 ▼	20%
Operational costs   System operation   Other	16	13 🛦	28.8%	3	3 🛦	13%	4	3 ▲	70%	4	3 ▲	38%	5	5 🛦	11%
Operational costs   Maintenance	85	88 ▼	4.1%	27	26 ▲	5%	23	27 ▼	14%	20	21 ▼	4%	14	15 ▼	3%
Operational costs   Personell	185	212 ▼	12.8%	53	80 ▼	34%	44	47 ▼	7%	46	43 🛦	7%	41	41 🛦	0%
Operational costs   Other	188	141 🛦	32.8%	77	47 ▲	64%	31	28 🛦	12%	38	47 ▼	19%	41	19 🛦	114%
EBITDA	458	587 ▼	22.0%	67	116 ▼	42%	106	130 ▼	19%	126	131 ▼	4%	159	210 ▼	24%
Operational costs   Depreciation and amortization	312	323 ▼	3.6%	78	79 ▼	2%	78	81 ▼	4%	78	81 ▼	4%	78	82 ▼	4%
EBIT	146	264 ▼	44.5%	-11	36 ▼	-	28	49 ▼	43%	48	50 ▼	4%	81	129 ▼	37%
Pass-through operations															
Operational revenues	1,887	1,463 ▲	29.0%	356	498 ▼	28%	407	264 ▲	54%	331	294 🔺	13%	793	407 ▲	95%
Operational revenues   System service	582	649 ▼	10.2%	137	168 ▼	18%	126	146 ▼	14%	149	157 ▼	5%	170	177 ▼	4%
Operational revenues   Balancing service	1,305	814 🛦	60.3%	219	330 ▼	34%	280	117 🔺	139%	182	137 🔺	33%	623	230 🛦	171%
Operational costs	1,966	1,375 🛦	43.0%	379	444 ▼	15%	463	232 🛦	100%	341	280 🛦	22%	783	420 ▲	87%
Operational costs   System service	661	561 ▲	17.9%	160	114 ▲	41%	183	114 🔺	60%	160	143 🛦	11%	160	190 ▼	16%
Operational costs   Balancing service	1,305	814 🛦	60.3%	219	330 ▼	34%	280	117 🔺	139%	182	137 🔺	33%	623	230 🛦	171%
BIT	-79	88 ▼	-	-23	54 ▼	-	-56	32 ▼	-	-11	14 ▼	-	11	-12 ▲	
All operations (profit-allowed and pass-through)															
Operational revenues	3,060	2,723 🛦	12.4%	646	825 ▼	21.6%	675	548 🔺	23%	614	594 🛦	3%	1,125	755 🛦	49%
Operational costs	2,681	2,048 🛦	30.9%	601	655 ▼	8%	625	386 ▲	62%	499	449 🛦	11%	956	557 ▲	71%
EBITDA	379	675 ▼	43.8%	45	170 ▼	73.7%	50	162 ▼	69%	115	145 ▼	20%	170	198 ▼	14%
Operational costs   Depreciation and amortization	312	323 ▼	3.6%	78	79 ▼	2%	78	81 ▼	4%	78	81 ▼	4%	78	82 ▼	4%
EBIT	67	352 ▼	80.9%	-33	90 ▼	-	-28	81 ▼	-	37	64 ▼	41%	91	116 ▼	22%
Financial result	-21	-17 ▼	24.0%	-7	-13 ▲	44%	-5	2 ▼	-		-8 🛦	51%	-5	2 ▼	
EBT	46	335 ▼	86.2%	-41	77 ▼	-	-34	83 ▼	-	34	56 ▼	40%	87	118 ▼	27%
Income tax	-20	-62 ▲	68.3%	2	-18 ▲	-	0	-12 ▲	100%	-6	-14 ▲	53%	-16	-19 ▲	19%
Net Income	26	272 ▼	90.3%	-38	60 ▼	_	-34	72 ▼	_	27	43 ▼	36%	71	99 ▼	28%
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Florin Cristian Tataru

**Chairperson (CEO)** 

Member

Member

Member

Member



