

Compania Națională de Transport al Energiei Electrice Transelectrica SA - Punct de lucru: Str. Olteni, nr. 2-4, c. P. 030786, București România, Număr Înregistrare Oficiul Registrului Comerțului J40/8060/2000, Cod Unic de Înregistrare 13328043 Telefon +4021 303 56 11, Fax +4021 303 56 10 Capital subscris și vărsat: 733.031.420 Lei

No. 4578/03.02.2020

## SHAREHOLDERS' INFORMATION About the foundation of the 2020 BVC and estimations for 2021-2022

Taking into account the legislator-provided terms, namely:

- Law 5/2020 of the 2020 state budget;
- Law 154/2016 approving Governmental Ordinance 11/2016 amending and adding Governmental Ordinance 26/2013 on enhancing financial discipline at economic operators' where the state or administrative-territorial units are single or majority shareholders or they directly or indirectly hold majority participation, according to which "Economic operators provided in article 4 para (1) let. d) whose shares are admitted for transaction on a regulated market provide as per legal provision their revenue and expense budget accompanied by founding annexes elaborated in accordance with applicable legal provisions to the Shareholders' general assembly's approval after preliminary consultation with trade union organisations and publish the revenue and expense budget with values associated to the current year within 60 days from the enforcement of the annual state budget law...";
- OMFP 3818/2019 approving the format and structure of the revenue & expense budget and of its founding annexes, namely Annex 6 according to which: "When estimating the economic-financial indicators of the current year one will take into account their estimated/achieved level in the previous year...",

In corroboration with the

- Company's 2020 Calendar of financial communication, available on the Company site, section Investor Relations/Periodical Reports/Financial calendar, published in accordance with the provisions of the capital market legislation<sup>1</sup>;
- ♣ Article 236 of ASF Regulation 5/2018 regarding the issuers of financial instruments and market operations, according to which "The information included in quarterly, half-yearly and annual reports, (...), which was not made available to the public according to legal provisions follows until report publication the legal regime applicable to privileged information, while observing the provisions of article 7 from Regulation (EU) 596/2014",

**Full informative materials** used in the foundation of the 2020 revenue and expense budget, namely the annual preliminary data of 2019 and the Foundation note for the 2020 revenue and expense budget, will be available for consultation beginning with **14 February 2020**, calendar date provided in the 2020 Financial communication calendar associated to the **Annual preliminary financial results**, **2019**.

| Catalin NITU            | Andreea - Mihaela<br>MIU | Ionut-Bogdan<br>GRECIA | Corneliu-Bogdan<br>MARCU | Adrian MOISE          |
|-------------------------|--------------------------|------------------------|--------------------------|-----------------------|
| Directorate<br>Chairman | Directorate Member       | Directorate Member     | Directorate Member       | Directorate<br>Member |

<sup>&</sup>lt;sup>1</sup> Article 247 of ASF Regulation 5/2018 regarding the issuers of financial instruments and market operations and article 92, para 2 of the Bucharest Stock Exchange's Code





Secretariatul General al Guvernului

Economic operator: CNTEE TRANSELECTRICA SA Bucharest 3, Olteni 2-4
Single registration code: 13328043

### **REVENUE AND EXPENSE BUDGET FOR 2020**

|     |   |    |                                                                                                                                                                                                                          |            |                    |                                       | thous Lei            |
|-----|---|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|--------------------|---------------------------------------|----------------------|
|     |   |    | INDICATORS                                                                                                                                                                                                               | Ln.<br>no. | Proposals for 2020 | Estimations for 2021                  | Estimations for 2022 |
| 0   | 1 |    | 2                                                                                                                                                                                                                        | 3          | 4                  | 5                                     | 6                    |
| I.  |   |    | TOTAL REVENUES (Ln.1=Ln.2+Ln.5)                                                                                                                                                                                          | 1          | 2.815.814          | 2.853.715                             | 2.866.263            |
|     | 1 |    | Total operational revenues, of which:                                                                                                                                                                                    | <b>2</b>   | 2.807.688          | 2.849.623                             | 2.861.835            |
|     |   |    | a) subsidies, acc. to applicable legal provisions                                                                                                                                                                        | 4          |                    |                                       |                      |
|     | _ |    | b) transfers, acc. to applicable legal provisions                                                                                                                                                                        |            |                    | 4.000                                 | 4 400                |
|     | 2 |    | Financial revenues                                                                                                                                                                                                       | 5          | 8.126              | 4.092                                 | 4.428                |
| II  |   |    | TOTAL EXPENSES (Ln.6=Ln.7+Ln.19)                                                                                                                                                                                         | 6          | 2.711.351          | 2.808.335                             | 2.842.336            |
|     | 1 |    | Operational revenues (Ln. 7= Ln.8+Ln.9+Ln.10+Ln.18), of                                                                                                                                                                  | 7          | 2.698.606          | 2.796.046                             | 2.823.516            |
|     |   | _  | which:                                                                                                                                                                                                                   | 8          | 0.400.005          | 0.400.754                             | 0.405.075            |
|     |   | -  | asset and service expenses                                                                                                                                                                                               | -          | 2.132.065          | 2.190.751                             | 2.185.875            |
|     |   | -  | tax, charge and assimilated expenses                                                                                                                                                                                     | 9          | 19.456             | 19.888                                | 20.037               |
|     |   | C. | personnel expenses (Ln.10=Ln.11+Ln.14+Ln.16+Ln.17), of which:                                                                                                                                                            | 10         | 262.976            | 309.698                               | 327.703              |
|     |   |    | C0 Salary like expenses (Ln.11=Ln.12+Ln.13)                                                                                                                                                                              | 11         | 245.067            | 289.551                               | 306.817              |
|     |   |    | C1 salary expenses                                                                                                                                                                                                       | 12         | 212.216            | 244.049                               | 268.454              |
|     |   |    | C2 bonuses                                                                                                                                                                                                               | 13         | 32.851             | 45.502                                | 38.363               |
|     |   |    | C3 other personnel, of which:                                                                                                                                                                                            | 14         | 100                | 100                                   | 100                  |
|     |   |    | expenses with compensating payments for personnel layoffs                                                                                                                                                                | 15         |                    |                                       |                      |
|     |   |    | Expenses of the mandate contract and of other C4 management & control bodies, commissions and committees                                                                                                                 | 16         | 3.635              | 3.736                                 | 3.834                |
|     |   |    | C5 Expenses for contributions owed by the employer                                                                                                                                                                       | 17         | 14.174             | 16.311                                | 16.952               |
|     |   | D. | other operational expenses                                                                                                                                                                                               | 18         | 284.109            | 275.709                               | 289.901              |
|     | 2 |    | Financial expenses                                                                                                                                                                                                       | 19         | 12.745             | 12.289                                | 18.820               |
| III |   |    | GROSS RESULT (profit/loss) (Ln.20=Ln.1-Rd.6)                                                                                                                                                                             | 20         | 104.463            | 45.380                                | 23.927               |
| IV  | 1 |    | CURRENT INCOME TAX                                                                                                                                                                                                       | 21         | 20.076             | 10.563                                | 6.027                |
|     | 2 |    | DEFERRED INCOME TAX                                                                                                                                                                                                      | 22         | 3.960              | 3.960                                 | 3.960                |
|     | 3 |    | REVENUES FROM DEFERRED INCOME TAX                                                                                                                                                                                        | 23         | 7.800              | 7.800                                 | 7.800                |
|     | 4 |    | ACTIVITY SPECIFIC TAX                                                                                                                                                                                                    | 24         |                    | 11000                                 | 1.000                |
|     |   |    |                                                                                                                                                                                                                          |            |                    |                                       |                      |
|     | 5 |    | OTHER TAXES NOT PROVIDED IN THE ITEMS ABOVE                                                                                                                                                                              | 25         |                    |                                       |                      |
| ٧   |   |    | NET PROFIT / LOSS IN THE REPORTING PERIOD (Ln. 26=Ln.20-Ln.21-Ln.22+Ln.23-Ln.24-Ln.25), of which:                                                                                                                        | 26         | 88.227             | 38.657                                | 21.740               |
|     | 1 |    | Legal reserves                                                                                                                                                                                                           | 27         | 5.223              | 2.461                                 | 1.388                |
|     | 2 |    | Other reserves representing legal-provided fiscal facilities                                                                                                                                                             | 28         | 82.200             | 36.196                                | 20.352               |
|     | 3 |    | Covering accounting losses of previous years                                                                                                                                                                             | 29         |                    |                                       |                      |
|     | 4 |    | Constituting one's own financing sources for projects cofinanced from external loans, and constituting the necessary sources to return capital instalments, interest rates, commissions and other costs                  | 30         |                    |                                       |                      |
|     | 5 | Н  | Other law-provided distributions                                                                                                                                                                                         | 31         |                    |                                       |                      |
|     | 6 |    | Accounting profit remaining after deduction of amounts from                                                                                                                                                              | · ·        | 804                |                                       |                      |
|     | _ |    | Ln. 27, 28, 29, 30, 31 (Ln. 32= Ln.26-(Ln.27 to ln. 31)>= 0)                                                                                                                                                             | 32         | 804                |                                       |                      |
|     | 7 |    | Employees' participation to profit within 10% of the net profit, but not above the level of a basic monthly wage gained by the economic operator during the reference financial year                                     | 33         | 9.663              |                                       |                      |
|     | 8 |    | Minimum 50% payments to the state or local budget in case of autonomous regies, or dividends owed to shareholders in case of national societies / companies and companies with full or majority state capital, of which: | 34         | 7.850              |                                       |                      |
|     |   | a) | - dividends owed to the state budget                                                                                                                                                                                     | 35         | 4.607              |                                       |                      |
|     |   | p) | - dividends owed to the local budget                                                                                                                                                                                     | 36         |                    |                                       |                      |
|     |   | c) | - dividends owed to other shareholders                                                                                                                                                                                   | 37         | 3.243              |                                       |                      |
|     | 9 |    | Undistributed profit to the destinations provided in In.33 - In.34 are distributed to other reserves and constitute one's own financing source                                                                           | 38         |                    |                                       |                      |
| ۷I  |   | П  | REVENUES FROM EUROPEAN FUNDS                                                                                                                                                                                             | 39         | 240                | 834                                   | 344                  |
| VII |   |    | CHELTUIELI ELIGIBILE DIN FONDURI EUROPENE, of which                                                                                                                                                                      | 40         | 677                | 834                                   | 344                  |
|     |   | a) | material expenses                                                                                                                                                                                                        | 41         |                    |                                       |                      |
|     |   | _  | salary expenses                                                                                                                                                                                                          | 42         | 606                | 757                                   | 310                  |
| Н   | Н | _  | service provision expenses                                                                                                                                                                                               | 43         | 300                | 707                                   | 310                  |
|     |   |    | advertising and publicity expenses                                                                                                                                                                                       | 44         |                    |                                       |                      |
|     |   | e) | other expenses                                                                                                                                                                                                           | 45         | 71                 | 77                                    | 34                   |
|     |   | ٦/ | r s s s s                                                                                                                                                                                                                |            |                    | · · · · · · · · · · · · · · · · · · · | 54                   |

|      |    | INDICATORS                                                                                                                                | Ln.<br>no. | Proposals for 2020 | Estimations for 2021 | Estimations for 2022 |
|------|----|-------------------------------------------------------------------------------------------------------------------------------------------|------------|--------------------|----------------------|----------------------|
| 0    | 1  | 2                                                                                                                                         | 3          | 4                  | 5                    | 6                    |
| VIII |    | FINANCINS SOURCES FOR INVESTMENTS, of which:                                                                                              | 46         | 705.285            | 802.818              | 649.309              |
|      | 1  | Budget allocations                                                                                                                        | 47         | 68                 | 186                  | 6.566                |
|      |    | budget allocations to pay commitments of previous<br>years                                                                                | 48         |                    |                      |                      |
| ΙX   |    | EXPENSES FOR INVESTMENTS                                                                                                                  | 49         | 312.418            | 604.773              | 547.437              |
| Χ    |    | FOUNDATION DATA                                                                                                                           |            |                    |                      |                      |
|      | 1  | No. of personnel estimated at year end                                                                                                    | 50         | 2.180              | 2.180                | 2.180                |
|      | 2  | Average number of employees total                                                                                                         | 51         | 2.180              | 2.180                | 2.180                |
|      | 3  | Average monthly wage per employee (Lei/person) determined using salary like expenses                                                      | 52         | 8.962              | 10.233               | 11.215               |
|      | 4  | Average monthly wage per employee (Lei/person) determined using salary like expenses, recalculated acc. to the annual law of state budget | 53         | 8.962              | 10.233               | 11.215               |
|      | 5  | Labour productivity in value units per total average personnel (thousand Lei / person) (Ln.2/Ln.51)                                       | 54         | 1.288              | 1.307                | 1.313                |
|      | 6  | Labour productivity in value units per total average<br>personnel recalculated acc. to the annual law of state<br>budget                  | 55         | 1.288              | 1.307                | 1.313                |
|      | 7  | Labour productivity in physical units per total average personnel (quanty of finished products / person)                                  | 56         |                    |                      |                      |
|      | 8  | Total expenses at 1000 Lei total revenues (Ln. 57= (Ln.6/Ln.1)x1000)                                                                      | 57         | 962,90             | 984,10               | 991,65               |
|      | 9  | Outstanding payments                                                                                                                      | 58         | 0                  | 0                    | 0                    |
|      | 10 | Outstanding liabilities                                                                                                                   | 59         | 118.524            | 118.524              | 118.524              |

<sup>\*)</sup> Ln. 52 = Ln. 151 from the Foundation annex 2 \*\*) Ln. 53 = Ln. 152 from the Foundation annex 2

#### DIRECTORATE,

Chairman, Catalin NITU **Member,** Andreea-Mihaela MIU Member, Member, Member, Bogdan-Ionut GRECIA Corneliu-Bogdan MARCU Adrian MOISE **Director UEFA,** Ana-Iuliana DINU Manager DBRM, Cristiana ZIRNOVAN **Head of SB,** Maria TANASE

Secretariatul General al Guvernului Economic operator: CNTEE TRANSELECTRICA SA

Bucharest 3, Olteni 2-4

Single registration code: 13328043

#### Detailing the economic-financial indicators provided in the revenue & expense budget and their distribution by quarters

thous Lei

|    |          |        |                                                                                     |                 | thous              |                         |                          |          |  |  |  |
|----|----------|--------|-------------------------------------------------------------------------------------|-----------------|--------------------|-------------------------|--------------------------|----------|--|--|--|
|    |          |        |                                                                                     |                 | Proposals for 2020 |                         |                          |          |  |  |  |
|    |          |        |                                                                                     | Ln.             |                    | of which                | n:                       |          |  |  |  |
|    |          |        | INDICATORS                                                                          | no.             | Quarter I          | Cumulated<br>Quarter II | Cumulated<br>Quarter III | Year     |  |  |  |
|    | 1        |        | 2                                                                                   | 3               | 4a                 | 4b                      | 4c                       | 4        |  |  |  |
|    |          | TOT    | AL REVENUES (Ln.1=Ln.2+Ln.22)                                                       | 1               | 708,604            | 1,308,166               | 2.000.815                | 2.815.81 |  |  |  |
| ۲. |          | Tota   | I operational revenues (Ln.2=Ln.3+Ln.8+Ln.9+Ln.12+Ln.13+Ln.14), of which:           |                 |                    |                         |                          |          |  |  |  |
| 1  |          |        | , , ,                                                                               | 2               | 706.404            | 1.303.824               | 1.994.231                | 2.807.68 |  |  |  |
|    | a)       | of so  | old generation (Ln.3=Ln.4+Ln.5+Ln.6+Ln.7), of which:                                | 3               | 694.767            | 1.279.530               | 1.957.791                | 2.759.95 |  |  |  |
|    |          |        | from product sales                                                                  | 4               |                    |                         |                          |          |  |  |  |
|    |          | a2)    | from services provided on the electricity market                                    | 5               | 692.924            | 1.275.934               | 1.952.027                | 2.752.91 |  |  |  |
|    |          | a3)    | from royalties and rents                                                            | 6               | 6                  | 12                      | 18                       | 2        |  |  |  |
|    |          | a4)    | other revenues                                                                      | 7               | 1.837              | 3.584                   | 5.746                    | 7.0      |  |  |  |
|    | b)       | from   | merchandise sales                                                                   | 8               |                    |                         |                          |          |  |  |  |
|    | _        | from   | subsidies and operational transfers related to the net turnover (Ln.9=Ln.10+Ln.11), |                 |                    |                         |                          |          |  |  |  |
| 1  | c)       | of wh  |                                                                                     | 9               |                    |                         |                          |          |  |  |  |
|    |          | c1     | subsidies, acc. to applicable legal provisions                                      | 10              |                    |                         |                          |          |  |  |  |
|    |          | c2     | transfers, acc. to applicable legal provisions                                      | 11              |                    |                         |                          |          |  |  |  |
|    |          |        | asset production                                                                    | 12              |                    |                         |                          |          |  |  |  |
|    |          |        | nues related to the cost of production underway                                     | 13              |                    |                         |                          |          |  |  |  |
|    | f)       |        | r operational revenues (Ln.15+Ln.16+Ln.19+Ln.20+Ln.21), of which:                   | 14              | 11.637             | 24.294                  | 36.440                   | 47.7     |  |  |  |
| _  | +        | f1)    | from fines and penalties                                                            | 15              | 11                 | 22                      | 33                       |          |  |  |  |
| _  | +-       | f2)    | from asset sales and other capital operations (In.16=Ln.17+Ln.18), of which:        | 16              |                    |                         |                          |          |  |  |  |
|    | 4        | _      | - tangible assets                                                                   | 17              |                    |                         |                          |          |  |  |  |
|    | +-       | (0)    | - intangible assets                                                                 | 18              |                    |                         |                          |          |  |  |  |
|    | 4        | f3)    | from subsidies for investments                                                      | 19              | 7.602              | 15.398                  | 22.948                   | 30.2     |  |  |  |
|    | 4        | f4)    | from capitalisation of CO2 certificates                                             | 20              | 4.004              | 0.074                   | 40.450                   |          |  |  |  |
| _  | +        | f5)    | other revenues                                                                      | 21              | 4.024              | 8.874                   | 13.459                   | 17.4     |  |  |  |
| 2  |          |        | ncial revenues (Ln.22=Ln.23+Ln.24+Ln.25+Ln.26+Ln.27), of which:                     | <b>22</b><br>23 | 2.200              | 4.342                   | 6.584                    | 8.1      |  |  |  |
|    |          | _      | financial assets                                                                    |                 | 0                  | 0                       | U                        |          |  |  |  |
|    | b)       |        | financial investments                                                               | 24              |                    |                         |                          |          |  |  |  |
|    | - /      |        | exchange rate differences                                                           | 25              | 800                | 1.441                   | 2.282                    | 2.9      |  |  |  |
|    |          |        | interest rates                                                                      | 26              | 1.400              | 2.900                   | 4.300                    | 5.2      |  |  |  |
|    |          |        | r financial revenues                                                                | 27              | 0                  | 1                       | 2                        |          |  |  |  |
| TC | _        |        | ENSES (Ln.28=Ln.29+Ln.130)                                                          | 28              | 675.497            | 1.271.395               | 1.928.546                | 2.711.3  |  |  |  |
| 1  | Op       | eratio | nal expenses (Ln.29=Ln.30+Ln.78+Ln.85+Ln.113), of which:                            | 29              | 670.845            | 1.264.009               | 1.918.433                | 2.698.6  |  |  |  |
|    | A.       | Asset  | and service expenses (Ln.30=Ln.31+Ln.31a+Ln.39+Ln.45), of which:                    | 30              | 542.426            | 991.513                 | 1.504.442                | 2.132.0  |  |  |  |
|    | AC       | Expe   | enses on the energy market                                                          | 31              | 497.109            | 888.519                 | 1.337.441                | 1.903.3  |  |  |  |
|    | A        | Inve   | ntory expenses (Ln.31a=Ln.32+Ln.33+Ln.36+Ln.37+Ln.38), of which:                    | 31a             | 6.598              | 12.931                  | 19.005                   | 24.4     |  |  |  |
|    | a)       | -      | material expenses                                                                   |                 | 0.398              | 12.931                  | 19.005                   | 24.4     |  |  |  |
|    |          |        | <del>'</del>                                                                        | 32              |                    |                         |                          |          |  |  |  |
|    | b)       |        | umable expenses, of which:                                                          | 33              | 4.811              | 9.138                   | 13.286                   | 17.1     |  |  |  |
|    | <u> </u> |        | spare part expenses                                                                 | 34              | 194                | 444                     | 711                      | 90       |  |  |  |
|    |          |        | fuel expenses                                                                       | 35              | 1.441              | 2.498                   | 3.498                    | 4.9      |  |  |  |
|    | c)       | expe   | enses regarding materials like inventory items                                      | 36              | 774                | 1.810                   | 2.765                    | 3.3      |  |  |  |
|    | d)       | elect  | ricity and water expenses                                                           | 37              | 1.013              | 1.983                   | 2.954                    | 3.96     |  |  |  |
|    | e)       | merc   | handise expenses                                                                    | 38              |                    |                         |                          |          |  |  |  |
| ĺ  | A        | Expe   | enses with services provided by third parties (Ln.39=Ln.40+Ln.41+Ln.44), of         |                 |                    |                         |                          |          |  |  |  |
| 1  | Α,       | whic   | h:                                                                                  | 39              | 23.434             | 56.921                  | 96.597                   | 134.33   |  |  |  |

|             |          |                                                                                        | -   |           | Proposals for of whice  |                          |       |
|-------------|----------|----------------------------------------------------------------------------------------|-----|-----------|-------------------------|--------------------------|-------|
|             |          | INDICATORS                                                                             | Ln. |           | OI WINC                 | ···                      |       |
|             |          | III DON'ONG                                                                            | no. | Quarter I | Cumulated<br>Quarter II | Cumulated<br>Quarter III | Year  |
| 1           |          | 2                                                                                      | 3   | 4a        | 4b                      | 4c                       | 4     |
| а           | ) mai    | intenance and repair expenses                                                          | 40  | 23.039    | 56.052                  | 95.243                   | 132.5 |
| b)          | _        | tal expenses (Ln.41=Ln.42+Ln.43), of which:                                            | 41  | 156       | 314                     | 483                      | 6     |
| -           | b1)      | <u> </u>                                                                               | 42  | 130       | 314                     | 403                      |       |
|             |          | - to operators with unimagority state capital                                          | 43  | 156       | 314                     | 483                      | 6     |
| С           | _        | urance premiums                                                                        | 44  | 239       | 555                     | 871                      | 1.1   |
|             | Exp      | penses for other services provide by third parties                                     |     | 200       | 000                     | 0                        |       |
| Α           | J (Ln    | .45=Ln.46+Ln.47+Ln.49+Ln.56+Ln.61+Ln.62+Ln.66+Ln.67+Ln.68+Ln.77), of                   | 45  | 15.285    | 33.142                  | 51.399                   | 69.8  |
| а           | ) co-v   | worker expenses                                                                        | 46  |           |                         |                          |       |
| b           | ) com    | nmission and fee expenses, of which:                                                   | 47  | 37        | 74                      | 111                      | 1     |
| F           | b1)      | expenses with juridical consulting                                                     | 48  |           |                         |                          |       |
| _           | <u> </u> | tocol, advertisement and publicity expenses (Ln.50+Ln.52), of which:                   |     |           |                         |                          |       |
| С           | , i      |                                                                                        | 49  | 106       | 268                     | 444                      | 3     |
| L           | c1)      |                                                                                        | 50  | 106       | 268                     | 444                      | 8     |
| 1           | +        | - voucher tickets acc. to Law 193/2006, with later amendments                          | 51  |           |                         |                          |       |
| L           | c2)      | 1 2 1 .                                                                                | 52  |           |                         |                          |       |
|             |          | - voucher tickets for advertisement and publicity expenses, acc. to Law 193/2006,      |     |           |                         |                          |       |
|             |          | with later amendments                                                                  | 53  |           |                         |                          |       |
|             |          | - voucher tickets for marketing campaigns, market study, promotion on existent or      | 54  |           |                         |                          |       |
| _           |          | new markets, acc. to Law 193/2006, with later amendments - products promotion expenses | 55  |           |                         |                          |       |
| _           | Sno      | onsorship expenses as per OUG 2/2015 (Ln.56=Ln.57+Ln.58+Ln.60), of which:              | 55  |           |                         |                          |       |
| d           | )        | 2/2010 (E11.00 - E11.00 - E11.00 ), or willon.                                         | 56  | 150       | 400                     | 650                      | g     |
| H           | d1)      | sponsorship expenses in the medical and health domain                                  | 57  | 60        | 160                     | 260                      | 3     |
|             | d2)      |                                                                                        | 0,  | 00        | 100                     | 200                      |       |
|             | u_,      | spondoramp orportoco in oddodnon, training, ocolar and open domaine, or innon-         | 58  | 60        | 160                     | 260                      | 3     |
| Τ           |          | - for sport clubs                                                                      | 59  | 00        | 100                     | 200                      |       |
|             | d3)      |                                                                                        | 60  | 30        | 80                      | 130                      | 1     |
| е           | ) tran   | nsportation expenses for goods and persons                                             | 61  | 342       | 684                     | 1.026                    | 1.3   |
| f           | ) trav   | vel, detachment, transfer expenses, of which:                                          | 62  | 1.401     | 3.222                   | 5.146                    | 6.9   |
| ľ           | -        | - per diem expenses (In.63=Ln.64+Ln.65), of which:                                     | 63  | 495       | 1.118                   | 1.788                    | 2.4   |
|             |          | -internal                                                                              | 64  | 456       | 1.016                   | 1.626                    | 2.1   |
|             |          | - external                                                                             | 65  | 39        | 102                     | 162                      | 2     |
| g           | ) pos    | stal and telecommunication expenses                                                    | 66  | 336       | 665                     | 994                      | 1.3   |
| h           | ) ban    | nk services and assimilated expenses                                                   | 67  | 290       | 585                     | 881                      | 1.1   |
| i)          | ) othe   | er expenses with services provided by third parties, of which:                         | 68  | 6.222     | 12.624                  | 19.054                   | 25.4  |
| F           | i1)      | insurance and guard expenses                                                           | 69  | 6.083     | 12.211                  | 18.282                   | 24.3  |
| -           | i2)      | computational technique maintenance and operation expenses                             | 70  | 0.003     | 12.211                  | 10.202                   | 27.0  |
|             | i3)      | professional training expenses                                                         | 71  | 139       | 413                     | 772                      | 1.1   |
|             | i4)      | revaluation expenses for tangible and intangible assets, of which:                     | 72  | .00       |                         |                          |       |
|             |          | - for assets in the public domain                                                      | 73  |           |                         |                          |       |
|             | i5)      | services provided by subsidies                                                         | 74  |           |                         |                          |       |
|             | i6)      | expenses with managerial personnel recruitment and placement as per                    |     |           |                         |                          |       |
|             |          | Governmental Emergency Ordinance 109/2011                                              | 75  |           |                         |                          |       |
| L           | i7)      | expenses with announcement regarding auctions and other announcements                  | 76  |           |                         |                          |       |
| <u>[_j)</u> |          | er expenses                                                                            | 77  | 6.401     | 14.620                  | 23.093                   | 31.6  |
|             |          | charges and assimilated payments                                                       |     |           |                         |                          |       |
| Ė           | 4        | Ln.79+Ln.80+Ln.81+Ln.82+Ln.83+Ln.84), of which:                                        | 78  | 5.275     | 9.904                   | 14.822                   | 19.4  |
| а           | ) tax    | expenses for operational activities of mineral resources                               | 79  |           |                         |                          |       |
| b           | roya     | alty expenses for concession of public assets and mineral resources                    | 80  | 257       | 495                     | 743                      | 1.0   |
| c           | <i>′</i> | ence fee expenses                                                                      | 81  | 915       | 1.830                   | 2.745                    | 3.0   |
| d           | ,        | ensing fee expenses                                                                    | 82  | 915       | 1.030                   | 2.140                    | 3.0   |
| u           | ,        | rising ree expenses                                                                    | 83  | 46        | 124                     | 187                      |       |

|      |                                                                                                                                                    | -                 |                         | Proposals fo             |                           |                     |
|------|----------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------------|--------------------------|---------------------------|---------------------|
|      | INDICATORS                                                                                                                                         | Ln.<br>no.        | Quarter I               | Cumulated<br>Quarter II  | Cumulated Quarter III     | Year                |
| 1    | 2                                                                                                                                                  | 3                 | 4a                      | 4b                       | 4c                        | 4                   |
| f)   | other tax and charge expenses                                                                                                                      | 84                | 4.057                   | 7.455                    | 11.147                    | 14.                 |
| C. P | Personnel expenses (Ln.85=Ln.86+Ln.99+Ln.103+Ln.112), of which:                                                                                    | 85                | 53.418                  | 125.636                  | 194.241                   | 262.                |
| _    | Salary like expenses (Ln.86=Ln.87+ Ln.91)                                                                                                          | 86                | 50.767                  | 117.941                  | 181.504                   | 245.                |
|      |                                                                                                                                                    |                   |                         |                          |                           |                     |
| -    | a) basic salaries                                                                                                                                  | <b>87</b><br>88   | <b>44.212</b><br>35.370 | <b>100.213</b><br>80.171 | <b>156.214</b><br>124.972 | <b>212.</b><br>169. |
|      | b) indexations, premiums and other bonuses related to basic salary (as per the CCM)                                                                |                   |                         |                          |                           |                     |
|      | c) other bonuses (as per the CCM)                                                                                                                  | 89                | 8.842                   | 20.042                   | 31.242                    | 42.                 |
| -    | Bonuses (Ln.91=Ln.92+Ln.95+Ln.96+Ln.97+ Ln.98), of which:                                                                                          | 90                | 0                       | 0                        | 0                         |                     |
| C2   |                                                                                                                                                    | 91                | 6.555                   | 17.728                   | 25.290                    | 32.                 |
|      | a) social expenses provided in article 25 of Law 227/2015 on the Fiscal Code *), with later amendments and additions, of which:                    | 92                | 2.211                   | 5.011                    | 7.811                     | 10.                 |
|      | - kindergarden vouchers as per Law 193/2006, with later amendments;                                                                                | 93                | 2.211                   | 0.011                    | 7.011                     | 10.                 |
|      | - voucher tickets for social expenses as per Law 193/2006, with later amendments;                                                                  |                   |                         |                          |                           |                     |
|      | b) meal tickets;                                                                                                                                   | 94                |                         |                          |                           |                     |
|      |                                                                                                                                                    | 95                | 2.593                   | 5.187                    | 7.781                     | 10.                 |
|      | c) holiday vouchers;                                                                                                                               | 96                | 0                       | 4.028                    | 4.445                     | 4.                  |
|      | d) expenses regarding employees' participation to the profit obtained last year                                                                    | 97                |                         |                          |                           |                     |
|      | e) other expenses as per the CCM                                                                                                                   | 98                | 1.751                   | 3.502                    | 5.253                     | 7.                  |
| СЗ   | Other personnel expenses (Ln.99=Ln.100+Ln.101+Ln.102), of which:                                                                                   | 99                | 0                       | 0                        | 0                         |                     |
|      | a) expenses with compensating payments regarding personnel layoffs                                                                                 | 100               |                         |                          |                           |                     |
|      | b) expenses with salary rights owed under judiciary decisions                                                                                      | 101               | 0                       | 0                        | 0                         |                     |
|      | c) salary like expenses related to restructuring, privatisation, special administrator, other commissions and committees                           | 102               |                         |                          |                           |                     |
| ~    | Expanses of the mandate contract and of other management 9 central hadies                                                                          | 102               |                         |                          |                           |                     |
| C4   | commissions and committees (Ln.103=Ln.104+Ln.107+Ln.110+ Ln.111), of which:                                                                        | 103               | 909                     | 1.818                    | 2.727                     | 3.                  |
|      | a) for directors/directorate                                                                                                                       | <b>104</b><br>105 | <b>640</b>              | <b>1.280</b><br>1.280    | 1.920<br>1.920            | 2.                  |
|      | - fixed component - variable component                                                                                                             | 105               | 640                     | 1.280                    | 1.920                     | 2                   |
|      | b) for the board of administration/supervisory board, of which:                                                                                    | 107               | 269                     | 538                      | 807                       |                     |
|      | - fixed component                                                                                                                                  | 107               | 269                     | 538                      | 807                       | 1                   |
|      | - variable component                                                                                                                               | 109               | 200                     | 000                      | 007                       |                     |
|      | c) for auditors                                                                                                                                    | 110               |                         |                          |                           |                     |
|      | d) for other commissions and committees constituted according to legal provisions                                                                  | 111               |                         |                          |                           |                     |
| C5   | Expenses with contributions owed by the employer                                                                                                   | 112               | 1.742                   | 5.877                    | 10.010                    | 14.                 |
| D. C | Other operational expenses (Ln.113=Ln.114+Ln.117+Ln.118+Ln.119+Ln.120+Ln.121),                                                                     |                   |                         |                          |                           |                     |
|      | which:<br>increases and penalties (Ln.114=Ln.115+Ln.116), of which:                                                                                | 113               | 69.726<br>0             | 136.956<br>0             | 204.928                   | 284                 |
|      | - to the consolidated general budget                                                                                                               |                   | Ŭ.                      | Ů,                       | •                         |                     |
|      | - to other creditors                                                                                                                               | 115               |                         |                          |                           |                     |
|      | expenses with non-current assets                                                                                                                   | 116               | 0                       | 0                        | 0                         |                     |
| ٠,   |                                                                                                                                                    | 117               | 862                     | 373                      | 637                       |                     |
| ٠,   | expenses with transfers for personnel payment                                                                                                      | 118               |                         |                          |                           |                     |
|      | other expenses                                                                                                                                     | 119               | 3.249                   | 5.309                    | 7.395                     | 9                   |
| e)   | amortisement expenses with tangible and intangible assets                                                                                          | 120               | 65.615                  | 131.274                  | 196.896                   | 263                 |
|      | - amortisement expenses for tangible and intangible assets                                                                                         | 120a              | 63.398                  | 126.840                  | 190.246                   | 254                 |
|      | * - <del></del>                                                                                                                                    |                   |                         |                          |                           |                     |
|      | - amortisement expenses of intangible asset recognised as per IFRS 16                                                                              | 120b              | 2.217                   | 4.434                    | 6.650                     | 8                   |
| f)   | - amortisement expenses of intangible asset recognised as per IFRS 16 allowances and depreciations for value losses and provisions (Ln.121=Ln.122- | 120b              | 2.217                   | 4.434                    | 6.650                     | 8                   |

|     |          |        |                                                                                                                                                 |                   | Proposals for 2020 |                         |                          |           |  |  |  |
|-----|----------|--------|-------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|--------------------|-------------------------|--------------------------|-----------|--|--|--|
|     |          |        |                                                                                                                                                 |                   |                    | of whic                 | h:                       |           |  |  |  |
|     |          |        | INDICATORS                                                                                                                                      | Ln.<br>no.        | Quarter I          | Cumulated<br>Quarter II | Cumulated<br>Quarter III | Year      |  |  |  |
|     | 1        |        | 2                                                                                                                                               | 3                 | 4a                 | 4b                      | 4c                       | 4         |  |  |  |
|     |          | f1.1)  | - provisions regarding employees' participation to profit                                                                                       | 123               |                    |                         |                          | 9.915     |  |  |  |
|     |          | f1.2)  |                                                                                                                                                 | 124               |                    |                         |                          | 0         |  |  |  |
|     |          | f2)    | revenues from provisions and adjustments for depreciation or value losses, of which:                                                            | 125               | 0                  | 0                       | 0                        | 0         |  |  |  |
|     |          | f2.1)  | from provision cancellation (Ln.126=Ln.127+Ln.128+Ln.129), of which:                                                                            | 126               | 0                  | 0                       | 0                        | 0         |  |  |  |
|     | 1        |        | - from employees' participation to profit - from depreciation of tangible and current assets                                                    | 127               |                    |                         |                          |           |  |  |  |
|     | 1        |        |                                                                                                                                                 | 128               | 0                  | 0                       | 0                        | 0         |  |  |  |
|     | -        | Fi     | - revenues from other provisions                                                                                                                | 129               | 0                  | 0                       | 0                        | 0         |  |  |  |
| 2   |          |        | ncial expenses (Ln.130=Ln.131+Ln.134+Ln.137), of which:                                                                                         | 130               | 4.652              | 7.386                   | 10.113                   | 12.745    |  |  |  |
|     | a)       | intere | est rate expenses, of which:                                                                                                                    | 131               | 2.451              | 5.185                   | 7.912                    | 10.544    |  |  |  |
|     |          | a1)    | credits for investments                                                                                                                         | 132               | 1.326              | 2.575                   | 3.817                    | 4.964     |  |  |  |
|     |          | a2)    | credits for current activities                                                                                                                  | 133               | 1.125              | 2.610                   | 4.095                    | 5.580     |  |  |  |
|     | b)       | chelt  | uieli din diferențe de curs valutar, of which:                                                                                                  | 134               | 2.201              | 2.201                   | 2.201                    | 2.201     |  |  |  |
|     | ۵,       | b1)    | credits for investments                                                                                                                         |                   |                    |                         |                          |           |  |  |  |
|     | _        | ,      |                                                                                                                                                 | 135               | 2.201              | 2.201                   | 2.201                    | 2.201     |  |  |  |
|     |          | ,      | credits for current activities                                                                                                                  | 136               |                    |                         |                          |           |  |  |  |
|     | c)       |        | financial expenses                                                                                                                              | 137               |                    |                         |                          |           |  |  |  |
|     |          | GRO    | SS RESULT (profit/loss) (ln.138=Ln.1-Ln.28)                                                                                                     | 138               | 33.107             | 36.771                  | 72.269                   | 104.463   |  |  |  |
|     |          |        | non-taxable revenues                                                                                                                            | 139               | 2.600              | 2.800                   | 5.800                    | 7.800     |  |  |  |
|     |          |        | fiscally non-deductible expenses                                                                                                                | 140               | 7.165              | 13.665                  | 20.665                   | 28.661    |  |  |  |
|     |          |        | RENT INCOME TAX                                                                                                                                 | 141               | 6.360              | 7.064                   | 13.883                   | 20.076    |  |  |  |
|     |          |        | NDATION DATA                                                                                                                                    |                   |                    |                         |                          |           |  |  |  |
| 1   |          |        | l operational expenses, of which: (Ln.2)                                                                                                        | 142               | 706.404            | 1.303.824               | 1.994.231                | 2.807.688 |  |  |  |
|     | a)       |        | renues from subsidies and transfers                                                                                                             | 143               |                    |                         |                          |           |  |  |  |
|     | b)       |        | er revenues not taken into calculation when determining labour productivity and the                                                             |                   |                    |                         |                          |           |  |  |  |
|     | ۵,       | _      | s result, as per the annual State budget law                                                                                                    | 144               |                    |                         |                          |           |  |  |  |
| 2   |          |        | I operational expenses, of which: (Ln.29) er operational expenses not taken into calculation when determining the gross                         | 145               | 670.845            | 1.264.009               | 1.918.433                | 2.698.606 |  |  |  |
|     | a)       |        | t achieved in the previous year, as per the annual state budget law                                                                             | 140               |                    |                         |                          |           |  |  |  |
| 3   | -        |        | ry like expenses (Ln.86), of which: **)                                                                                                         | 146<br><b>147</b> | 50.767             | 117.941                 | 181.504                  | 245.067   |  |  |  |
| - 3 | 1        |        | ases of the gross averge gain per employee due to indexing the country's minimum                                                                | 147               | 30.707             | 117.541                 | 101.304                  | 243.007   |  |  |  |
|     | a)       |        | c gross salary guaranteed for payment and other salary like expenses, only for the                                                              |                   |                    |                         |                          |           |  |  |  |
|     | ω,       |        | onnel falling under such regulations                                                                                                            | 147a)             |                    |                         |                          |           |  |  |  |
|     |          |        | ases of salary like expenses related to reunifying them along the entire 2020,                                                                  | - /               |                    |                         |                          |           |  |  |  |
|     | b)       | deter  | mined after granting salary increases or/and augmenting the personnel number in                                                                 |                   |                    |                         |                          |           |  |  |  |
| -   | <u> </u> | 2019   |                                                                                                                                                 | 147b)             |                    |                         |                          |           |  |  |  |
|     | c)       |        | ase of salary like expenses after legislative amendments on compulsory social ibutions                                                          | 147c)             |                    |                         |                          |           |  |  |  |
| 4   |          | No. c  | of personnel forecasted at year end                                                                                                             | 148               | 2.180              | 2.180                   | 2.180                    | 2.180     |  |  |  |
| 5   |          | _      | age number of employees                                                                                                                         | 149               | 2.180              | 2.180                   | 2.180                    | 2.180     |  |  |  |
| 6   | a)       | Aver   | age monthly gain per employee (Lei/person) determined using salary like<br>nses (Ln.147/Ln. <i>14</i> 91/12*1000)                               | 150               | x                  | x                       | х                        | 9.368     |  |  |  |
|     | 1.       |        | age monthly gain per employee (Lei/person) determined using salary like                                                                         |                   |                    |                         |                          |           |  |  |  |
|     | b)       |        | nses, as per OG 26/2013 [(Ln.147 – In.92* - In.97)/Ln.149]/12*1000                                                                              | 151               | x                  | x                       | x                        | 8.962     |  |  |  |
|     | c)       |        | age monthly gain per employee (Lei/person) determined using salary like<br>nses, recalculated as per OG 26/2013 and the annual state budget law |                   |                    |                         |                          |           |  |  |  |
| 7   | 9,       | Labo   | our productivity in value units per total average personnel (thousand                                                                           | 152               | x                  | х                       | х                        | 8.962     |  |  |  |
| Ľ   | a)       |        | person) (Ln.2/Ln.149)                                                                                                                           | 153               | х                  | х                       | х                        | 1.288     |  |  |  |
| L   | b)       | annu   | ur productivity in value units per total average personnel recalculated as per the al state budget law                                          | 154               | x                  | х                       | х                        | 1.288     |  |  |  |
|     | c)       | Labo   | ur productivity in physical units per total average personnel (quantity of finished                                                             |                   |                    |                         |                          |           |  |  |  |

|   |    |        |                                                                   | Ln. | Proposals for 2020 of which: |                         |                          |         |  |  |  |
|---|----|--------|-------------------------------------------------------------------|-----|------------------------------|-------------------------|--------------------------|---------|--|--|--|
|   |    |        | INDICATORS                                                        | no. | Quarter I                    | Cumulated<br>Quarter II | Cumulated<br>Quarter III | Year    |  |  |  |
| 0 | 1  |        | 2                                                                 | 3   | 4a                           | 4b                      | 4c                       | 4       |  |  |  |
|   | C1 | 1) Cal | culation items of labour productivity in physical units, of which | 156 | х                            | х                       | х                        |         |  |  |  |
|   |    |        | - quantity of finished products (QPF)                             | 157 | х                            | х                       | х                        |         |  |  |  |
|   |    |        | - average price (p)                                               | 158 | х                            | х                       | х                        |         |  |  |  |
|   |    |        | - value = QPF x p                                                 | 159 | х                            | х                       | х                        |         |  |  |  |
|   |    |        | - share in total operational revenues = Ln. 157/Ln. 2             | 160 | х                            | х                       | х                        |         |  |  |  |
| 8 | В  | Out    | tstanding payments                                                | 161 | 0                            | 0                       | 0                        | 0       |  |  |  |
| 9 | 9  | Out    | tstanding liabilities, of which:                                  | 162 | 124.616                      | 122.123                 | 120.902                  | 118.524 |  |  |  |
|   |    |        | - from operators with full/majority state capital                 | 163 |                              |                         |                          |         |  |  |  |
|   |    |        | - from operators with private capital                             | 164 |                              |                         |                          |         |  |  |  |
|   |    |        | - from the state budget                                           | 165 |                              |                         |                          |         |  |  |  |
|   |    |        | - from the local budget                                           | 166 |                              |                         |                          |         |  |  |  |
|   |    |        | - from other entities                                             | 167 |                              |                         |                          |         |  |  |  |
| 1 | 0  | Cre    | edits to finance current activities (balance left to reimburse)   | 168 |                              |                         |                          |         |  |  |  |
| 1 | 1  | Tot    | tal redistributions/distributions as oer OUG 29/2017 from:        | 169 |                              |                         |                          | 6.650   |  |  |  |
|   |    |        | - other reserves                                                  | 170 |                              |                         |                          | 6.650   |  |  |  |
|   |    |        | - retained result                                                 | 171 |                              |                         |                          | 0       |  |  |  |

<sup>\*)</sup> within the limit provided in article 25 para 3 let. b of Law 227/2015 on the Fiscal Code, with later amendments and additions

#### DIRECTORATE,

| Chairman,    | Member,             | Member,             | Member,               | Member,      |
|--------------|---------------------|---------------------|-----------------------|--------------|
| Catalin NITU | Andreea-Mihaela MIU | Bogdan-Ionut GRECIA | Corneliu-Bogdan MARCU | Adrian MOISE |

**Director UEFA**, Ana-Iuliana DINU Manager DBRM, Cristiana ZIRNOVAN Head of SB, Maria TANASE

<sup>\*\*)</sup> with distinct marks for the amounts not taken into calculation when determining the increase of the gross average monthly gain provided in the annual state budget law

# The 2020 investment programme and estimations for 2021, 2022, distributed by financing sources and investment categories \*)

thousand Lei

|       |       |                                                                                               | <u>.</u> .                                     |         | thousand | d Lei   |
|-------|-------|-----------------------------------------------------------------------------------------------|------------------------------------------------|---------|----------|---------|
|       |       |                                                                                               | ted<br>of<br>nent                              |         | Value    |         |
|       |       | INDICATORS                                                                                    | Estimateo<br>date of<br>investmen<br>completic |         |          |         |
|       |       |                                                                                               | Est<br>da<br>nve<br>con                        | 2020    | 2021     | 2022    |
| 0     | 1     | 2                                                                                             | 3                                              | 4       | 5        | 6       |
|       |       | FINANCING SOURCES OF INVESTMENTS ), of which:                                                 |                                                | 705.285 | 802.818  | 649.309 |
|       |       | Estimation of available sources                                                               |                                                | 372.828 | 378.685  | 184.162 |
|       |       | Sources of connection tariff                                                                  |                                                | 17.129  | 14.183   | 13.883  |
|       |       | One's own sources, of which:                                                                  |                                                | 314.829 | 326.268  | 331.121 |
|       |       | - amortisement                                                                                |                                                | 232.629 | 243.428  | 248.281 |
|       | 1     | - profit distribution (as per approved 2017 BVC)                                              |                                                |         |          |         |
|       |       | - other law-provided distributions (allocation of interconnection capacity)                   |                                                | 63.200  | 63.840   | 63.840  |
| ١. ا  |       | - other law-provided distributions (exemption from payment of reinvested profit)              |                                                | 19.000  | 19.000   | 19.000  |
|       | 2     | Allocations from the budget                                                                   |                                                | 68      | 186      | 6.566   |
|       |       | Bank credits, of which:                                                                       |                                                | 0       | 35.000   | 0       |
|       | 3     | - internal                                                                                    |                                                |         | 35.000   |         |
|       |       | - external                                                                                    |                                                |         |          |         |
|       |       | Other sources, of which:                                                                      |                                                | 431     | 48.496   | 113.577 |
|       |       | - connection fee                                                                              |                                                | 88      | 0        | 735     |
|       | 4     | - European funds                                                                              |                                                | 343     | 48.496   | 112.842 |
|       |       | - grant                                                                                       |                                                | 0       | 0        | 0       |
|       |       | EXPENSES FOR INVESTMENTS (1+2+3+4+5+6+7+8+9), of which:                                       |                                                | 312 /18 | 604,773  | 547.437 |
|       |       |                                                                                               |                                                |         |          |         |
|       |       | INVESTMENT EXPENSES PROPER, BY OBEJCTIVES (1+2+3+4+5), of which:                              |                                                | 263.152 | 581.199  | 523.511 |
|       |       | COMPANY'S OWN INVESTMENT EXPENSES (1+2+3+4), of which:                                        |                                                | 260,118 | 580.899  | 522.690 |
|       | 1     |                                                                                               |                                                |         | 369.655  | 283.382 |
|       | ı     | Further investments (A+B+C):                                                                  |                                                | 194.005 | 309.000  | 203.302 |
|       | A)    | Further investments (A.a+A.b) for the economic operator's private property goods, of which:   |                                                | 0       | 0        | 0       |
| -     | A.a   | Further major investments                                                                     |                                                |         |          |         |
| lıı l | A.b   | Other further investments in the transmission branches (TBs) and the executive team           |                                                |         |          |         |
|       | A.D   | Other further investments in the transmission branches (TBS) and the executive team           |                                                |         |          |         |
|       | B)    | Further investments (B.a+B.b) for goods in the state public domain, of which:                 |                                                | 194.605 | 369.655  | 283.382 |
|       | В.а   | Further major investments, of which:                                                          |                                                | 192.343 | 365.454  | 282.832 |
|       | 1.1   | Increasing the safety degree of installations from the 400/220/110/10 kV substation           |                                                | 156     | 0        | 0       |
|       | 1.1   | Bucharest South (Lot I + II), of which:                                                       |                                                | 130     | U        | U       |
|       | 1.1.2 | Connecting the 63 MVA transformer T2 and implementing it in the existing SCADA                | 2019                                           | 156     | 0        | 0       |
| _     |       | of the 110 kV and 10 kV substations Bucharest South                                           |                                                |         |          | U       |
|       |       | Refurbishment of the 400/110/20 kV substation Tulcea Vest - technological part                | 2015                                           | 0       | 0        | 0       |
| -     | 1.3   | The 400 kV interconnection OHL Resita (Romania) - Pancevo (Serbia)                            | 2018                                           | 10      | 0        | 0       |
|       | 1.4   | Modernising the control-protection system and the 20 kV station of the 220/110/20 kV          | 2016                                           | 245     | 0        | 0       |
| -     |       | substation Vetis                                                                              | 0047                                           |         |          |         |
|       | 1.5   | Refurbishing the 400/220/110/20 kV substation Bradu                                           | 2017,<br>2018                                  | 5.000   | 470      | 0       |
| -     | 1.6   | Refurbishing the 220/110/20 kV substation Campia Turzii                                       | 2017                                           | 1.287   | 0        | 0       |
| -     | 1.0   | Refurbishing the 220/110/20 kV substation Campia Turzii                                       | 2017                                           | 1.201   | U        |         |
|       | 1.7   | Extending the 400 kV substation Cernavoda (stage I+ II)                                       | 2013,                                          | 5.447   | 4.694    | 210     |
|       |       | Converting the Portile de Fier (Iron Gates) - Resita - Timisoara - Sacalaz - Arad axis to 400 | 2020                                           |         | $\vdash$ |         |
|       |       | kV - Stage I, of which:                                                                       |                                                | 5.560   | 22.420   | 36.420  |
|       | 1.8   | The 400 kV simple circuit OHL Portile de Fier - (Anina) - Resita                              | 2024                                           | 5.350   | 16.410   | 16.410  |
|       |       | The 400/220/110 kV substation Resita                                                          | 2024                                           | 210     | 6.010    | 20.010  |
|       |       | Extending the 400 kV substation Portile de Fier                                               | 2016                                           |         |          |         |
|       | 1.9   | Integrated security systems for substations and branch offices, DEN and DET-s -               | 2022                                           | 1.998   | 0        | 0       |
|       |       | Integrated security system of electric substations, stage IV                                  | 2022                                           | 1.990   | U        | U       |
| Ш     |       | Upgrading the 220/110 kV substation Tihau - primary equipment                                 | 2017                                           | 124     | 0        | 0       |
| -     | 1.11  | Upgrading the 400/110/10 kV electric substation Cluj Est                                      | 2018                                           | 450     | 0        | 0       |
|       |       | Replacing autotransformers (AT) and transformers in electric substations, of which:           |                                                | 18.323  | 14.602   | 4.975   |
|       |       | Stage 2 Lot I - AT-s                                                                          | 2016 -<br>2018                                 | 1.151   | 0        | 0       |
|       |       |                                                                                               | 2016 -                                         |         |          |         |
|       | 1.12  | Stage 2 Lot II - Transformers                                                                 | 2018                                           | 0       | 0        | 0       |
|       | 1.12  | Stag 2, step 2 Lot I - AT-s                                                                   | 2019 -                                         | 15.523  | 14.595   | 4.974   |
|       |       | Oldy 2, Glop 2 Edit 711 3                                                                     | 2022                                           | 70.020  | 7 7.000  | 7.07 7  |
|       |       | Stage 2, step 2 Lot II - Transformers                                                         | 2019 -<br>2022                                 | 1.650   | 0        | 0       |
|       |       | Stage 3                                                                                       | 2022                                           | 0       | 7        | 1       |
|       |       | Upgrading the command-control-protection system of the 220/110 /20 kV substation              | 0010                                           |         |          |         |
|       | 1.13  | Sardanesti                                                                                    | 2018                                           | 545     | 0        | 0       |
|       | 4 4 4 |                                                                                               | 2017,                                          | 4 400   | _        |         |
|       | 1.14  | Upgrading the 110 kV and 20 kV electric substation Suceava                                    | 2018                                           | 1.132   | 0        | 0       |
|       | _     | Connecting the 400 kV OHL Isaccea - Varna and the 400 kV OHL Isaccea - Dobrudja in            |                                                | 17.648  | 30.496   | 16.000  |
|       |       | the 400 kV substation Medgidia Sud (stage I + II), of which:                                  | i                                              | 17.040  | 55.750   | 10.000  |

|    |      |                                                                                                                                                                                                                             | rted<br>of<br>nent<br>stio                      |                | Value           |        |
|----|------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|----------------|-----------------|--------|
|    |      | INDICATORS                                                                                                                                                                                                                  | Estimated<br>date of<br>investment<br>completio | 2020           | 2021            | 2022   |
| 0  | 1.10 | 2<br>Stage I - Extending the 400 kV substation Medgidia                                                                                                                                                                     | 3<br>2022                                       | 9.600          | 5<br>12.200     | 6      |
|    |      | Stage II - the 400 kV double circuit OHL, connections into substation Medgidia Sud                                                                                                                                          | 2022                                            | 8.048          | 18.296          | 16.000 |
|    | 1.16 | Refurbishing the 400/110/20 kV substation Domnesti                                                                                                                                                                          | 2021                                            | 23.774         | 20.000          | 0      |
|    | 1.17 | Refurbishing the 220/110 kV substation Turnu Severin Est                                                                                                                                                                    | 2019                                            | 0              | 2.130           | 0      |
|    | 1.18 | Refurbishing the 400 kV substation Isaccea (stage I + II)                                                                                                                                                                   | 2019,<br>2025                                   | 267            | 117             | 9.020  |
|    |      | Upgrading the 220/110/20 kV electric substation Arefu                                                                                                                                                                       | -                                               | 170            | 510             | 1.010  |
|    |      | Upgrading the 220/110 kV electric substation Raureni                                                                                                                                                                        | -                                               | 110            | 1.010           | 1.000  |
|    |      | Upgrading the 220/110 kV substation Dumbrava                                                                                                                                                                                | -                                               | 201            | 2.178           | 8.307  |
|    | 1.22 | Upgrading the 110 and 400(220) kV installations of substation Focsani Vest Upgrading the 110 kV substitions Bacau Sud & Roman Nord of the 400 kV axis Moldova                                                               | 2021                                            | 6.617<br>6.031 | 6.522<br>10.075 | 11.817 |
|    |      | Refurbishing the 220/110/20 kV substation Ungheni                                                                                                                                                                           | 2022                                            | 6.050          | 24.999          | 4.000  |
|    |      | Upgrading the 400 (220)/110/20 kV substation Munteni                                                                                                                                                                        | 2023                                            | 4.023          | 12.100          | 11.306 |
|    |      | Refurbishing the 400/110/20 kV substation Smardan                                                                                                                                                                           | 2025                                            | 10.150         | 24.070          | 15.720 |
|    |      | Refurbishing the 220/110 kV substation Craiova Nord                                                                                                                                                                         | 2021                                            | 10.033         | 24.770          | 0      |
|    |      | Refurbishing the 220/110 kV substation Hasdat                                                                                                                                                                               | 2021                                            | 20.005         | 22.986          | 0      |
|    | 4.00 | Refurbishing the 110 kV substation Timisoara and converting the Portile de Fier - Anina -                                                                                                                                   | 0000                                            | 2.040          | 0.040           | 0.040  |
|    | 1.29 | Resita - Timisoara - Sacalaz - Arad axis to 400 kV, stage II: 400 kV subst. Timisoara                                                                                                                                       | 2023                                            | 3.010          | 6.010           | 8.010  |
|    | 1.30 | Refurbishing the 220/110/ kV substation laz                                                                                                                                                                                 | 2022                                            | 5.510          | 41.353          | 6.510  |
|    | 1.31 | Installing the 250 MVA transformer T3 in the 400/110 kV substation Sibiu Sud                                                                                                                                                | 2021                                            | 14.205         | 0               | 0      |
|    | 1.32 | Refurbishing the 110 kV substation Medgidia Sud                                                                                                                                                                             | 2022                                            | 5.541          | 20.640          | 18.095 |
| II | 1.33 | Replacing the 400/400/160MVA 400/231/22kV AT 3, ATUS SF, in the 400/220 kV substation Portile de Fier                                                                                                                       | 2021                                            | 11.956         | 0               | 1      |
|    | 1.34 | The 400 kV substation Stalpu and upgrading the 110 kV and MV bays in the electric substation Stalpu (design included)                                                                                                       | 2023                                            | 1.149          | 11.686          | 32.783 |
|    | 1.35 | The 400 kV double circuit OHL Cernavoda - Stalpu and connection in Gura lalomitei                                                                                                                                           | 2023                                            | 1.897          | 42.117          | 83.217 |
|    |      | Upgrading the 220/110/20 kV substation Vetis - primary equipment                                                                                                                                                            | 2022                                            | 1.000          | 5.000           | 471    |
|    | 1.37 | The 400 kV simple circuit OHL Oradea - Bekescsaba; installing a shunt reactor in the 400 kV substation Oradea Sud; telecommunication and teletransmission equipment for the 400 kV OHL Oradea - Bekescsaba - segment 1 - 42 | 2022                                            | 3              | 2.000           | 680    |
|    | 1.38 | Research-development centre of live work technologies (LW) and fast intervention in SEN-stage I                                                                                                                             | 2020                                            | 10             | 0               | 0      |
|    | 1.39 | Installing the 400 MVA, 400/231/22 kV AT2 and related bays in substation lernut and upgrading the command control system of the 400/220/110/6 kV substation lernut                                                          | 2022                                            | 1.000          | 12.500          | 13.278 |
|    | 1.40 | Refurbishing the 220 kV substation Otelarie Hunedoara                                                                                                                                                                       | 2020                                            | 355            | 0               | 0      |
|    |      | Replacing the components of the EMS SCADA AREVA system                                                                                                                                                                      | 2020                                            | 1.350          | 0               | 0      |
|    | B.b  | Other further investments in the TBs and executive team, of which:                                                                                                                                                          |                                                 | 2.262          | 4.201           | 550    |
|    | 1.42 | Replacing autotransformers and transformers in electric substation (stage 3): AT Suceava, AT2 FAI and AT 1 Dumbrava (design)                                                                                                | 2022                                            | 0              | 88              | 0      |
|    | 1.43 | Remaking the concreted platforms for access to the administrative offices of CE Bacau in substation Gutinas                                                                                                                 | 2018                                            | 0              | 0               | 0      |
|    | 1.44 | Building the framing type roof and remaking the corrosive protections from relay cabinets of the 110 kV substation Gutinas                                                                                                  | 2018                                            | 0              | 0               | 0      |
|    | 1.45 | Water installation work in substation Suceava                                                                                                                                                                               | 2018                                            | 0              | 2               | 0      |
|    |      | Consolidating the foundation of terminal 61 of the 220(400) kV OHL Brazi Vest –Teleajan                                                                                                                                     | 2019                                            | 75             | 507             | 0      |
|    | 1.47 | Replacing tower 826 of the 400 kV OHL Urechesti Domnesti                                                                                                                                                                    | 2019                                            |                |                 |        |
|    | 1.48 | Hydrocarbon separators (oil) for the concreted platform, the 250 MVA 400/110 kV transformer 1, the 250 MVA 400/110 kV T2 in the 400/110 kV substation Constanta Nord                                                        | 2019                                            |                |                 |        |
|    | 1.49 | Hydrocarbon separators (oil) for the concreted platforms of substation Medgidia Sud                                                                                                                                         | 2019                                            |                |                 |        |
|    |      | Hydrocarbon separators (oil) for the concreted platforms of substation Lacu Sarat                                                                                                                                           | 2019                                            |                |                 |        |
|    | 1.51 | Modernising the teleprotection, telecommunication system in substation Cernavoda                                                                                                                                            | 2019                                            |                |                 |        |
|    | 1.52 | Installing septic tank in the 220/110 kV substation Barbosi                                                                                                                                                                 | 2019                                            |                |                 |        |
|    | 1.53 | Thermal rehabilitation of Annex building, control block of substation Isaccea                                                                                                                                               | 2019                                            |                |                 |        |
|    |      | Modernising the teleprotection, telecommunication system in substation Cernavoda                                                                                                                                            |                                                 | 500            | 0               | 0      |
|    | 1.55 | Thermal rehabilitation of Annex building, control block of substation Isaccea                                                                                                                                               |                                                 | 77             | 1               | 1      |
|    | 1.56 | Building the teleprotection system of the 220 kV OHL Targu-Jiu Nord - Urechesti and the 400 kV OHL Urechesti - Tantareni                                                                                                    | 2019                                            |                |                 |        |
|    | 1.57 | Building optical fibre communication between substation Pitesti Sud and the Remote Control and Installation Supervision Centre of TB Pitesti                                                                                | 2020                                            | 540            | 0               | 0      |
| II | 1.58 | Connecting the drainage installation of the 220/110 kV substation Gradiste to the town's network                                                                                                                            | 2022                                            | 200            | 90              | 10     |
|    | 1.59 | Replacing the 16 MVA transformer in substation Pitesti Sud                                                                                                                                                                  | 2021                                            | 100            | 2.800           | 0      |
|    | 1.60 | Replacing the 220 V accumulator battery no. 2, dc auxiliary services in the 220/110 kV                                                                                                                                      | 2020                                            | 160            | 0               |        |
|    |      | substation Gradiste                                                                                                                                                                                                         |                                                 | 100            | <u> </u>        |        |
|    | 1.61 | Replacing 220 V dc accum. battery in the 220 V substation Pitesti Sud                                                                                                                                                       | 2019                                            | 40             |                 | ^      |
|    | 1.62 | Modernising the building of the 220/110 kV substation Stuparei (design)  Building the electricity metering systems and electricity quality monitoring in the 220/110/20 kV substation Pitesti Sud                           | 2019                                            | 10             | 0               | 0      |
|    | 1.64 | RV substation Stuparei                                                                                                                                                                                                      | 2019                                            |                |                 |        |

|     |   |      |                                                                                                                                                                   | rted<br>of<br>nent<br>etio                      |             | Value            |                  |
|-----|---|------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|-------------|------------------|------------------|
|     |   |      | INDICATORS                                                                                                                                                        | Estimated<br>date of<br>investment<br>completio |             | 2021             | 2022             |
| +   | _ | 1    | 2                                                                                                                                                                 | 3                                               | 4           | 5                | 6                |
| 4   | _ |      | Replacing the 220 / 110 kV AT2 in substation Gheorgheni                                                                                                           | 2019                                            |             | 400              | 444              |
| 4   | _ |      | Modernising the office building, block B of CE Brasov                                                                                                             | 2022                                            | 0           | 400              | 441              |
| -   |   |      | Arranging the office spaces in the headquarters of TB Sibiu Upgrading the building of the Mures Operational Centre                                                | 2021                                            | 0           | 178<br>135       | 99               |
| -   |   |      | Replacing the Diesel generating sets nos. 1 & 2 in the 400/110 kV substation Darste                                                                               | 2019                                            | U           | 133              | 99               |
| -   | - |      | Upgrading the building of DET Timisoara                                                                                                                           | 2019                                            | 600         | 0                | 0                |
| -   | H |      |                                                                                                                                                                   | 2020                                            |             | _                |                  |
| 4   | L |      | Further investments (C.a+C.b) for goods in the state private domain, of which:  Further major investments                                                         |                                                 | 0           | 0                | 0                |
| -   | H |      | Other further investments in the TBs and the executive team                                                                                                       |                                                 |             |                  |                  |
| 1   |   |      | New investments (D+E+F):                                                                                                                                          |                                                 | 3.030       | 53.724           | 39.585           |
| +   |   |      | New investments (D.a+D.b) for goods in the economic operator's private property, of                                                                               |                                                 |             |                  | 00.000           |
|     |   |      | which:                                                                                                                                                            |                                                 | 0           | 0                | 0                |
| 1   |   |      | New major investments                                                                                                                                             |                                                 |             |                  |                  |
| 1   |   | D.b  | Other new investments in the TBs and the executive team                                                                                                           |                                                 |             |                  |                  |
|     |   | E)   | New investments (E.a+E.b) for goods in the state public domain, of which:                                                                                         |                                                 | 1.624       | 53.033           | 39.585           |
|     |   |      |                                                                                                                                                                   |                                                 |             |                  |                  |
|     | H |      | New major investments, of which: The 220 kV double circuit OHL Ostrovu Mare - RET                                                                                 | 2022                                            | 1.624<br>50 | 53.033           | 39.585           |
|     | H |      | The 220 kV substation Ostrovu Mare  The 220 kV substation Ostrovu Mare                                                                                            | 2023                                            | 50          | 24.367<br>24.486 | 14.455<br>19.934 |
|     | H |      | The 400 kV OHL Gadalin - Suceava                                                                                                                                  | 2022                                            | 802         | 32               | 1.088            |
|     | H |      | The 400 kV OHL Gadaiii - Suceava  The 400 kV OHL Suceava - Balti for the project segment on Romanian territory                                                    | -                                               | 39          | 29               | 346              |
|     | H |      | The 400 kV double circuit OHL Gutinas - Smardan                                                                                                                   | 2024                                            | 381         | 1.002            | 1.762            |
|     | H |      | The 400 kV double circuit (1ce) OHL Constanta Nord - Medgidia Sud (design included)                                                                               | 2024                                            | 3           | 191              | 1.702            |
|     |   |      | Research development centre for live work technologies (LW) and fast intervention in SEN                                                                          | 2022                                            | 300         |                  | 2.000            |
|     |   |      | stage II                                                                                                                                                          | 2022                                            |             | 2.927            | 2.000            |
|     |   | E.b  | Other new investments in the TBs and the executive team                                                                                                           |                                                 | 0           | 0                | 0                |
| u   | ı | F)   | New investments (F.a+F.b) for goods in the state private domain, of which:                                                                                        |                                                 | 1.406       | 692              | 0                |
|     |   | F.a  | New major investments                                                                                                                                             |                                                 | 486         | 692              | 0                |
|     |   | 2.8  | Power Quality Monitoring System, PQMS (SF, PT, CS) (design included)                                                                                              | 2021                                            | 486         | 692              | 0                |
|     |   |      | Other new investments in the TBs and the executive team, of which:                                                                                                |                                                 | 920         | 0                | 0                |
|     |   | 2.9  | Building the equipment room of SCADA in substation FAI                                                                                                            |                                                 |             |                  |                  |
|     | L | 2.10 | Consolidating the poles of the 381 - 390 panel of the 400 kV OHL Bradu - Brasov                                                                                   | 2020                                            | 920         | 0                | 0                |
|     |   |      | Investments made to existent tangible assets (modernisations) (G+H+I):                                                                                            |                                                 | 12.853      | 132.345          | 164.358          |
|     |   | (-1) | Modernisations (G.a+G.b) for goods in the economic operator's private property, of which:                                                                         |                                                 | 0           | 0                | 0                |
|     |   |      | New major upgrades                                                                                                                                                |                                                 |             |                  |                  |
|     | _ |      | Other modernisations in the TBs and the executive team                                                                                                            |                                                 |             |                  |                  |
|     |   |      | Modernisation (H.a+H.b) for goods in the state public domain, of which:                                                                                           |                                                 | 12.853      | 132.345          | 164.358          |
|     |   | Н.а  | New major upgrades, of which:                                                                                                                                     |                                                 | 2.606       | 103.437          | 141.154          |
|     | H | 3.1  | Extending the 400 kV substation Gura lalomitei with two bays: the 400 kV OHL Cernavoda                                                                            | 2021                                            | 565         | 8.705            | 12               |
|     | - |      | 2 3 Converting the 220 kV OHL Brazi Vest - Teleajen - Stalpu to 400 kV, including                                                                                 | 2021                                            | 505         | 0.700            | 12               |
|     |   | 3.2  | procurement of 400 MVA 400/220/20 kV AT and extending the related 400 kV & 220 kV stations in the 400/220/110 kV substation Brazi Vest                            | 2024                                            | 515         | 18.189           | 14.697           |
|     | H |      | Refurbishing the 220/110 kV substation Filesti                                                                                                                    | 2025                                            | 11          | 2.727            | 4.965            |
|     | T | _    | Refurbishing the 220/110/MV kV substation Baru Mare                                                                                                               | 2025                                            | 150         | 2.010            | 20.010           |
|     |   | 3.5  | Converting the Portile de Fier-Resita-Timisoara-Sacalaz-Arad axis to 400 kV, stage II - the 400 kV double circuit OHL Resita-Timisoara-Sacalaz (design included)  | 2025                                            | 190         |                  | 30.010           |
|     |   |      | Refurbishment of the 400/110 kV transformer substation Pelicanu                                                                                                   | 2025                                            | 100         | 27.404           | 38.476           |
|     |   | 3.7  | Increasing the transmission capacity of the 220 kV OHL Stejaru-Gheorgheni-Fantanele (design included)                                                             | 2024                                            | 322         | 5.001            | 7.805            |
|     | l | ാ.റ  | Electricity data metering and management system on the wholesale market (design included)                                                                         | 2024                                            | 100         | 11.975           | 11.975           |
|     | ╟ |      | Upgrading the 220/110 kV substation Calafat (design included)                                                                                                     | 2025                                            | 206         | 10               | 1.000            |
|     |   |      | Modernising the electricity supply to UNO-DEN headquarters                                                                                                        | 2022                                            | 100         | 6.000            | 3.651            |
|     |   |      | Upgrading the 220 kV, 110 kV command-control-protection-metering system in the 220/110/20 kV substation and refurbishing MV and dc & ac auxiliary services in the | 2025                                            | 53          | 0                | 40               |
|     |   |      | 220/110/20 kV substation Ghizdaru (design included)                                                                                                               | 2020                                            | 279         | 0                | 0                |
|     |   |      | Operational offices of DET Craiova  Pilot project - Refurbishing the 220/110/20 kV substation Alba Iulia as digital substation                                    | 2020                                            |             |                  |                  |
| Į I |   | 3.13 | (design included)                                                                                                                                                 | -                                               | 0           | 3.005            | 2.314            |
|     | ŀ |      | Upgrading the 220/110/20 kV substation Fantanele (design)                                                                                                         | -                                               | 0           | 100              | 0                |
|     |   |      | Upgrading the control, protection and automation system of the 400/220/110/20 kV substation Sibiu Sud <i>(design)</i>                                             | -                                               | 0           | 100              | 0                |

|      |      |                                                                                                                                                                                                | Estimated<br>date of<br>investment<br>completio |        | Value  |        |
|------|------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|--------|--------|--------|
|      |      | INDICATORS                                                                                                                                                                                     |                                                 | 2020   | 2021   | 2022   |
| 0    | 1    | 2                                                                                                                                                                                              | 3                                               | 4      | 5      | 6      |
|      | 3.16 | - Timisoara - Sacalaz - Arad axis to 400 kV, the 400 kV substation Arad (stage III) (design)                                                                                                   |                                                 | 10     | 100    | 100    |
|      | 3.17 | Refurbishing the 110 kV substation Sacalaz and converting the Portile de Fier - Anina - Resita - Timisoara - Sacalaz - Arad axis to 400 kV, the 400 kV substation Sacalaz (stage III) (design) |                                                 | 5      | 100    | 100    |
|      | 3.18 | Developing the IT & C capabilities of CNTEE Transelectrica SA – Infrastructure, Processes, Competences (design)                                                                                |                                                 | 0      | 3.000  | 6.000  |
|      | H.b  |                                                                                                                                                                                                |                                                 | 10.247 | 28.908 | 23.204 |
|      | 3.19 | Remaking the road of substation Focsani Vest in the access area (design included)                                                                                                              |                                                 | 0      | 77     | 0      |
|      | 3.20 | hydrocarbon separator for equipment storage, substation Suceava (design included)                                                                                                              |                                                 |        |        |        |
|      | 3.21 |                                                                                                                                                                                                |                                                 | 280    | 654    | 0      |
|      | 3.22 |                                                                                                                                                                                                |                                                 |        |        |        |
|      | 3.23 | Provisional work to the 110 kV OHL in order to by-pass the transformer substation FAI to comply with the regime terms when taking the 110 kV bays out of operation                             |                                                 | 134    | 197    | 2      |
|      | 3.24 |                                                                                                                                                                                                |                                                 | 689    | 457    | 0      |
|      | 3.25 | Smart Grid pilot project, building a Smart-grid solution to use renewable energy and                                                                                                           | 2022                                            | 68     | 1.000  | 2.445  |
|      | 2.20 | storage to provide back-up supply of auxiliary services Pilot project: Measures to protect birds found within protected natural areas, requested in                                            |                                                 | 25     | 0      | 0      |
|      | 3.26 | the environmental permit of TB Bucharest (design)                                                                                                                                              | -                                               | 25     | 0      | 0      |
|      | 3.27 | Replacing the indoor heating and air conditioning installation of the administrative building, headquarters of TB Bucharest <i>(design)</i>                                                    | -                                               | 50     | 0      | 0      |
|      | 3.28 | Providing optical fibre communication between the 400/110 kV substation Pelicanu and the 110 kV substation Silcotub Calarasi of Co. Energy Network SRL (design included)                       | 2021                                            | 50     | 563    | 0      |
|      | 3.29 | Heating installation of control building, substation Turnu Magurele (design)                                                                                                                   | -                                               | 34     | 0      | 0      |
|      | 3.30 | Increasing the safe supply of consumers in the north-eastern area of Bucharest City                                                                                                            | _                                               | 38     | 197    | 100    |
|      | 3.30 | connected in the 220/110/10 kV substation Fundeni (design) Upgrade in order to diminish the galloping effects of the 220 kV OHL Bucharest Sud –                                                | -                                               | 30     | 197    | 100    |
|      | 3.31 | Ghizdaru 1+2 and of the 220 kV OHL, Mostistea bypass (design)                                                                                                                                  | -                                               | 1      | 0      | 0      |
|      | 3 32 | Upgrade with a view to diminish the galloping effects of the 400 kV OHL in Baragan – Fetesti area; diminishing the galloping effects of the 400 kV OHL Bucharest Sud – Gura                    | 2022                                            | 50     | 2.106  | 2.000  |
|      | 3.32 | Ialomitei and the 400 kV OHL Cernavoda – Gura Ialomitei (circuit 2) (design included)                                                                                                          | 2022                                            | 30     | 2.100  | 2.000  |
|      | 3.33 | Upgrading the command control protection system in the 220/110/20 kV substation<br>Targoviste (design)                                                                                         | -                                               | 18     | 30     | 0      |
| l II | 3.34 | Increasing the safe supply of consumers in the southern area of Bucharest City connected                                                                                                       | _                                               | 50     | 253    | 38     |
|      | 3.35 | in the 400/220/110/10 kV substation Bucharest Sud (design) Increasing the transmission capacity of the 400 kV OHL Bucuresti Sud - Pelicanu (8 km                                               | _                                               | 21     | 36     | 0      |
|      |      | segment) (design) Replacing the 6/0.4 kV auxiliary service transformer and related bays in the 220/110 kV                                                                                      | _                                               | 21     |        | -      |
|      | 3.36 | substation Baia Mare 3                                                                                                                                                                         | 2021                                            | 4      | 180    | 2      |
|      | 3.37 | Installing a fire limiting installation with nitrogen injection for the 400 kVA reactor of Oradea Sud                                                                                          | 2022                                            | 2      | 390    | 83     |
|      | 3.38 | Installing an optical fibre protection conductor embedded in the 400 kV OHL Rosiori - Mukacevo                                                                                                 |                                                 | 54     | 0      | 0      |
| ĺ    | 3.39 | Modernising the SCADA in the 400/110/20 kV substation Oradea Sud                                                                                                                               |                                                 | 36     | 0      | 0      |
|      | 3.40 | Hydrocarbon separators (oil) for concreted platforms within substation Isaccea                                                                                                                 | 2020                                            | 247    | 0      | 0      |
|      | 3.41 | Hydrocarbon separators (oil) for the concreted platform within substation Tulcea Vest                                                                                                          | 2020                                            | 181    | 0      | 0      |
|      | 3.42 | Thermal rehabilitation of the Intervention Centre building, Constanta Nord                                                                                                                     | 2021                                            | 6      | 172    | 0      |
|      | 3.43 | Thermal rehabilitation of buildings within the transformer substation Constanta Nord                                                                                                           | 2020                                            | 668    | 0      | 0      |
|      | 3.44 | Heating installation for CE Tulcea offices (design)                                                                                                                                            | -                                               | 4      | 0      | 0      |
|      | 3.45 | Heating installation for the 400 kV substation Rahman (design)                                                                                                                                 | -                                               | 4      | 0      | 0      |
|      | 3.46 | Optimising the operation of the 400 kV OHL Isaccea -Tulcea Vest, 400 kV OHL Gura Ialomitei - Lacu Sarat by installing monitoring systems                                                       | 2021                                            | 1.272  | 1.576  | 0      |
|      | 3.47 | Installing septic tanks in the 400/110 kV substation Constanta Nord                                                                                                                            | 2021                                            | 1      | 79     | 0      |
| İ    | 3.48 | Upgrading the 220 kV OHL Cetate - Calafat by replacing the existent protection conductor                                                                                                       | 2022                                            | 1.236  | 0      | 0      |
| -    | 3.49 | with a new one type OPGV  Modernising the SCCP in the 400 kV substation Tantareni (design)                                                                                                     |                                                 | 210    | 0      | 0      |
|      |      | Connecting the process informatics of substations Draganesti Olt, Gradiste, Stuparei and                                                                                                       | 2040                                            | 210    |        | 0      |
|      | 3.50 | Raureni to the optical fibre network Upgrading the hardware and software platforms of the SCADA system of substation                                                                           | 2019                                            |        |        |        |
|      | 3.51 | Stuparei                                                                                                                                                                                       | 2020                                            | 530    | 0      | 0      |
|      | 3.52 | Substation Arefu - Modernising the Intervention building                                                                                                                                       | 2019                                            |        |        |        |
|      | 3.53 | Connecting the drainage installation of the 220/110 kV substation Gradiste to the town's network                                                                                               |                                                 |        |        |        |
|      | 3.54 | Replacing the 16 MVA transformer in substation Pitesti Sud                                                                                                                                     | -                                               |        |        |        |
|      | 3.55 | Replacing the 200 MVA AT2 in the 220/110/20 kV substation Gradiste (design)                                                                                                                    | 2020                                            |        |        |        |

|    |      |                                                                                                                                                           |                                        | Value    |            |        |
|----|------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|----------|------------|--------|
|    |      | INDICATORS                                                                                                                                                | Estimated date of investment completio |          | 2021       | 2022   |
| 0  | 3.56 | placing the 250 MVA, 400/110 kV transformer 4 in the 400/110 kV substation                                                                                |                                        | 4        | 5          | 6      |
| II | 3.56 | Draganesti Olt (design included) Replacing the 220 V accumulator battery no. 2 for dc auxiliary services in the 220/110 kV                                |                                        | 20       | 11.500     | 400    |
|    | 3.58 | substation Gradiste Collecting rainwater that passes through the oil separators of the 400/220/110/20 kV                                                  |                                        | 16       | 58         | 0      |
|    |      | substation Bradu (design included) Collecting rainwater that passes through the oil separators of the 220/110/20 kV substation                            |                                        |          |            |        |
|    | 3.59 | Pitesti Sud (design included) Increasing operational safety in the Arges - Valcea network area; building the 400 kV                                       | -                                      | 10       | 50         | 0      |
|    | 3.60 | substation Arefu and installing a 400 MVA, 400/220 kV AT (design included)                                                                                | 2023                                   | 127      | 10         | 10     |
|    |      | Replacing the 220 V dc accumulator battery no. 2 of the 220/110 kV substation Stuparei                                                                    | 2021                                   | 0        | 160        | 0      |
|    |      | Upgrading the building of substation Sibiu Sud (design included)                                                                                          | 2022                                   | 5        | 300        | 1.609  |
|    |      | Integrated Security System, Training Centre Paltinis (design included)                                                                                    | 2021                                   | 0        | 129        | 0      |
|    | , ,  |                                                                                                                                                           | 2021                                   | 100      | 705        | 0      |
|    |      | ( , , , , , , , , , , , , , , , , , , ,                                                                                                                   |                                        | 200      | 1.060      | 0      |
|    |      | 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1                                                                                                                   |                                        |          |            |        |
|    |      | Providing safe supply of the 220 V dc auxiliary services of substation Fantanele by                                                                       | 2019                                   | 71       | 0          | 0      |
|    | 3.68 | replacing accumulator batteries and resizing accumulator battery no. 2                                                                                    |                                        |          | ·          |        |
| H  | 3.69 | Upgrading the communication & IT network of TB Sibiu buildings (design) Installing the shunt reactor in the 400 kV substation Sibiu Sud (design included) | -<br>2021                              | 5<br>515 | 0<br>3.188 | 0      |
|    |      | , ,                                                                                                                                                       |                                        |          |            |        |
|    | 3.71 | Building a communication path between substation Resita and CTSI offices - TB Timisoara                                                                   | 2021                                   | 50       | 1.000      | 0      |
|    |      | Modernising the building of DET Timisoara                                                                                                                 | 2019                                   |          |            |        |
|    | 3.73 | Modernising the Fratelia storehouse - TB Timisoara                                                                                                        | 2021                                   | 30       | 850        | 0      |
|    | 3.74 | Arranging the relocation and modernisation space CTSI at ground floor of industrial building no. 2, TB Timisoara                                          | 2020                                   | 720      | 0          | 0      |
|    | 3.75 | Converting the Portile de Fier - Anina - Resita - Timisoara - Sacalaz - Arad axis to 400 kV;                                                              | _                                      | 150      | 0          | 0      |
|    |      | the 400 kV OHL Timisoara - Arad (stage III) (design)                                                                                                      |                                        |          |            |        |
|    | 3.76 | Upgrading the metering instrumentation building Valiug (design)  Upgrading the road access to the 400/220/110 kV substation Resita located in the area of | -                                      | 30       | 65         | 0      |
|    | 3.77 | DN 58 Caransebes - Resita, km 33+400 left                                                                                                                 | 2019                                   |          |            |        |
|    | 3.78 | Replacing the shunt reactor, substation Arad                                                                                                              | 2020                                   | 1.419    | 0          | 0      |
|    | 3.79 | Replacing the 220 V dc accumulator battery no. 1 in the 220/110 kV substation Mintia                                                                      | 2020                                   | 255      | 0          | 0      |
|    | 3.80 | Upgrading the industrial building no. 1, TB Timisoara (design)                                                                                            | -                                      | 0        | 100        | 1.500  |
|    | 3.81 | Upgrading the command control protection system in the 220 kV substation Paroseni                                                                         | _                                      | 5        | 100        | 10     |
|    | 3.82 | (design) Upgrading the command control protection system in the 220/110 kV substation Pestis                                                              | _                                      | 0        | 100        | 10     |
| l, | 3.83 | (design) Upgrading the command-control-protection system and CTSI integration of substation                                                               | 2023                                   | 0        | 15         | 1.000  |
|    | 3.84 | Upgrading the command-control-protection system and CTSI integration of substation                                                                        | 2022                                   | 60       | 1.005      | 13.995 |
|    | 3.85 | Installing two un-to-date systems compensating reactive energy in the 400/220/110/20 kV                                                                   |                                        | 440      | 328        | 0      |
|    | 3.03 | substations Sibiu Sud and the 400/220/110/20 kV substations Bradu (design included)                                                                       |                                        | 440      | 320        |        |
|    | 3.86 | Implementing physical security measures in the areas where classified information is managed (design included)                                            | 2021                                   | 57       | 218        | 0      |
|    | I)   | Upgrades (I.a+I.b) for goods in the state private domain, of which:                                                                                       |                                        | 0        | 0          | 0      |
|    | l.a  | New major upgrades                                                                                                                                        |                                        |          |            |        |
|    | I.b  | Other new modernisations in the TBs and the executive team                                                                                                |                                        |          |            |        |
|    | 4    | Endowments and other procurements of tangible assets (J+K+L):                                                                                             |                                        | 49.629   | 25.175     | 35.364 |
|    | J)   | Endowments and other procurements of tangible assets $(J.a)$ for goods in the                                                                             |                                        | 0        | 0          | 0      |
|    | J.a  | economic operator's private property  Independent endowments                                                                                              |                                        |          |            |        |
|    |      | Endowments and other procurements of tangible assets (K.a+K.b) for goods in the                                                                           |                                        |          |            |        |
|    | K)   | state public domain                                                                                                                                       |                                        | 2.187    | 528        | 10     |
|    | K.a  | Procurements of buildings, land included, of which:                                                                                                       |                                        | 15       | 5          | 5      |
| L  | 4.1  | Land acquisition for the 400 kV OHL Oradea - Bekescsaba                                                                                                   |                                        | 15       | 5          | 5      |
|    | K.b  | Independent endowments  Drilling, land mapping, photogrammetry, seismologic determinations, consulting and other                                          |                                        |          |            |        |
|    | K.c  | investment expenses not found with other investment categories  Endowments and other procurements of tangible assets (L.a) for goods in the state         |                                        | 2.172    | 523        | 5      |
| II | L)   | private domain, of which:                                                                                                                                 |                                        | 47.442   | 24.648     | 35.354 |
|    | L.a  | Independent endowments, of which:                                                                                                                         |                                        | 47.442   | 24.648     | 35.354 |
|    | 5    | Investment expenses financed from the connection tariff                                                                                                   |                                        | 3.034    | 300        | 821    |
|    |      | Reimbursements of instalments under investment credits, of which:                                                                                         |                                        | 24.784   | 23.574     | 23.926 |
|    |      | - internal                                                                                                                                                |                                        |          |            |        |
|    |      | - external                                                                                                                                                |                                        | 24.784   | 23.574     | 23.926 |

|   |   | INDICATORS                               |   | Value  |      |      |
|---|---|------------------------------------------|---|--------|------|------|
|   |   |                                          |   | 2020   | 2021 | 2022 |
| 0 | 1 | 2                                        | 3 | 4      | 5    | 6    |
|   | 7 | Adhesion to JAO shareholders             |   |        |      |      |
|   | 8 | Increasing the share capital of SMART SA |   | 24.000 |      |      |
|   | 9 | Adhesion to the RSC SEE shareholders     |   | 482    |      |      |

\*) Investment categories were divided according to Law 500/2002 of public finance, article 46; When elaborating annex 4 to the 2020 BVC one took into account the reference year "n" is 2020. Since investment classification into "further" and "new" investments, according to their progress stage, was changed for PAI 2019 compared to PAI 2020, the total values by expense subcategories are changed accordingly for PAI 2019.

#### DIRECTORATE,

| Chairman, | Member,         | Member, | Member,         | Member,        |
|-----------|-----------------|---------|-----------------|----------------|
| Catalin   | Andreea-Mihaela | Adrian  | Corneliu Bogdan | Bogdan - Ionut |
| NITU      | MIU             | MOISE   | MARCU           | GRECIA         |

Director UEFA, Ana Iuliana DINU

Manager DSFTM, Florin STANCIU